

Town of
W A T E R T O W N



2 0 0 6
Annual Report

Town of Watertown

2006 Annual Report



The Town Seal
Designed by Charles Brigham, Architect

Story of the Watertown Seal

On the Watertown seal is a picture of an English Colonist and an Indian exchanging, as peace tokens, bread for fish. Capt. Roger Clap, who landed at Nantusket Point in 1630, and rowed up Charles River to Gerry's Landing with the first party of Watertown Colonists, records the following story of the trip:

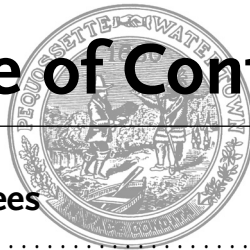
"We went up Charles River until the river grew narrow and shallow, and there we landed our goods with much labor and toil, the bank being steep and night coming on.

"We were informed that there were hard by us three hundred Indians. One Englishman that could speak the Indian language (an old Planter) went to them and advised them not to come near us in the night; and they harkened to his counsels, and came not, I myself was one of the sentinels that first night. Our Captain was a Low Country soldier, one Mr. Southcot, a brave soldier.

"In the morning some of the Indians came and stood at a distance off, looking at us, but came not near us; but when they had been a while in view, some of them came and held out a great Bass toward us; so we sent a man with a Bisket, and changed the Cake for a Bass. Afterwards they supplied us with Bass, exchanging a Bass for a Bisket Cake, and were very friendly to us.

"O dear children! Forget not what care God had over his dear servants, to watch over and protect us in our weak beginnings. Capt. Squeb turned ashore us and our goods, like a merciless man, but God, ever our merciful God, took pity on us; so that we were supplied, first with a boat, and then caused many Indians (some hundreds) to be ruled by the advice of one man not to come near us. Alas, had they come, how soon might they have destroyed us! I think we were not above ten in number. But God caused the Indians to help us with fish at very cheap rates."

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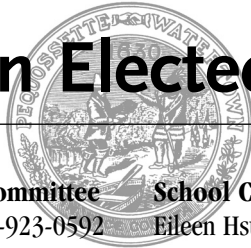
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Watertown Elected Officials



Town Council President & Member of the School Committee

Clyde L. Younger, 188 Acton Street617-923-0592

Council at Large

Stephen Corbett, 14 Irving Park617-926-7872

Marilyn M. Petitto Devaney, 98 Westminster Avenue617-923-0778

John A. Donohue, 11 Standish Road.....617-923-3031

Mark Sideris, 30 Union Street.....617-924-2699

District A Councilor

Angeline B. Kounelis, 55 Keenan Street #1617-926-2352

District B Councilor

Jonathan Hecht, 159 Russell Avenue.....617-924-1490

District C Councilor

Stephen A. Romanelli, 12 Bancroft Street617-926-1807

District D Councilor

John J. Lawn, Jr., 20 Pilgrim Road617-923-2075

School Committee

Eileen Hsu-Balzer, 897 Belmont Street617-484-8077

William G. Oates, 166 Standish Road617-926-5975

Anthony P. Paolillo, 96 Robbins Road.....617-924-2788

Laurie J. Mastrangelo McManus, 17 Channing Road....617-926-3187

David R. Leon, 31 Standish Road617-923-4781

John H. Portz, 24 Chapman Street617-924-1899

Library Trustee

Katherine H. Button, 48 Edward Road617-923-1840

Michael J. Hanlon, Jr., 231 Coolidge Avenue #408617-924-7613

Lucia H. Mastrangelo, 25 George Street617-923-0345

Ann F. Bloom, 43A Parker Street617-924-0360

Gracemarie V. LeBlanc, 76 Emerson Road617-924-9322

Raya Stern, 207 Lexington Street617-926-3609

Boards and Commissions



Board of Appeals

Deborah Elliott
Stuart Bailey
Carlos Fernandez
Melissa Santucci
Harry J. Vlachos

Board of Appeals

Alternate Member

Richard M. Moynihan

Board of Assessors

Joseph B. Darby, III
Richard V. Moynihan
Daniel A. Loughlin,
Chair, Town Assessor

Board of Health

Barbara D. Beck, Ph.D.
Carl N. Brownsberger, M.D.
Dr. John H. Straus

Cable Access Corporation

William Oates
Stephen L. Singer
Elyse G. Stoner
Robert D. Bejoian
Robert Kaprielian
Paul Michael Noftsker
Allie Altman
Steven W. Aylward, Chairman
Gerry Field

Conservation Commission

Leo G. Martin
Nancy Hammett
Marylouise Pallotta McDermott
Louis Taverna
Charles Bering
Patrick Fairbairn

Election Commissioners

Gertrude Broderick
George Bogosian
Demos Zevitas
Curtis A. Whitney

Environment and Energy Efficiency Committee

Liza Ketchum
Ken Mirvis
Lauri Murphy
Lisa Alexander
Daniel Grossman
Sue Tamber
Joerama L. Valianti

Licensing Board

George Newman
Donna B. Doucette, Chair
Robert J. Whitney

Licensing Board Alternate Member

Sandra Hoffman

Planning Board

Linda Tuttle-Barletta
G. Jack Zollo
Peter J. Abair
Jeffrey W. Brown
John B. Hawes

Watertown Historic District Commission

Victoria Carter
Margaret Pasulka
Audrey Jones Childs
Amleto "Mel" Martocchia
Matthew Petrie
Harvey Steiner
Linda Sternberg

Watertown Housing Authority

David Dalla Costa
E. Joyce Munger, Chair
Allen Gallagher
Thomas Beggan
John O'Leary

Watertown Traffic Commission

John M. Airasian
John Bartley, Sr.
Edward P. Deveau, Police Chief, Chair
Gerald S. Mee, Jr.
Mario A. Orango, Fire Chief
George Pizzuto

Bicycle & Pedestrian Committee

Peter Brooks, Chair
Janet Jameson
Maria Saiz
Sheila Fay
Deborah D. Peterson
Jonathan Niehof
Fred Hewett
Vincent Piccirilli
Mari Ryan

Commission on Disability

Councilor Marilyn Petitto Devaney
Bob Hall
Kim Charlson
Andrea Greenwood
Alex Liazos
Anne Doughty
George Donahue
Albert Gayzagian
Carol Menton

Council on Aging

Dorothy Fleming
Mary T. Keenan
Will Twombly
Patricia Gold
Christopher Hursh
Barbara Zenn Rediker
Betty Finnell
Marie A. Morello
Jane Stadolnik

Cultural Council

Len Gittleman
Rena Baskin
Ann Hablanian
Shaunna Harrington
Sandy Jaffe
Rebecca Low
Ilyse Robbin Mohr
Rich Mohr
Sarah Newhouse
Frances Forman
Janet Mendelsohn

Historical Commission

Roberta Lane, Chair
Marilynne K. Roach
Donald S. Berg
Mary O'Looney
J.B. Jones
Henrietta P. Light
David J. Russo, Jr.

Police Station Building Committee

Councilor John J. Lawn, Jr.
Councilor Stephen P. Corbett
Councilor Mark Sideris
Fergal Brennock
Mark Dawson
Kathleen M. McGill
Edward P. Deveau, Police Chief
Lieutenant Justin Hanrahan
Phyllis L. Marshall, Town
Treasurer/Collector

Public Works Facility**Building Committee**

Janet Buck
Gerald S. Mee, Jr.
D. Richard Pascuzzi
Councilor Stephen A. Romanelli
Councilor Mark Sideris
Sal Ciccarelli
Gregory P. Watson,
Director of Community Development
and Planning

Watertown Housing Partnership

James Barwell
Victoria J. Carter
Mary C. Crain
David Leon
Alex Liazos
Judge Paul C. Menton
Thomas Wade
Gregory P. Watson,
Director of Community Development
and Planning

Watertown Recycling Advisory Group

Carol Bates
Charles C. Bering
Arturo DeLuca
Martin Lerman
Sue Tamber, Deputy Superintendent
of Public Works
Alice Wadden

Department Heads



**Gregory P. Watson,
Community Development and Planning**

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6417
FAX: (617) 972-6484

Leone E. Cole, Library Director

Watertown Free Public Library
123 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6434
FAX: (617) 926-4375

**Nooshi Robertson,
Purchasing Agent**

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6414
FAX: (617) 972-6403

**Steven Hiersche,
Superintendent of Schools**

Watertown Public Schools
30 Common Street
Watertown, Massachusetts 02472
Work: (617) 926-7700
FAX: (617) 926-9759

Daniel Loughlin, Town Assessor

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6412
FAX: (617) 972-6404

Michael J. Driscoll, Town Manager

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6465
FAX: (617) 972-6404

Robert Erickson, Veterans Agent

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6416
FAX: (617) 972-6403

Gayle M. Shattuck, Personnel Director

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6443
FAX: (617) 972-6404

**John E. Flynn, Town Clerk/Chief
Election Officer**

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6486
FAX: (617) 972-6595

**Caryl L. Fox, Director,
Council on Aging**

Senior Center
30 Common Street
Watertown, Massachusetts 02472
Work: (617) 972-6490
FAX: (617) 972-6493

Edward Deveau, Chief of Police

Police Department
34 Cross Street
Watertown, Massachusetts 02472
Work: (617) 972-6533
FAX: (617) 972-6409

**Joseph J. Mahoney, Data Processing
Manager**

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6463
FAX: (617) 972-6403

Mario A. Orangio, Fire Chief

Fire Department
99 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6512

**Gerald S. Mee, Jr., Superintendent of
Public Works**

Department of Public Works
124 Orchard Street
Watertown, Massachusetts 02472
Work: (617) 972-6421
FAX: (617) 972-6402

**Thomas J. Sullivan,
Recreation Director**

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6494
FAX: (617) 926-6129

**Sue Tamber, Deputy Superintendent of
Public Works**

Department of Public Works
124 Orchard Street
Watertown, Massachusetts 02472
Work: (617) 972-6420
FAX: (617) 972-6402

Thomas J. Tracy, Town Auditor

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6460
FAX: (617) 972-6563

**Phyllis Marshall,
Treasurer/Collector**

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6452
FAX: (617) 926-7082

**Daniel F. Brothers,
Skating Arena Manager**

John A. Ryan Skating Arena
1 Paramount Place
Watertown, Massachusetts 02472
Work: (617) 972-6469 Office
(617) 972-6468 Arena
FAX: (617) 972-6498

Steven J. Ward, Health Director

Administration Building
149 Main Street
Watertown, Massachusetts 02472
Work: (617) 972-6445
FAX: (617) 972-6499

Town Council



Report of the Town Council – Year 2006

A Report to the Residents of Watertown

The nine members of the Town Council of the City known as the Town of Watertown are elected biennially, in odd-numbered years, to serve as the legislative branch of the Town's government. The elected members consist of four District Councilors, four Councilors at Large, and a Town Council President who is elected by the at-large population. Their principal function is to set policy for the administration of the Town, its general government and programs, adopt an operating budget on recommendations by the Town Manager, and serve as overseers of the various agencies of municipal government. As you will see from this report for calendar year 2006, your Town Council has been actively engaged in the performance of its responsibilities as elected representatives of Watertown's residents.

Council Membership

District Councilors:

District A Councilor Angeline B. Kounelis
District B Councilor Jonathan Hecht
District C Councilor Stephen E. Romanelli
District D Councilor John J. Lawn, Jr.

Councilors at Large:

Marilyn M. Petitto Devaney
John A. Donohue
Stephen Corbett
Mark Sideris

Town Council President:

Clyde L. Younger

Town Council Clerk:

Valerie Papas

Highlights of 2006

The Town Council voted the following matters in order to effectuate the most optimal level of services provided to the citizens of Watertown:

- March 26, 2006: the Town Council voted to appropriate \$643,000 for the purpose of constructing an addition to and remodeling, reconstructing, and making

extraordinary repairs to the Watertown Free Public Library to be used together with previous borrowing in the amount of \$6,700,000 and a previous state grant of \$2,972,408;

- March 28, 2006: the Town Council voted to amend Chapter XII of the Town's Zoning Ordinances as it begins its overall review of the Town's Zoning Ordinances;
- June 27, 2006: the Town Council voted to appropriate \$1,385,000 in order to purchase equipment for the Fire Department, Police Department, Public Works Department, and John A. Ryan Skating Arena;
- November 14, 2006: the Town Council voted to amend the Town Manager contract extending the Agreement to June 30, 2009 and to adjust the annual compensation;
- The Town Council, through its subcommittees, has initiated public hearings and/or studies on the following matters: the development of the Fiscal Year 2008 budget; the Pleasant Street Corridor; Parking in Watertown Square; Revitalization of our Business Districts; Safety Improvements to Coolidge Square;



Standing L to R: Angeline B. Kounelis, Michael J. Driscoll, Stephen E. Romanelli, John A. Donohue, Marilyn M. Petitto Devaney, Valerie Papas. Seated L to R: Jonathan Hecht, Mark Sideris, Clyde L. Younger, John J. Lawn, Jr., Stephen Corbett.

Improvements to the Charles River Landing; the need for a Recycling Center; a proposed Recreation/Community Center; the construction of a new Police Station; and the disposition of two Branch Libraries.

Acknowledgments

The President and members of the Town Council, individually and collectively, gratefully acknowledge those who have helped in the fulfillment of its mission to serve the people of the City known as the Town of Watertown. We are especially grateful to the Town Manager who continues to provide guidance and assistance with the fiscal responsibility, budgetary process, and management of the day-to-day operations of the Town.

We also acknowledge with thanks and respect the efforts of each and every Town employee in every department, along with those members who serve on elected and appointed boards, commissions, and committees. Their commitment to public service is recognized with pride and gratitude.

To each and every one of the merchants and businesses in our great community, we thank you for your diligence, patience, and support. Building a foundation through your professional and cooperative efforts has resulted in quality services that residents and visitors continue to enjoy.

Our commitment to the citizens of our Town remains constant. Because you have entrusted us as your public servants with your continued support and input, we would like to especially extend our heartfelt gratitude to all residents for making Watertown your home.



T O W N O F W A T E R T O W N

Office of the Town Manager

Michael J. Driscoll



To the Honorable Town Council, Residents, and Taxpayers of Watertown,

On behalf of the City known as the Town of Watertown, its employees, and the distinguished members of the Town Council, I am pleased to present to you the Town of Watertown's Annual Report for the calendar year beginning January 1, 2006 and ending December 31, 2006. I believe you will find this annual report both interesting and informative as it recapitulates the accomplishments and achievements of the Town for the stated period.

I am pleased to report that the Executive and Legislative branches of our government, working in tandem, have successfully managed, initiated, and expanded a wide array of Municipal services while maintaining fiscal discipline. These successes have been made through a commitment to leverage both outside funding sources (federal, state, and private) and Town funds to improve the quality of life and vibrancy of this community.

The Watertown economy is both strong and well managed, but fiscal restraints must be maintained in order that the successes enjoyed today are not rolled back tomorrow during economic uncertainty. Throughout this report the reader will find detailed narratives discussing programs and initiatives that meet this philosophy. The selection below highlights some of the particularly noteworthy achievements of 2006:

- **U.S. Department of Homeland Security, Office of State and Local Government coordination and preparedness assistance to Firefighter Grant (AFG), announced an award to the Watertown Fire Department** – In January 2006, the Town Council approved the transfer of 10% match to a total cost of a project of \$107,200 to upgrade the air quality within all fire department buildings by the installation of 100% vehicle exhaust capture systems as well as restore emergency power to the Orchard Street Station by means of a fixed facility power generator.
- **Disposition of 124 Riverside Street** – The Town Council voted on February 14, 2006 to declare surplus and dispose of the property listed above. Treasurer/Collector Phyllis L. Marshall was appointed custodian of the foreclosed properties, and an auction was scheduled for April 2006. More than 50 registered for the auction held on April 19, 2006. Although the original high bidder defaulted, the second high bidder was able to acquire the property on July 6, 2006, and \$409,250 was deposited to the Town Treasury. The Honorable Town Council appropriated \$338,910 of the sale proceeds with \$50,000 for the Home Improvement Program and \$288,910 for the Housing Partnership.

-
- **Motor Vehicle Excise Tax payment goes online** – In March 2006, the Town of Watertown announced that in addition to making payment to the Treasurer/Collector's office (cash, check, money order), residents could make online payment via credit card, debit card, or ACH transaction at www.kellyryan.com for all current and delinquent excise tax.
 - **Tree City USA** – On March 2, 2006, the Town of Watertown was awarded the Tree City USA for 2005 designation by the Massachusetts Department of Conservation and Recreation. This award marks the 15th straight designation.
 - **Public Health Mutual Aid Agreement with other cities and towns in the Massachusetts Emergency Preparedness Region 4B in accordance with M.G.L. c. 40, § 40 A** – In 2006, the Town of Watertown entered into a mutual aid agreement with the Massachusetts Emergency Preparedness Region 4B to best provide for our residents, workers, and visitors in the event of an emergency or disaster, as well as to provide support to our neighboring communities should the need arise.
 - **Educational Seminar explaining the state's Conflict of Interest Law** – On Monday, March 27, 2006, the Town of Watertown sponsored a forum outlining the public official's obligations and constraints under M.G.L. 268A and 268B. This seminar was well attended by department heads and members of boards and commissions.
 - **Departmental capital equipment replacement** – In June 2006, the Honorable Town Council authorized a loan order in the amount of \$1,385,000 to fund various capital equipment items contained in the Fiscal Year 2006 Capital Improvement Program. The approved loan order allows for the following replacement equipment:

– Aerial Ladder Truck	\$650,000
– Highway Dump Truck	\$145,000
– Highway Tree Chipper	\$ 49,000
– Property & Building Truck	\$ 48,000
– Cemetery Toro Truck	\$ 33,000
– Parks Toro Field Truck	\$ 26,000
– Fire Alarm Van	\$ 19,000
– Computer-Aided Dispatch (CAD)/ Report Management System (RMS)	\$305,000
– Ice Resurfacer	\$110,000

The acquisition of the proposed items is consistent with the Honorable Town Council's priorities of not deferring maintenance and/or recognition of costs of capital equipment facilities and infrastructure to future years.

- **Bartley Track at Victory Field resurfacing** – In June 2006, it was announced that the Bartley Track will be resurfaced during July 2006 and take 7 to 10 days to complete. This facility is widely used by a multigenerational population.
- **East and North Branch Libraries to close as of June 30, 2006** – On May 30, 2006, the Board of Library Trustees voted unanimously of its intention to relinquish care, custody, and control of the properties subject to M.G.L. c40, 15A. This action was consistent in the model presented to deliver library services by the Library Trustees in the opening of the new Watertown Free Public Library.
- **Watertown No Place For Hate** – On June 7, 2006, the Town was certified by the Anti-Defamation League with this noteworthy community achievement.
- **Saltonstall Park's Summer Concert** – This concert series has attracted a wide audience of Watertown residents and visitors to experience an eclectic array of musical genres ranging from jazz to honky tonk.
- **Relay for Life** – In June 2006, the Town of Watertown hosted this American Cancer Society celebration at Victory Field to raise monies to help fund research, advocacy efforts, and support services.
- **Watertown Free Public Library moved home** – On August 6, 2006, a Town-wide celebration was held with the ribbon-cutting ceremony opening a state-of-the-art facility at 123 Main Street. This facility blends both a touch of history and the realities of the 21st century. Thousands of Watertown residents participated and viewed this facility and continue to use it daily.

-
- **Watertown observes September 11** – On September 11, 2006, the Town of Watertown observed Patriot Day in a solemn ceremony held at Saltonstall Park marking the fifth anniversary of that dark day.
 - **Municipal Benchmarking to assist as a tool in the FY 2008 budget process** – On September 12, 2006, the Honorable Town Council received an informational presentation from Municipal Benchmarking, LLC outlining how their comprehensive analysis of a community compares to other communities in a broad array of policy areas and compares those revenue, expenditure, and outcome levels to a peer group of similarly situated cities and towns. The firm has a 21-town peer group that ranges from Arlington to Winthrop. The Honorable Town Council approved the transfer appropriation to hire the firm on October 10, 2006.
 - **Watertown Landing improvements** – The Honorable Town Council voted in September 2006 to approve the transfer of \$16,200 to fund improvements to the landing located at the intersection of Galen Street and Charles River Road of Watertown Square on the east side of the Charles River.
 - **Faire on the Square** – The Eighth Annual Faire was held on September 30, 2006 between the hours of 10 a.m. – 4 p.m. with thousands of residents and visitors participating in this community event.

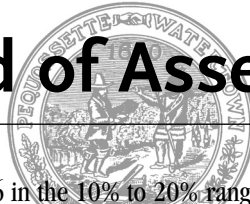
What has been highlighted is only a sampling of the breadth and the width of the Town's activities during 2006. I urge you to peruse this Annual Report to gain greater insight into the myriad of activities of the various Town departments. I would like to take this opportunity to thank the residents of Watertown, its employees, and distinguished members of the Town Council for their dedication and commitment to keeping Watertown a fiscally sound community while still offering the level of service upon which Watertown residents have come to depend.

Sincerely,



Michael J. Driscoll
Town Manager

Board of Assessors



In 2006, the Assessing Department continued to work toward the mission of providing fair and equitable assessments for all Watertown taxpayers.

During 2006 the assessors began work on the Fiscal 2007 property reassessment which is mandated by the Department of Revenue every three years. The reassessment program involves an extensive audit of assessment records and procedures in order to ensure the town is meeting the "Full and Fair Cash" standard for property assessments.

To this end, a property sales study and analysis was conducted utilizing all qualified 2005 property sales. In addition, the first six months of property sales from 2006 were reviewed to determine market trends. The sales analysis revealed that residential property values had increased within a range of 3% to 8% during 2005 but showed a 1% decline during the first half of 2006. An analysis of commercial property values revealed appreciation during 2005 and

into 2006 in the 10% to 20% range, thus reversing a long-term trend of increasing residential values and stagnant commercial property values.

Currently (fiscal 2006), the commercial taxpayers in Watertown are paying \$20.35 per thousand dollars of assessed value, while residential taxpayers are paying \$11.17. The \$20.35 commercial rate is 175% of the flat tax rate of \$11.63, while residential taxpayers are paying 96% of the flat tax rate. The flat rate is simply the tax rate per thousand if there were no commercial shift.

While residential taxpayers are paying a much lower tax rate than commercial taxpayers, they are also eligible to receive the residential tax exemption worth \$1,017 in tax dollars. For fiscal 2006, 6,100 residential taxpayers received the exemption out of 9,000 residential properties. In addition, there are a number of statutory exemptions that are available to certain qualifying taxpayers. All of these exemptions are at their maximum allowable amounts under the law:

Clause

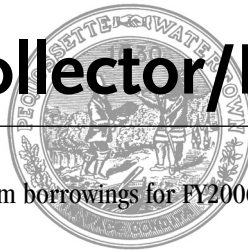
22	10% (or greater) Disabled Veteran	\$ 500
22E	100% Disabled Veteran	\$1,200
17D	Surviving Spouse/Minor Child or Elderly Person	\$ 350
37A	Blind Person	\$1,000
41C	Qualified Senior Citizen (65+)	\$1,000

Among the goals and objectives set by the Board of Assessors for 2007 is an increased commitment to providing taxpayers with information through the Town's website, mailers, news articles, cable television, and public appearances.

FISCAL YEAR	2006 (7/1/05 – 6/30/06)	2007 (7/1/06 – 6/30/07)
Tax Rates:		
Residential	\$11.17	Not Available *
Commercial	\$20.35	
Industrial	\$20.35	
Personal Property	\$20.35	
Residential Exemption	\$1,017.30	
Valuations:		
Residential	\$4,192,151,800	
Commercial	\$ 624,560,658	
Industrial	\$ 217,108,735	
Personal Property	\$ 90,242,698	

* Note: fiscal 2007 property assessments and tax rates were not finalized at the time this report was submitted.

Treasurer/Collector/Parking Clerk



This Report on the Treasurer/Collector/Parking Clerk Office covers Fiscal Year 2006, July 1, 2005 to June 30, 2006. Schedules of Selected Financial Information, Major Categories of Receipts, and Debt Principal and Interest are shown. During FY2006, bond principal payments were \$3,750,000 and long-term interest payments were \$1,679,124 for a total permanent debt service of \$5,429,124. Total debt principal balance was \$40,062,526 as of June 30, 2006.

Short-term borrowings for FY2006 were as follows:

Bond Anticipation Note (BAN):
Outstanding 7/01/06 \$8,628,000

Short-term interest paid in FY2006 was \$432,268. Bond Anticipation Notes (BAN) are primarily used to generate revenue needed to begin funding capital projects before permanent borrowing (bonds) are issued. BANs generally cost less to issue than bonds and can be rolled over for one year.

Watertown continues to have a high rate of real estate tax collections. The rate of collection for FY2006 property taxes, as of June 30, 2006, was 98%.

As of June 30, 2006, the following FY2006 taxes and user charges were unpaid:

Real Estate	\$ 702,213
Personal Property	\$ 45,007
Motor Vehicle	\$ 235,468
Boat	\$ 1,854
Water	\$ 351,295
Sewer	\$ 622,145
Commercial Refuse	\$ 12,064

FY 2006 Selected Financial Information

July 01, 2005 – June 30, 2006

DEBT BALANCE (6/30/06) \$40,062,526

FUNDS

Brought Forward (July 01, 2005)	\$31,516,804
Cash Received	124,613,874
Cash Paid Out	<u>123,694,375</u>
Ending Balance (June 30, 2006)	\$32,436,303

CASH MANAGEMENT

Interest Income	\$732,183
Short-Term Interest Paid	<u>432,268</u>
Net	\$299,915

OTHER INTEREST

Tax Titles	\$31,079
Late Payments	<u>244,834</u>
TOTAL	\$275,913
Total Interest Income	\$1,008,096
Total Short-Term Interest Expense	<u>432,268</u>
Net Interest Income	\$575,828

TAX TITLES

Brought Forward (July 01, 2005)	\$577,300
Tax Takings	120,829
Subsequent Taxes	414,049
Redemptions	(230,768)
Foreclosures	<u>0</u>
Ending Balance (June 30, 2006)	\$881,410

MAJOR CATEGORIES OF RECEIPTS

Property/Excise Taxes	\$60,125,307
Intergovernmental	11,319,809
Water/Sewer/Commercial	11,697,513
Departmental	2,979,661
Interest Earnings	732,183
Parking Fines	589,531
Parking Meters	215,684
License and Permits	291,353
Payments in Lieu of Taxes	1,637,715
Penalty Interest & Costs	233,104

Town Auditor



Schedule A

COMMONWEALTH OF MASSACHUSETTS
DEPARTMENT OF REVENUE
DIVISION OF LOCAL SERVICES

ANNUAL CITY AND TOWN FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2006

CITY/TOWN OF: **WATERTOWN**
ADDRESS:

This report is based upon the fund account activity descriptions from the Uniform Massachusetts Accounting System (UMAS) of the Massachusetts Department of Revenue. Please report data for the fiscal year ended June 30, 2006. Data supplied in this report will be used by the Department of Revenue, other State and Federal Agencies, and public interest groups. The information will also be furnished to the U.S. Census Bureau. Please read instructions carefully before completing your Schedule A. For assistance, please call your Bureau of Accounts Field Representative.

PART I		GENERAL FUND REVENUES AND OTHER FINANCING SOURCES (FUND 01)
Account Number	Item Description	Amount (Omit Cents)
	A. Taxes	
4110	Personal Property Taxes	1,723,615
4120	Real Estate Taxes	56,687,613
4150	Excise Taxes	3,288,220
4179	Penalties and Interest	149,474
4180	In Lieu of Taxes	1,637,715
4191	Other Taxes - Hotel/Motel	39,084
4198	Urban Redevelopment Excise	
4199	Other Taxes	227,986
	A. TOTAL TAXES (NET OF REFUNDS)	63,753,707
	B. Charges for Services/Other Departmental Revenues	
4211	Water Charges	
4212	Other Utility Charges	
4229	Other Charges	
4243	Parking Charges	
4244	Park and Recreation Charges	259,922
4246	Sewerage Charges	
4247	Trash Collection Charges	38,965
4248	Transit Charges	
4370	Other Departmental Revenues	2,437,738
	B. TOTAL CHARGES FOR SERVICES/OTHER DEPARTMENTAL REVENUES	2,736,625
	C. Licenses, Permits and Fees	
4322	Fees Retained From Tax Collections	
4400	Licenses and Permits	228,245
	C. TOTAL LICENSES, PERMITS AND FEES	228,245
	D. Federal Revenue	
4540	Unrestricted - Direct	
4580	Unrestricted - Through the State	213,356
	D. TOTAL FEDERAL REVENUE	213,356
4600	E. TOTAL REVENUES FROM STATE	11,319,809
	F. Revenues From Other Governments	
4695	Court Fines	
4720	Received From the County for Services Performed	
4730	Received From Other Municipalities for Services Performed	22,222
	F. TOTAL REVENUES FROM OTHER GOVERNMENTS	22,222
4750	G. TOTAL SPECIAL ASSESSMENTS	
4770	H. TOTAL FINES, AND FORFEITURES	871,038
	I. Miscellaneous Revenues	
4800	Miscellaneous Revenues	4,184,680
4820	Earnings on Investments	811,194
	I. TOTAL MISCELLANEOUS REVENUES	4,995,874
	TOTAL GENERAL FUND REVENUES	84,140,876
4990	J. TOTAL OTHER FINANCING SOURCES	
	TOTAL GENERAL FUND REVENUES AND OTHER FINANCING SOURCES	84,140,876
	K. Interfund Operating Transfers	
4972	Transfers From Special Revenue Funds	725,000
4973	Transfers From Capital Projects Funds	
4975	Transfers From Enterprise Funds	2,218,505
4976	Transfers From Trust Funds	15,000
4977	Transfers From Agency Funds	
	K. TOTAL INTERFUND OPERATING TRANSFERS	2,958,505
	TOTAL GENERAL FUND REVENUES, OTHER FINANCING SOURCES, AND INTERFUND OPERATING TRANSFERS	87,099,381

Part II General Fund Expenditures and Other Financing Uses (Fund 01)						
Account Number	Object of Expenditure	Culture and Recreation (600)				
		Library	Recreation	Parks	Historical Commission	Celebrations
5100	Salary and Wages	1,309,508	318,036			
5700	Expenditures	394,050	104,972			
5800	Construction					
5800	Capital Outlay	22,722	7,677			
	TOTAL	1,726,280	430,685	0	0	0
Account Number	Object of Expenditure					
		Other				
5100	Salary and Wages					
5700	Expenditures					
5800	Construction					
5800	Capital Outlay					
	TOTAL	0				
Account Number	Object of Expenditure	Debt Service (700)				
		Retirement Of Debt Principal	Interest on Long-Term Debt	Interest on Short-Term Debt	Other Interest	
5900	TOTAL	3,600,000	1,582,150	0		
Account Number	Object of Expenditure	Unclassified (900)				
		Workers' Compensation	Unemployment	Health Insurance	Other Employee Benefits	Court Judgments
	TOTAL	445,616	10,367	8,677,521	542,088	
Account Number	Object of Expenditure					
		Other Insurance	Intergovernmental Assessments	Retirement	Other	
	TOTAL	402,476	3,321,946	6,549,268	16,283	
Account Number	Object of Expenditure	Total General Fund Expenditures				
						Total
5100	Salary and Wages					40,141,354
5700	Expenditures					15,320,132
5800	Construction					485,274
5800	Capital Outlay					716,498
5900	Debt Service					5,182,150
	Unclassified					19,965,565
	TOTAL GENERAL FUND EXPENDITURES					81,810,973
		Transfers / Other Financing Uses				
5960	Transfers To Other Funds					4,376,114
5990	Other Financing Uses					
	TOTAL TRANSFERS AND OTHER FINANCING USES					4,376,114
TOTAL GENERAL FUND EXPENDITURES AND OTHER FINANCING USES						86,187,087

Part III Special Revenue Funds		Federal Grants									
Account Number	Item Description	Federal General Government Grants	Federal Public Safety Grants	Federal Public Works Grants	Federal Education Grants	Federal Emergency Management Agency (FEMA)	Federal Culture & Recreation Grants	Federal Community Development Block Grants	Other Federal Housing and Urban Development Grants	Other Federal Grants	Total Federal Grants
	REVENUES										
4100	Taxes and Excises										0
4200	Charges for Services										0
4500	Federal Revenue		94,581		1,364,561			325,000			1,784,142
4600	State Revenue										0
4800	Miscellaneous Revenue										0
4820	Earnings on Investments										0
	TOTAL REVENUES	0	94,581	0	1,364,561	0	0	325,000	0	0	1,784,142
	OTHER FINANCING SOURCES										
4910	Bond Proceeds										0
4970	Transfers From Other Funds										0
4990	Other Financing Sources										0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0	0	0
	TOTAL REVENUES AND OTHER FINANCING SOURCES	0	94,581	0	1,364,561	0	0	325,000	0	0	1,784,142
	EXPENDITURES										
5100	Salary and Wages				1,156,620						1,156,620
5700	Expenditures		81,000		648,090			259,032			988,122
5800	Construction										0
5800	Capital Outlay										0
5900	Debt Service										0
	TOTAL EXPENDITURES	0	81,000	0	1,804,710	0	0	259,032	0	0	2,144,742
	OTHER FINANCING USES										
5960	Transfers To Other Funds										0
5990	Other Financing Uses										0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	81,000	0	1,804,710	0	0	259,032	0	0	2,144,742
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	0	13,581	0	-440,149	0	0	65,968	0	0	-360,600
	Fund Balance Beginning of Year	0	10,922	0	-239,802	0	0	169,863	0	433	-58,584
	Adjustments										0
	Fund Balance End of Year	0	24,503	0	-679,951	0	0	235,831	0	433	-419,184

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Part III Special Revenue Funds		State Grants									
Account Number	Item Description	State General Government Grants	State Public Safety Grants	State Public Works Grants	State Education Grants	MASSACHUSETTS Emergency Management Agency (MEMA)	State Culture & Recreation Grants	State Council on Aging Grants	State Library Grants	Other State Grants	Total State Grants
	REVENUES										
4100	Taxes and Excises										0
4200	Charges for Services										0
4500	Federal Revenue										0
4600	State Revenue		82,408	1,191	1,556,572		39,006	6,410	943,434	11,351	2,640,372
4800	Miscellaneous Revenue										0
4820	Earnings on Investments							163			163
	TOTAL REVENUES	0	82,408	1,191	1,556,572	0	39,006	6,573	943,434	11,351	2,640,535
	OTHER FINANCING SOURCES										
4910	Bond Proceeds										0
4970	Transfers From Other Funds										0
4990	Other Financing Sources										0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0	0	0
	TOTAL REVENUES AND OTHER FINANCING SOURCES	0	82,408	1,191	1,556,572	0	39,006	6,573	943,434	11,351	2,640,535
	EXPENDITURES										
5100	Salary and Wages		12,343		443,906		39,011				495,260
5700	Expenditures		37,901		1,318,400			7,204		14,445	1,377,950
5800	Construction								779,573		779,573
5800	Capital Outlay										0
5900	Debt Service										0
	TOTAL EXPENDITURES	0	50,244	0	1,762,306	0	39,011	7,204	779,573	14,445	2,652,783
	OTHER FINANCING USES										
5960	Transfers To Other Funds										0
5990	Other Financing Uses										0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	50,244	0	1,762,306	0	39,011	7,204	779,573	14,445	2,652,783
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	0	32,164	1,191	-205,734	0	-5	-631	163,861	-3,094	-12,248
	Fund Balance Beginning of Year	0	59,708	6,849	139,829	0	5	3,833	-414,289	29,168	-174,897
	Adjustments										0
	Fund Balance End of Year	0	91,872	8,040	-65,905	0	0	3,202	-250,428	26,074	-187,145

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Part III Special Revenue Funds		Receipts Reserved for Appropriation									
Account Number	Item Description	Receipts Reserved for Appropriation Education	Receipts Reserved for Appropriation Waterways Improvement	Receipts Reserved for Appropriation Wetlands Protection	Receipts Reserved for Appropriation Parking Meters	Receipts Reserved for Appropriation Ambulance	Receipts Reserved for Appropriation Insurance Reimb. Over \$20,000	Receipts Reserved for Appropriation Sale of Real Estate	Receipts Reserved for Appropriation Sale of Cemetery Lots	Receipts Reserved for Appropriation Other	Total Receipts Reserved for Appropriation
	REVENUES										
4100	Taxes and Excises										0
4200	Charges for Services										0
4500	Federal Revenue										0
4600	State Revenue										0
4800	Miscellaneous Revenue										0
4820	Earnings on Investments										0
	TOTAL REVENUES	0	0	0	215,685	0	0	0	20,230	0	235,915
	OTHER FINANCING SOURCES										
4910	Bond Proceeds										0
4970	Transfers From Other Funds										0
4990	Other Financing Sources										0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0	0	0
	TOTAL REVENUES AND OTHER FINANCING SOURCES	0	0	0	215,685	0	0	0	20,230	0	235,915
	EXPENDITURES										
5100	Salary and Wages										0
5700	Expenditures										0
5800	Construction										0
5800	Capital Outlay										0
5900	Debt Service										0
	TOTAL EXPENDITURES	0	0	0	0	0	0	0	0	0	0
	OTHER FINANCING USES										
5960	Transfers To Other Funds										0
5990	Other Financing Uses										0
	TOTAL OTHER FINANCING USES	0	0	0	175,000	0	0	0	50,000	0	225,000
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	0	0	175,000	0	0	0	50,000	0	225,000
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	0	0	0	40,685	0	0	0	-29,770	0	10,915
	Fund Balance Beginning of Year	0	0	0	208,753	0	0	0	142,382	0	351,135
	Adjustments										0
	Fund Balance End of Year	0	0	0	249,438	0	0	0	112,612	0	362,050

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Part III Special Revenue Funds		Revolving Funds					
Account Number	Item Description	Revolving Funds Education	Revolving Funds Athletic	Revolving Funds Parks & Recreation	Revolving Funds Ch 44 53 E 1/2	Other Revolving Funds	Total Revolving Funds
REVENUES							
4100	Taxes and Excises						
4200	Charges for Services	1,262,615	32,268	135,953	315,616	21,729	1,768,181
4500	Federal Revenue						0
4600	State Revenue						0
4800	Miscellaneous Revenue						0
4820	Earnings on Investments			2,444			2,444
	TOTAL REVENUES	1,262,615	32,268	138,397	315,616	21,729	1,770,625
OTHER FINANCING SOURCES							
4910	Bond Proceeds						0
4970	Transfers From Other Funds						0
4990	Other Financing Sources						0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0
	TOTAL REVENUES AND OTHER FINANCING SOURCES	1,262,615	32,268	138,397	315,616	21,729	1,770,625
EXPENDITURES							
5100	Salary and Wages	861,711		68,916	59,157		989,784
5700	Expenditures	492,185	41,262	47,341	312,889	21,803	915,480
5800	Construction						0
5800	Capital Outlay						0
5800	Debt Service						0
	TOTAL EXPENDITURES	1,353,896	41,262	116,257	372,046	21,803	1,905,264
OTHER FINANCING USES							
5960	Transfers To Other Funds						0
5990	Other Financing Uses						0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0
	TOTAL EXPENDITURES AND OTHER FINANCING USES	1,353,896	41,262	116,257	372,046	21,803	1,905,264
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)							
		-91,281	-8,994	22,140	-56,430	-74	-134,639
	Fund Balance Beginning of Year	582,386	45,089	67,687	420,238	76,943	1,192,343
	Adjustments						0
	Fund Balance End of Year	491,105	36,095	89,827	363,808	76,869	1,057,704

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Part III	Special Revenue Funds	Other Special Revenue												
Account Number	Item Description	Other Special Revenue Funds Water	Other Special Revenue Funds Sewer	Other Special Revenue Funds Education	Other Special Revenue Funds School Lunch	Other Special Revenue Funds Adult Education	Other Special Revenue Funds Professional Development	Other Special Revenue Funds Open Space Acquisition	Other Special Revenue Funds MWPAT	Other Special Revenue Funds Title V	Other Special Revenue Funds Gifts & Donations	Other Special Revenue Funds	Total Other Special Revenue	Total All Special Revenue
REVENUES														
4100	Taxes and Excises												0	0
4200	Charges for Services				574,460								574,460	2,578,556
4500	Federal Revenue				263,509								263,509	2,047,651
4600	State Revenue												0	2,640,372
4800	Miscellaneous Revenue				11,795						861,599		873,394	873,394
4820	Earnings on Investments										734		734	3,341
	TOTAL REVENUES	0	0	0	849,784	0	0	0	0	0	862,333	0	1,712,097	8,143,314
OTHER FINANCING SOURCES														
4910	Bond Proceeds												0	0
4970	Transfers From Other Funds												0	0
4990	Other Financing Sources												0	0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL REVENUES AND OTHER FINANCING SOURCES	0	0	0	849,784	0	0	0	0	0	862,333	0	1,712,097	8,143,314
EXPENDITURES														
5100	Salary and Wages				501,912						47,765		544,677	3,186,341
5700	Expenditures				321,796						710,836		1,032,632	4,314,184
5800	Construction										40,928		40,928	820,501
5800	Capital Outlay												0	0
5900	Debt Service												0	0
	TOTAL EXPENDITURES	0	0	0	823,708	0	0	0	0	0	794,529	0	1,618,237	8,321,026
OTHER FINANCING USES														
5960	Transfers To Other Funds												0	225,000
5990	Other Financing Uses												0	0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0	0	0	0	0	0	0	225,000
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	0	0	823,708	0	0	0	0	0	794,529	0	1,618,237	8,546,026
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)														
		0	0	0	26,056	0	0	0	0	0	67,804	0	93,860	-402,712
	Fund Balance Beginning of Year	0	0	0	-45,361	0	0	0	0	0	1,412,372	0	1,367,011	2,677,008
	Adjustments												0	0
	Fund Balance End of Year	0	0	0	-19,305	0	0	0	0	0	1,480,176	0	1,460,871	2,274,296

Part IV Capital Projects Funds									
Account Number	Item Description	Water	Sewer	Schools	Municipal Buildings	Landfill	Highways (Chapter 90)	Other	Total All Capital Projects
4100	REVENUES								
	Taxes and Excises								
4200	Charges for Services								0
4500	Federal Revenue								0
4600	State Revenue	157,509					299,062	205,000	456,571
4800	Miscellaneous Revenue							205,000	205,000
4820	Earnings on Investments								0
	TOTAL REVENUES	157,509	0	0	0	0	299,062	205,000	661,571
	OTHER FINANCING SOURCES								
4910	Bond Proceeds	472,526			1,343,000			1,628,500	3,444,026
4970	Transfers From Other Funds			700,700				636,130	1,336,830
4990	Other Financing Sources								0
	TOTAL OTHER FINANCING SOURCES	472,526	0	700,700	1,343,000	0	0	2,264,630	4,780,856
	TOTAL REVENUES AND OTHER FINANCING SOURCES	630,035	0	700,700	1,343,000	0	299,062	2,469,630	5,442,427
	EXPENDITURES								
5100	Salary and Wages								0
5700	Expenditures								0
5800	Construction			128,337	5,606,418		689,056	1,270,802	7,694,613
5800	Capital Outlay				432,268				432,268
5900	Debt Service								
	TOTAL EXPENDITURES	0	0	128,337	6,038,686	0	689,056	1,270,802	8,126,881
	OTHER FINANCING USES								
5960	Transfers To Other Funds								0
5990	Other Financing Uses								0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	0	128,337	6,038,686	0	689,056	1,270,802	8,126,881
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	630,035	0	572,363	-4,695,686	0	-389,994	1,198,828	-2,684,454
	Fund Balance Beginning of Year	12,804	0	291,871	6,931,836	0	5,776	998,145	8,240,432
	Adjustments						-160,177	160,177	0
	Fund Balance End of Year	642,839	0	864,234	2,236,150	0	-544,395	2,357,150	5,555,978

Part V Enterprise Funds											
Account Number	Item Description	Water	Sewer	Electric	Landfills	Hospital	Health Care	Airport	Harbor	Golf Courses	Total All Enterprise Funds
4100	REVENUES										
4200	Taxes and Excises	4,562,845	6,745,877								11,298,722
4500	Charges for Services										0
4600	Federal Revenue										0
4800	State Revenue										126,437
4820	Miscellaneous Revenue	103,187	23,250								126,437
	Earnings on Investments	104,786	167,958								272,744
	TOTAL REVENUES	4,760,818	6,936,695	0	0	0	0	0	0	0	11,697,513
4910	OTHER FINANCING SOURCES										
4970	Bond Proceeds										0
4990	Transfers From Other Funds										0
	Other Financing Sources										0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0	0	0
	TOTAL REVENUES AND OTHER FINANCING SOURCES	4,760,818	6,936,695	0	0	0	0	0	0	0	11,697,513
5100	EXPENSES	587,110	261,197								848,307
5700	Salary and Wages										
5800	Expenses	2,729,933	4,362,913								7,092,846
5800	Construction										0
5900	Capital Outlay	179,723	439,467								619,190
	Debt Service	123,487	123,487								246,974
	TOTAL EXPENSES	3,620,253	5,187,064	0	0	0	0	0	0	0	8,807,317
5960	OTHER FINANCING USES										
	Transfers To Other Funds		964,999								2,218,506
5990	Other Financing Uses	1,253,506									0
	TOTAL OTHER FINANCING USES	1,253,506	964,999	0	0	0	0	0	0	0	2,218,506
	TOTAL EXPENSES AND OTHER FINANCING USES	4,873,759	6,152,063	0	0	0	0	0	0	0	11,025,822
	Excess (Deficiency) of Revenues Over Expenses and Other Financing Sources (Uses)	-112,941	784,632	0	0	0	0	0	0	0	671,691
	Fund Balance Beginning of Year	2,396,053	4,179,306	0	0	0	0	0	0	0	6,575,359
	Adjustments										0
	Fund Balance End of Year	2,283,112	4,963,938	0	0	0	0	0	0	0	7,247,050

Part VI TRUST FUNDS										
Account number	Item Description	NON-EXPENDABLE/EXPENDABLE TRUSTS								
		Non-Expendable Trust	Workers Compensation	Pension Reserve	Stabilization	Health Claims-City/Town Share	Health Claims-Employee Share	Conservation Trust Fund	Other Trust Funds	Total All Trust Funds
4100	REVENUES									
4200	Taxes and Excises									0
4300	Charges for Services									0
4500	Federal Revenue									0
4600	State Revenue								119,228	136,145
4800	Miscellaneous Revenue	16,917			34,598			3,486	43,511	81,595
4820	Earnings on Investments								162,739	217,740
	TOTAL REVENUES	16,917	0	0	34,598	0	0	3,486		
4970	OTHER FINANCING SOURCES									
4990	Transfers From Other Funds								3,039,284	3,039,284
	Other Financing Sources									0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	3,039,284	3,039,284
	TOTAL REVENUE AND OTHER FINANCING SOURCES	16,917	0	0	34,598	0	0	3,486	3,202,023	3,257,024
	EXPENDITURES									
5100	Salary and Wages								5,500	5,500
5700	Expenditures							796	31,190	31,986
5800	Construction									0
5800	Capital Outlay							1,151	4,700	5,851
5900	Debt Service									0
	TOTAL EXPENDITURES	0	0	0	0	0	0	1,947	41,390	43,337
	OTHER FINANCING USES									
5960	Transfers To Other Funds								515,000	515,000
5990	Other Financing Uses									0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0	0	515,000	515,000
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	0	0	0	0	0	1,947	556,390	558,337
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	16,917	0	0	34,598	0	0	1,539	2,645,633	2,698,687
	Fund Balance Beginning of Year	986,070	0	0	1,003,089	0	0	101,992	400,161	2,491,312
	Adjustments									0
	Fund Balance End of Year	1,002,987	0	0	1,037,687	0	0	103,531	3,045,794	5,189,999

Part VII AGENCY FUNDS					
	Fund/Item Description	Balance July 1, 2005	Additions	Deductions	Balance June 30, 2006
	A. ASSETS				
	1. Cash	125,382	864,182	948,734	40,830
	2. Accounts Receivable	0			0
	3. TOTAL ASSETS	125,382	864,182	948,734	40,830
	B. LIABILITIES				
	1. Police Outside Detail	-21,893	500,996	520,383	-41,280
	2. Fire Off Duty Detail	-1,279	18,069	16,582	208
	3. Taxes Due State	0			0
	4. Meals Tax Due State	0			0
	5. License Due State	0			0
	6. Due County/Retirement Systems	0			0
	7. Guarantee Bid Deposits	0			0
	8. Unclaimed Items	0			0
	9. Other Liabilities	148,554	345,117	411,769	81,902
	10. TOTAL LIABILITIES	125,382	864,182	948,734	40,830
	NOTE -- Total Assets Must Equal Total Liabilities				

Part VIII PERSONNEL EXPENDITURES			
	Total Salaries and Wages as of December 31, 2005 as Reported on IRS Form W-2		\$37,566,549
	Total Number of Employees (FTE) for Calendar Year Ending December 31, 2005		980

Part IX SCHEDULE OF CASH AND INVESTMENTS AS OF JUNE 30, 2006		
	FUND	Cash and Investments
	General Fund	13,128,108
	Special Revenue	2,274,296
	Debt Service Fund	
	Capital Project Funds	5,555,978
	Enterprise Funds	6,247,093
	Trust Funds	5,189,999
	Agency Funds	40,830
	TOTAL ALL FUNDS	32,436,304

PART XI		RECONCILIATION OF FUND EQUITY (RETAINED EARNINGS) FOR THE FISCAL YEAR END JUNE 30, 2006					
Revenues and Expenditures from Financial Report	General (a)	Special Revenue (b)	Capital Projects (c)	Enterprise (d)	Trust (e)	TOTAL (a)-(e) (f)	
1. Total Revenues	84,140,876	8,143,314	661,571	11,697,513	217,740	104,861,014	
2. Total Expenditures	81,810,973	8,321,026	8,126,881	8,807,317	43,337	107,109,534	
3. TOTAL EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES SUM OF LINES 1 - 2	2,329,903	(177,712)	(7,465,310)	2,890,196	174,403	(2,248,520)	
OTHER FINANCING SOURCES (USES)	4.						
Transfers From Other Funds	2,958,505	0	1,336,830	0	3,039,284	7,334,619	
5. Other Financing Sources	0	0	3,444,026	0	0	3,444,026	
6. Transfers To Other Funds	4,376,114	225,000	0	2,218,505	515,000	7,334,619	
7. Other Financing Uses	0	0	0	0	0	0	
8. TOTAL OTHER FINANCING SOURCES (USES)-SUM OF LINES 4 THROUGH 7	(1,417,609)	(225,000)	4,780,856	(2,218,505)	2,524,284	3,444,026	
9. TOTAL EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES AND OTHER FINANCING SOURCES (USES) - SUM OF LINES 3 AND 8	912,294	(402,712)	(2,684,454)	671,691	2,698,687	1,195,506	
10. Fund Equity (Retained Earnings) Beginning of Year	11,782,661	2,677,008	8,240,432	6,575,359	2,491,312	31,766,772	
11. Other Adjustments (Please specify on notes page)		0	0	0	0	0	
12. TOTAL FUND EQUITY (RETAINED EARNINGS) END OF YEAR- SUM OF LINES 9 THROUGH 11	12,694,955	2,274,296	5,555,978	7,247,050	5,189,999	32,962,278	



Personnel Department

The Personnel Department is responsible for recruitment, training, and exit human resources procedures. The office also manages workers' compensation and unemployment claims. The Personnel Department manages medical and psychological testing of municipal job applicants. We facilitate the contract negotiation process and grievance hearings with department heads. In addition to special projects, the Personnel Department is responsible for assisting employees with professional growth and coordination of human resources in order to enhance their employment experience with Watertown.

In 2006, the Personnel Department assisted the Town Manager to further develop a performance measurement system. Department heads were provided training and documents in which to begin the implementation phase.

In 2006, the Personnel Department continued to facilitate successor contract negotiations for five collective bargaining units with the unions, department heads, Town Manager, and the Town's attorneys. The department frequently provides department heads and individual employees with interpretations of their collective bargaining agreements.

The Personnel Department increased the number of recruitment postings to websites in keeping with our goal to increase the use of technology. Recruitments were posted to the Town's website as well as the Department of Unemployment Assurance, the Massachusetts Municipal Association website, and professional sites. A change in recruitment process has made applying for a job more efficient and effective for the public. Since 2005, applicants can view job postings and fill out a Town application form from the Personnel Department web page and submit it by e-mail at any hour of the day. Similarly, Civil Service recruitments were also conducted on the Human Resources Division website. Residents interested in Civil Service information can research examination dates and apply online directly with Civil Service.

The Commission on Disabilities provides information, advice, and advocacy for Town and School Departments as well as individuals in the community. The Personnel Director assists the Commission on Disabilities as staff support for their meetings and activities related to their goals and objectives. An October 2005 goal setting retreat resulted in specific projects for 2006 which will be reviewed at the next retreat in 2007. The commission regularly reviews local construction

plans for compliance with the Americans with Disabilities Act, participates in Faire on the Square, and advocates for residents with school and town officials. Ten monthly meetings are held on the third Wednesday of the month. In 2006, the commission hired an independent contractor to make the Watertown Commission on Disabilities website, www.wcod.org, fully accessible, with a target of 2007 for completion. A third revision of the Accessible Dining Guide was completed and is posted to the Watertown Commission on Disabilities website.

The Personnel Department is looking forward to 2007 as it continues to work towards hiring the best possible candidates for the Town and improving service to employees, department heads, and citizens of Watertown.



Town Clerk and Election

The Town Clerk and Election Office serves as a direct link between the citizenry and its Town government. The Town Clerk's office, by statute, is responsible for the issuance of vital statistics, maintenance of Town records, the insurance of compliance with the Commonwealth's Open Meeting Law and it also serves as a repository for all rules, regulations, ordinances and bylaws promulgated by the Town Council and other town departments.

The Town Clerk's office was first established in 1634, the first year records were kept, and continues today to provide accurate documentation on events and happenings of the City known as the Town of Watertown. The Town Clerk's office provides a number of consumer services, such as the issuance of dog licenses, the sale of various Division of Fisheries and Wildlife licenses, the recording of Uniform Commercial Code statements, notary public services and the office

also serves as a distribution center for various Town brochures and surveys. The Staff in the office also serve as "unofficial ombudsman" to provide general information regarding various municipal services to the public. The Town Clerk's office also serves as a liaison between the Town and the Federal and State governments.

During calendar year 2006, the office achieved the following:

- Maintained the highest level of accuracy in the recording and issuance of the Vital Statistics of the Town of Watertown.
- Placed election signage in strategic locations throughout the Town alerting the citizenry to the upcoming voting exercises.
- Conducted the 2006 Annual Town Census.
- Participated in the development of the Town's FY07 operating budget.
- Continued the duties and responsibilities as Burial Agent for the Town.
- Completed the annual renewal process for all applicable licenses, permits and certificates while ensuring compliance with Chapter XVII of the Town's ordinances.
- Ensured compliance with state guidelines in the filing of necessary annual reports with the Alcohol Beverage Control Commission and the Department of Public Safety.
- Ensured access to all polling locations throughout the Town.
- Coordinated Public/Private resources in planning of the Faire on the Square 2006.

The Election Commission, directed under Massachusetts General Law, by the four-member board of election commissioners, has a number of responsibilities mandated by Massachusetts General Laws Chapter 50 through 56. The Commission as charged is to ensure fair and impartial elections in the Town of Watertown. Responsibilities include: coordination of the annual census, generation of voting lists and jury lists, implementation of the National Voter Registration Act through the establishment of the Central Voter Registry, maintenance of the Town's residency database and compliance with the Commonwealth's Campaign Finance reporting procedures.

The Election Commission conducted the following voting exercises during 2006.

<u>DATE</u>	<u>TYPE OF ELECTION</u>
September 19, 2006	State Primary Election
November 7, 2006	State Election

The Licensing Board promulgates rules and regulations specific to Watertown to ensure the life, safety, and health of the citizenry and town visitors. The Licensing Board issues a myriad of licenses and permits that range from amusement devices, to gasoline, to liquor licenses. All of the licenses issued are renewable yearly. The Licensing Board also serves as a hearing officer to ensure compliance with licensing conditions.

The Licensing Board also works closely with five Town departments, the Alcohol Beverage Control Commission and the State Fire Marshall's Office in the licensing process.

Licenses and Fees

Burial Permits	\$1,080.00
Dog Licenses	6,604.50
Cat Licenses	2,837.00
Marriages	5,550.00
Raffle	210.00
Hunting Licenses	1,001.25
Wildland Stamps – Resident and Non-Resident	1,640.00
Archery Stamp	285.00
Sporting Licenses	1,826.25
Fishing Licenses	4,915.50
Sporting Fees	500.95
Waterfowl Stamps	71.25
Licenses Commission – Alcohol, Common Victualler etc.	117,940.00
Miscellaneous Clerk/Election Fees	490.81
Resident Book	683.00
Certified Copies	21,596.00
Underground Storage Permits	7,000.00
Non-Criminal Fines	335.00
Miscellaneous Licensing Board Fees	35,715.00
TOTAL	\$210,281.51

Recording Fees

Mortgages	\$134.86
Business Certificates and Business Certificate Withdrawals	12,460.00
TOTAL	\$12,594.86

Total Clerks Revenue

Total Fees Collected	\$222,876.37
Paid to the Commonwealth	(\$10,240.20)
Net Revenue to the Town	\$212,636.17

Vital Statistics

Births	375
Deaths Recorded	253
Marriage Intentions	226
Marriages Recorded	225
Affidavits of Correction of Births, Deaths and Marriages Recorded	19

Licenses

Kennel License	1
Dog Licenses	654
Cat Licenses	325
Seven Day All Alcoholic Common Victualler (Restaurants)	21
Seven Day Wine/Malt Common Victualler (Restaurants)	4
Six Day All Alcoholic Common Victualler (Restaurants)	6
General on Premise	1
Six Day Wine/Malt Common Victualler	2
Common Victualler License	93
Clubs	10
Auto Dealer Class I	10
Auto Dealer Class II	12
Auto Dealer Class III	0
All Alcoholic Package Good Store	6
Package Good Store Wine/Malt	7
24-Hours Opening	5
Sale of Food at Retail	5
Entertainment	14
Music Box	7
Automatic Amusement Device	13
Auto Repair	61
Letting Out of Motor Vehicles	5
Shuttle/Jitney	1
Livery	18



Data Processing Department

The Data Processing Department supports the Town of Watertown's administrative information systems and assists in the implementation of new computer technologies. Located in Town Hall, the department administers the Town's wide-area computer network, which connects Town Hall, Library, Police, Fire, School Business Office, and Public Works buildings. Additional municipal buildings on the wide-area network include the Commander's Mansion, Senior Center, and John A. Ryan Skating Arena. The department also operates a network-connected IBM computer which processes MUNIS Financial Systems, Accounts Payables, Purchasing, Requisitioning, Payroll, Water/Sewer Billing, and Real Estate Tax Billing. Other administrative systems, such as Appraisal and Motor Vehicle Billing, are supported by outside vendors or service bureaus.

The Town's computer network provides a complete electronic platform for employees to communicate and share documents. Built on a backbone of high-speed fiber-optic cabling, the system allows for private and secure communications among Town departments. A firewall gateway provides secure Internet, e-mail, and web browsing. Anti-virus software is installed to update network computers automatically from a secure website. Anti-spam software is installed to control spam e-mail. Web monitoring and filtering software is installed as well.

The Data Processing Department and the Town Government Working Group on Computer Technology continued the project of implementing a new Integrated Financial Management system. On January 1, 2006, the Town went live with the new MUNIS payroll system which integrates with the new financial system. Also, in August, the Town went live with a new MUNIS utility billing system. This new integrated financial management system will improve the functionality of municipal applications and improve employee productivity. More applications are integrated so as to eliminate redundant processing, and many additional departments, including Town and schools, were provided access to the new system.

Many new desktops were installed at the Town Hall, Library, and Public Safety Departments. A remote monitoring system was installed to monitor the files servers. Laptops and a VPN appliance were purchased to provide remote access to the network. In coordination with the Purchasing Department, copiers were installed with scanning capabilities and network printing functionality. The department also assisted in the fiber-optic relocation to the new Watertown Free Public Library. Also, a new core switch was installed in Town Hall to provide high-speed connections to the School Business Office, Public Safety, and Library.

Additional information was added to the Town's website www.ci.watertown.ma.us. More documents are now in the Document Center. Plans are in place to provide additional real-time information and interactive forms. On the website, citizens can access a link to assessing information and a link to the new treasurer/collector parking ticket payment and motor vehicle excise tax payment systems.

Submitted by Joseph Mahoney,
Data Processing Manager



Town Attorney

Kopelman and Paige continued in 2006 in its longstanding role as Town Attorney for the City known as the Town of Watertown. We attended all Town Council meetings, advising the Town Council on issues of charter interpretation, parliamentary procedure, and the application of state statutes and Town ordinances to matters considered by the council. We worked closely with the Town Manager and department heads on matters ranging from real estate transactions to labor relations. We reviewed and approved procurement contracts and assisted in developing requests for proposals and agreements related to a number of projects undertaken by the Town, including preliminary steps for construction of the new police station, park improvement projects, and renovations to the public works facility.

As Town Attorney, we continued to provide representation for the Town before various state and federal courts, as well as administrative agencies including the Civil Service Commission, the Labor Relations Commission, and the Massachusetts Commission Against Discrimination. We also worked with the Town in matters involving agencies such as the United States Environmental Protection Agency, the Department of Public Health, and the state Attorney General's Office.

Kopelman and Paige seeks to provide comprehensive, efficient, and effective legal advice to the Town and its various departments. We provide the Town with free bulletins and updates on a variety of topics to allow the Town to benefit from our leadership in the field of municipal law. In this

manner, we are able to assist the Town to better manage its budget and reduce municipal legal costs.

We value our role in Watertown and our ability to provide assistance to the Town's government. As always, we appreciate our longstanding relationship with the Town Council, Town Manager, and the boards, commissions, and department heads, and look forward to providing advice and assistance to the Town in the future.

Respectfully submitted,

Kopelman and Paige, P.C.
Town Attorney



Purchasing Department

The Purchasing Department aims to provide a valuable service to Town departments by helping them obtain the highest quality of supplies and services for the best price. The department also functions as a control to ensure the Town is complying with Massachusetts General Laws and Local Ordinances.

In 2006, the Purchasing Department continued to support the newly implemented financial software system. Training classes conducted by Purchasing were available to all Town departments. As a service to other Town departments, a purchasing newsletter was initiated to answer frequently asked questions and provide valuable information.

Whenever appropriate and cost effective, the Town participates in consortia to purchase larger quantities of items that are also purchased by other municipalities. The benefits to Watertown are seen through improved bid results due to more competitive pricing because of the greater combined volume and vendors that must provide reliable service acceptable to all

participants. Examples of this type of procurement include the purchase of heating fuel, vehicle fuel, road salt, and vehicles.

As in years past, the Town took advantage of the Commonwealth of Massachusetts' bidding awards. Bids that are solicited through the state are made available to municipalities and facilitate the procurement process. These bid results serve as representative market rate information to define specifications for goods and services available and identification of vendors meeting the specifications, including prevailing wage requirements and other related details of cost.

Computer equipment, computer software, computer consulting services, vehicle purchase and replacement, public safety supplies, vehicle parts, building maintenance services (HVAC), and training and educational services are all examples of successful procurements exercised by Watertown use of the state contracts.

In 2006, the Town began using the state's Comm-PASS system to solicit quotes and bids for a variety of items. This web-based system has proven very effective in obtaining interest from a broad vendor base.

Purchasing works with every department to identify potential areas where procurement and contract administration can be streamlined and more beneficial to the Town of Watertown. The Purchasing Department appreciates the challenges facing the Town to produce the most cost-effective and beneficial results for Watertown. It is important that we work together with other departments to achieve the most valuable and satisfactory results from the purchasing process.

Respectfully submitted,

Nooshi S. Robertson
Purchasing Agent

Health Department



The Health Department staff consists of one full-time Director, one full-time Chief Environmental Health Officer, two full-time Sanitarians, one full-time Head Clerk, one full-time Public Health Nurse, one full-time Animal Control Officer/Jr. Sanitarian, and one part-time Veterinarian.

The Board of Health consists of three members that are appointed for three-year terms by the Town Manager.

Environmental Health

The Health Department conducts numerous mandated inspections throughout the year according to local and state mandates. These inspections include, but are not limited to, food establishments' grease-trap maintenance, housing, body art establishments, indoor air quality at skating rinks, tanning establishments, swimming pools and whirlpools, group homes, and motels. The Health Department also conducts hazardous materials inspections in accordance with provisions of the Watertown Hazardous Material Regulation. This program is designed to assist businesses in the proper handling, storage, and disposal of hazardous materials.



Food establishment inspection.



Swimming pool inspection.

Environmental Inspections: 2006

Food Establishments	341
Mobile Foods	7
Food Complaints	37
Housing Complaints	58
Nuisance Complaints	84
Swimming Pool/Whirlpool	126
Hazardous Materials	92
Total	740

During 2006, the Watertown Health Department provided ten Person In Charge (PIC) Trainings for food handlers in Watertown which involved over 40 participants. Under the Massachusetts Food Code, the Person In Charge is "the individual present at a Food Establishment who is responsible for the operation at the time of inspection." These voluntary trainings are offered by the Health Department in order to provide food handlers with the tools necessary to operate in compliance with the Food Code. Issues covered during these PIC trainings include appropriate cooking and reheating temperatures, when and how to wash your hands, and cleaning and sanitizing requirements.



PIC training at Town Hall.

Another portion of the Health Department's work involves complaint investigation, including, but not limited to, solid waste, dust, odors, noises, rodents, hazardous waste incidents, food establishments, food-borne illnesses, nuisances, tobacco, and problem animals. On occasion, the Health Department must hold show cause administrative hearings and prepare cases for resolution in District Court. Eighty-four complaints were investigated in 2006 and ten of these cases were resolved in court.



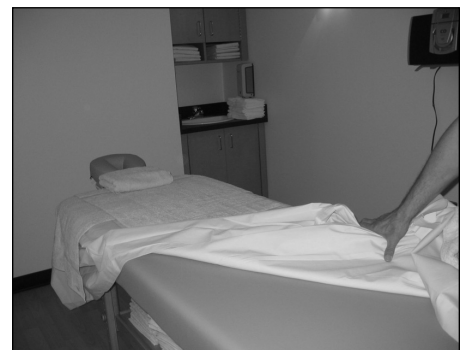
Rubbish and garbage complaint.



Nuisance complaint.

Some of those complaints involved rubbish and garbage left out on the curb at non-collection times or days. The Health Department distributed bright green door hangers reminding citizens of how and when to place garbage and rubbish out for collection.

In conjunction with inspectional work, the Health Department issues numerous permits. Before a permit can be issued, the permit holder/applicant submits complete and accurate information. In addition, the Health Department reviews plans for all new and renovated food establishments, facilities with hazardous materials, tanning, body art, swimming pools, massage establishments, and Community Development and Planning projects.



Massage establishment inspection.

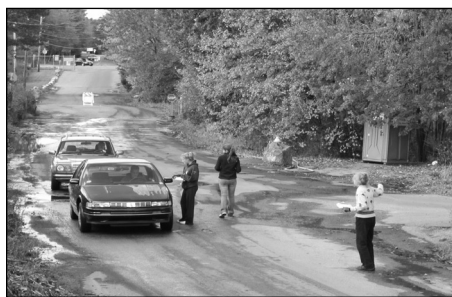
Environmental Permits: 2006

Food Establishments	214
Temporary Food Events	157
Swimming Pool/Whirlpool	19
Tanning Establishments/	5
Body Art Establishments	1
Massage Establishments/	21
Practitioners	90
Hazardous Material Facilities	159

Watertown residents took household hazardous waste to the Minuteman Regional Household Products Facility in Lexington. Pre-registration at the Health Department was required before any resident could enter the site on one of the eight collection days during the year. One hundred and thirty-seven Watertown residents visited the facility in 2006.



Typical carload of HHP products.



Registration at HHP Collection event.

Hazardous Materials Seminar

The Watertown Health Department, with the help of Christine Martunas, a summer intern from Worcester State, organized two Hazardous Materials Seminars for Watertown Hazardous Materials permit holders. The purpose of this seminar was to educate permit holders on the Town of Watertown's Hazardous Material Regulation, which is designed to protect, preserve, and maintain the environment and the public health in the Town as well as its water reserves from contamination and exposure to hazardous materials. Speakers at the seminar included Health

Department Sanitarian Megan Baldwin, Town of Watertown's Conservation Agent Christopher Hayward, and representatives from Veolia Environmental Services and Clean Harbors Environmental Services, Inc.



Hazardous Materials seminar.

Animal Control

The ACO/Jr. Sanitarian's (ACO) duties include, but are not limited to, patrolling the town, participation in a rabies/West Nile Virus task force, investigation of vector control and solid waste complaints, swimming pool, tanning, massage and food establishment inspections, and the enforcement of all pertinent state laws and the Watertown Animal Control Ordinance. Enforcement action includes the issuing of citations (tickets) for non-compliance, responding to emergency dispatch calls, and the prosecution of violators in District Court. The ACO educates the public regarding health and safety concerns involving animals and offers presentations in school classrooms and on cable television.

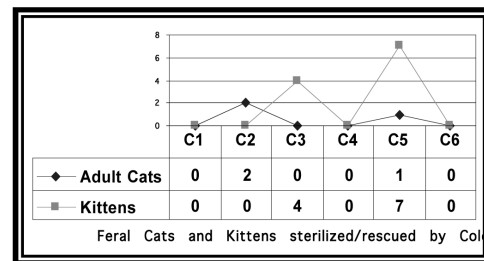
As Inspector of Animals the ACO carries out the isolation and quarantine of suspected rabid animals, animals with wounds of unknown origin, or animals bitten by suspected or confirmed rabid animals. These findings are reported to the Massachusetts Bureau of Animal Health. Isolation and quarantine cases are often done in cooperation with Watertown veterinarian, Thomas Cusick, DVM.



Stray dogs and cats placed in a foster care program.

Feral Cat Program

The Board of Health worked in conjunction with the Charles River Feline Rescue (CRFR) to establish a Trap, Neuter, and Return (TNR) program to control the feral cat population within Watertown. In 2006, 44 feral cats have been trapped, neutered (sterilized), and returned to a managed colony. Another part of the program includes rescuing the feral kittens. Eleven feral kittens have been removed from these colonies. These feral kittens were fostered, socialized, and adopted to become licensed and healthy pets. In addition to being a humane approach to eliminating feral cats, the TNR program is financially sound. Licensing the feral kittens through the adoption process actually generates revenue rather than spending funds to euthanize these animals.



Feral Cat Colony Activity in 2006

Notes: C1 – Lyons Street, C2 – 16 Brimmer Street, C3 – Merrifield Avenue, C4 – 53 Pilgrim Road, C5 – 60 Prentiss Street, C6 – 40 Prentiss Street

Rabies Clinic

The rabies clinic is held annually with Thomas Cusick, DVM, participating. Dogs and cats are vaccinated for rabies the first Saturday in April each year at the Watertown Administration Building. This past year a total of 32 animals received rabies vaccinations at the clinic.



Rabies Vaccination Clinic at the Town Hall.

Mosquito Control

The Board of Health worked in conjunction with the East Middlesex Mosquito Control Commission (EMMCP) in planning larvicide, adulticide, and surveillance activities throughout the Town. In 2006, the threat of the West Nile Virus (WNV) continued to impact Massachusetts and the nation. Fifty-seven dead birds tested positive for WNV and three humans tested positive for the virus. Also, five Massachusetts residents and six horses tested positive for Eastern Equine Encephalitis (EEE) virus. As a result of the WNV and EEE threat the Town applied larvicide briquettes to the Town's catch basins in order to control the emergence of vector mosquitoes. The Health Department and EMMCP continually monitor the emergence of these viruses and adjust plans accordingly to maintain comprehensive intervention, education, and surveillance programs.

In addition, the Health Department distributed bright blue door hangers to area homes with information about West Nile Virus, removal of standing water serving as breeding areas for mosquitoes, and personal protection from mosquitoes when outdoors.



ACO treating catch basins to prevent WNV.

Emergency Preparedness

The incorporation of emergency preparedness responsibilities has significantly increased the workload of the Health Department staff. Watertown is one of 27 cities and towns that comprise Region 4B of the Massachusetts Department of Public Health (MDPH) emergency preparedness district. There are seven statewide districts in all. Calendar year 2006 marked the fourth year of Watertown's participation in the Region 4B. During the last four years Watertown has developed an emergency

preparedness plan that includes, but is not limited to, Infectious Disease Emergency Plan, Emergency Dispensing Site (EDS) Plan, Animal Disaster Plan, Local Emergency Network Plan (LENS), Radiological Response Plan, Isolation and Quarantine Plan, and a Risk Communication Plan. In 2006, the Health Department completed its Continuity of Operation Plan (CoOP) and adopted a Mutual Aid Agreement (MAA). The Watertown Town Council voted to accept the provision of the MAA in June of 2006. The majority of the communities in Region 4B have also completed these plans.

Watertown's third regional flu clinic was conducted in the City of Newton in December of 2006. This clinic was conducted to practice a regional emergency response plan in order to test the feasibility of regional/mass vaccinations. In 2006, the Health Department participated in a regional mock Local Emergency Network System (LENS) exercise with communities in Region 4B. The objective of this exercise was to test the efficiency of this communication system during a communicable disease emergency. While several areas for improvement were identified during the exercise, the exercise as a whole was a success.



Clinic flow at a regional EDS flu clinic.



Incident Command at a local EDS flu clinic.

Town emergency preparedness plans include emergency evacuation routes, family emergency plans, local emergency planning committee and debris management plans. The Health Department's emergency preparedness plans are part of the Town's Comprehensive Emergency Management Plan.

Public Health Interns

Throughout the year public health graduate students from Boston University School of Public Health and undergraduate students in biology and health sciences from Worcester State College participated in environmental health and emergency preparedness internship projects aimed at satisfying their academic requirements while providing the Health Department with assistance for completion of important projects. Projects included, but were not limited to, low-risk food establishment inspections, massage establishment and hazardous materials facility inspections, youth alcohol abuse prevention, and emergency preparedness work. The internship program is an ongoing initiative in the Health Department.



BU and Worcester State interns.

Community Health

The Health Department is responsible for investigating and reporting communicable diseases to the Massachusetts Department of Public Health. Watertown Health Officers received lab reports from Department of Public Health and other laboratories. The standard procedure requires that the Health Officers conduct phone interviews to complete case reports. The information collected is used in the surveillance, control, and prevention of disease.

Flu Clinics

There were five public influenza/pneumonia clinics held in the 2006 season. The first two clinics were held at Watertown Senior Center and were designated to address high-risk populations. Homebound, elderly, and disabled residents received flu shots via home visits by the Public Health Nurse. Forty pneumococcal vaccines were given to those who were high risk for pneumonia. In addition, over 1,600 doses of influenza vaccine were distributed to local medical providers.

Vaccine Distribution Program

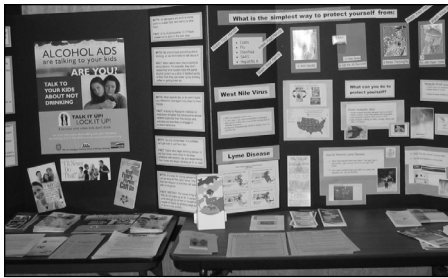
The Health Department serves as a vaccine depot for local health care providers. The Health Department distributes vaccines received from the Massachusetts Department of Public Health to 13 Watertown health care providers. In 2006, over 1,000 doses of vaccine for children and adults were distributed to providers.



Healthy Choices for Seniors Program.



Blood Pressure Clinic at the Watertown Mall.



Health promotion literature on display.

Health Promotion

Over the spring and summer of 2006, the Watertown Health Department created a weekly seminar for seniors in order to promote healthy choices in food and exercise. This unique seminar allowed seniors to socialize, exercise, and share healthy recipes. Traditional blood pressure clinics were held at Watertown Mall from 10 am to 12 noon on the first Friday of each month. The clinic provides blood pressure monitoring and related health education to the patrons.

Watertown Task Force

The Health Department assists residents who need help in resolving public health/medical-related issues. The Health Department's inter-departmental task force continued to address the needs of residents in crisis. The task force includes members from the Police, Fire, School, and Health Departments, Council on Aging, Food Pantry, Veterans Office, Housing Authority, Center for Mental Health, Mount Auburn Hospital Social Services, and a domestic violence agency. Departments continued to collaborate in 2006 to provide needed services for Watertown residents.

Medical Waste Collection Day

Household medical waste was collected in the spring and fall at the Administration Building parking lot. A vendor specializing in the packaging, transportation, and disposal of medical waste was hired to handle this material. Over 120 pounds of hypodermic needles, syringes, and medications were collected for sanitary disposal. Eliminating these materials from the municipal waste stream reduces the potential for accidental needle sticks and the improper disposal of medical wastes.



Household Medical Waste Collection.

Tobacco Control

In 2006, the Health Department continued its collaboration with seven other municipalities, Belmont, Brookline, Milton, Needham, Newton, Waltham, and Wellesley, working from a grant awarded by the state to reduce youth access to tobacco products and the enforcement of local smoking regulations.

In August, the Board of Health approved regulations that increased the penalties for retailers who sold to minors and made the Town's regulation comply with new state law. During the year, four retailer compliance checks were performed in Watertown. The compliance check entailed having a youth under 18 attempt to purchase cigarettes. A total of 164 checks were performed. There was one sale. The violator was issued a non-criminal ticket and was provided education on how to check a purchaser's identification.

In Watertown, there are 42 retailers with permits to sell tobacco products. During the year, each was visited twice and given the appropriate signage and tools to continue compliancy with Massachusetts state law and Watertown's regulations.

There were no complaints about Smoking in the Workplace received.

Tobacco Control Statistics 2006

Compliance Checks (Rounds)	4
Total Compliance Checks	164
Total Number of Tobacco Retail Establishments	42
Number of Violations	1

Total Money Received for 2006

January	\$3,990.00
February	\$2,177.60
March	\$3,352.32
April	\$13,283.81
May	\$7,314.37
June	\$5,257.82
July	\$1,845.91
August	\$2,825.06
September	\$1,630.00
October	\$9,981.00
November	\$14,385.00
December	\$9,340.00
Total	\$75,619.36

Total Permits Issued for 2006

Food Service	152
Retail Food	62
Caterers	102
One Day Catering	55
Swimming Pools/Whirlpools	19
Massage Practitioners	90
Massage Establishments	21
Mobile Foodservice	7
Funeral Directors	17
Rabies Clinic	32
Bakery	7
Group Homes	8
Tanning	5
Motel	1
Tobacco	42
Hazardous Material Facility	6
Body Art Establishment	1
Body Art Practitioners	3

**Special thanks to Megan Baldwin, Sanitarian, Kristel Pendleton, Sanitarian, Gerard Cody, Chief Environmental Health Office, and Steven Ward, Director, for collecting data, formatting, and crafting this report.*

Council on Aging

Safety, Support, and Socialization

Safety for seniors was an important theme in 2006. On September 20, 2006, a lecture on identity theft and fraud, co-sponsored with the Watertown Savings Bank, drew 200 people. Speakers presented information on scams and offered guidelines to help older people to protect themselves.

A lecture on how to plan for an emergency was given by Watertown Police Detective, David Sampson, and Council on Aging/Senior Center Director, Caryl Fox, who attended meetings of the Health Department's group on Emergency Preparedness.

Changes in prescription drug coverage (Medicare Part D) continued to cause confusion for some seniors and we provided group and one-on-one methods of providing information. Kathleen Wolf, the program coordinator, scheduled lectures given by Social Security, the Prescription Advantage program, SHINE (Serving Health Information Needs of Elderly), and various health insurance providers so that people had current data to use when making their choices.

Sessions by the MBTA that enabled seniors to get the new Charlie Card also drew many people eager to obtain new passes for public transportation. Other lectures were held on financial, health, and cultural topics.

This year the Senior Center welcomed its new neighbors at the newly renovated Marshall Place and invited the residents to join us in activities down the street at the Senior Center.

In the spring, we hosted two special exhibits. The "No Place for Hate" display in April was at the Senior Center for two weeks, and it was followed by the "Windows on Watertown" historical exhibition.

In June, Ruth Thomasian received the Lucy Nargozian Memorial Community Service award at the Senior Center birthday party. Ms. Thomasian is hoping to have a new tree planted at the Senior Center in Ms. Nargozian's memory.

The needs of the more fragile Watertown seniors and their families were responded to by caseworker, Laura Gold, who provides advocacy, support, and referrals. She attends the Health Department's monthly task force meetings and coordinates with other Town departments. She makes home visits to clients.

The Senior Shuttle has added several new people to its schedule. We offer rides to the local supermarket twice a week for grocery and other shopping. Usage of this service remains high as individuals rely on it to maintain independence when they are

unable to drive. People appreciate the service of driver, Joe Cavallaro.

Connection with peers is an important part of the Senior Center as people meet old friends and find new ones through various activity programs and stay healthy as they participate in the various exercise programs that are available. Staff person, Debbie Dunn, accompanies the special monthly day trips that are available through the Senior Center.

Food Pantry coordinator, Deb Kaup, now spends more time with individuals representing a variety of cultures and speaking many languages. The position received an additional four hours for the time required to help people with ethnic diet needs as well as serving more individuals with physical, mental, and emotional limitations. Food deliveries to people's homes are offered when needed, requiring additional volunteer recruitment and scheduling. Ms. Kaup was honored at the Watertown Martin Luther King breakfast for her work at the pantry and volunteer efforts with many Watertown groups and organizations.

We look forward to continuing to provide programs and services to Watertown's senior population and their families.



Watertown vocalist Ann Bonfiglio (stage name Deena Dennis) entertains her fans at the Senior Center, October 25, 2006.



Ginnie and Joe Tucceri enjoy a dance at the Senior Center birthday party, June 9, 2006.

Recreation Department

Organization

The function of the Watertown Recreation Department is to provide a year-round recreation program for the citizens of Watertown. It is the goal of this department that all citizens have the opportunity to enjoy their leisure time with enjoyable activities in a safe environment.

The Director and Head Clerk are the only full-time employees of the department. Part-time and seasonal employees are hired to instruct and supervise the various programs of the department during the year.

New Department Initiatives and Expansions

The Recreation Department, the Department of Community Development and DPW worked on the following Capital Improvement Projects that were completed in 2006. The Bartley Track at Victory Field was resurfaced this past summer, and the tot-lot at the O'Connell Playground was replaced.

The department continues to run family trips to the Big Apple Circus at City Hall Plaza, Disney on Ice: One Hundred Years of Magic at the TD Banknorth Garden and the Pawtucket Red Sox games at McCoy Field. The department conducts Vacation Drop-In Gym Programs during December, February and April school breaks. We provide two interactive entertainment shows for the youngsters during the February program.

The Recreation Department's Pre-K Sports Program was also expanded with sessions in the winter, spring, summer and fall. The winter sessions were held at the Watertown Boys & Girls Club. This summer's session was a combination of sports and arts & crafts. A Girls Softball League was expanded to include 8th graders this spring. The league consisted of eight teams and over 100 girls. The Recreation Department thanks the many volunteer coaches who made this softball league possible.

This department continues to attempt to make the citizens more aware of one of the town's most valuable assets, Arsenal Park. Our Pre-K Sports Program was held at the Arsenal Park. Working with the Watertown Youth Soccer Director, we scheduled many of their 6 versus 6 and 8 versus 8 games at the park. Working with the Watertown Police Department, a Street Hockey Program for middle school age youngsters was conducted at Arsenal Park. The Recreation Department's Adult Tennis Lessons and a new Teenage Tennis Lessons were held at Arsenal Park, thus exposing the park to hundreds of the Town's citizens.

The Recreation Department has taken advantage of the newly developed Watertown Web Site www.ci.watertown.ma.us to increase communication and accessibility to our programs, applications, permits and features of each facility for our residents. We have also set up a database of 1900 students and 90 special-needs participants in order to contact or communicate by email or regular mail.



2006 Family Summer Cookout

2006 Programming

Winter



With the arrival of winter comes a wide range of Basketball Programs for the citizens of the town. Kids Just Love Crafts, an arts & crafts program for 2- to 4-year-olds was held once again at the Watertown Boys & Girls Club. Also this winter, the Recreation Department expanded its Pre-K Sports Program to include a third winter session. This program included soccer and T-ball and was also held on Mondays and Thursdays at the Boys & Girls Club. The department's Elementary School Basketball Program held practices at the Cuniff, Lowell and Hosmer Schools during the week. A floor hockey program was also played at the Hosmer School for youngsters in grades 2 to 8. Also, middle school youngsters participated in a Friday Night Open Gym and Sunday In-Town Basketball Program. At the Kelley Gym at Watertown High School, on Sunday nights, we had an Over-35 Basketball Program. A Sunday morning drop-in basketball program for adults was once again run at the middle school this winter. Baton classes for youngsters were held at the Cuniff School on Tuesday evenings. The Watertown Recreation Department in conjunction with its counterpart in Belmont conducted various programs for our special-needs population. Programming for the special citizens of the town included bowling, basketball, swimming, Friday night socials and floor hockey. A Saturday Night Skiing Program was held at Nashoba Valley, in which 35 middle and high school students participated.

Spring



During the spring, the department conducted a wide range of programs for the citizens of Watertown. Spring Programs included Pre-K Sports, T-Ball for youngsters in grades K and 1 and ragball for children in grades 2 and 3. Baton classes were held at the Cunniff School for children ages 4 to 16. This program culminated with a recital at the Hosmer School Auditorium and participation in the annual Memorial Day Parade. The M. John Moxley Track Program was again held at Victory Field for children in grades 4 and 5. A Sandlot Baseball clinic was held during the April school vacation at the O'Connell Playground. Also during the April vacation a sports program was held at the middle school for youngsters from grades 2 to 8. A Girls Softball League was held for youngsters in grades 2 to 8. Adult lessons for tennis were also conducted this past year at the Arsenal Park. During the spring the department continued its programming for the special citizens of the town. The department also issued permits for use of the town's playing fields and picnic areas. The department offered 25 group rate tickets to *Annie* at the

Opera House in Boston and 40 tickets to a matinee of the Big Apple Circus at City Hall Plaza, Boston. Also we purchased 50 Pawtucket Red Sox tickets for families in Watertown to attend a professional baseball game on a Sunday in June.

Summer



The department conducted a Summer Playground Program at the Arsenal, Bemis, Casey, Filippello and Victory Field Parks. The activities on the playgrounds included arts & crafts, baseball, basketball, tennis, track &

field, softball, ragball, whiffleball and more. Playground field trips were taken to various locations in Greater Boston. Youth Tennis Lessons were given at the Mary Williams Tennis Courts at Victory Field with over 100 children taking part.

For the 38th year the Pequossette Summer Recreation Program was an intricate part of this summer activities for the youth of Watertown. The camp runs four two-week sessions for youngsters 4 to 13. On average there were 180 campers at each session. The daily activities include music, arts & crafts, playground games, sports, ping-pong, foosball and gym play. The youngsters also went to the MDC pool to swim, to Arsenal Park for a cookout and other varied field trips. There were camp sleepovers for the older children, one of which was held on the grounds of the Watertown Middle School. Family Nights and Talent Shows also added to summer entertainment for many of the town's residents. The department owes a special thanks to the Watertown School Committee for its support of the Pequossette Summer Recreation Program.

Summer Basketball Leagues were run for children and adults at many of the town's courts. The youth portion of the program included both instruction and games, while the adult leagues produced many highly competitive contests. Hundreds of people participated in the program as players and/or spectators.

Fall



Flag-tag football, soccer, mini-basketball and field hockey programs were offered the elementary school students this past fall. Drop-In Gym Programs were held at the Watertown Middle School on Friday evenings for the students in grades 6 through 12, and also adults. Two Pre-K Sports Programs were continued as part of our fall programming. This program introduced 3-, 4- and 5-year-old children to T-ball and soccer. Programs for our special-needs population were also conducted during this time of year. The activities included social, field trips and many sports. The fall Baton session commenced in October and ended with a recital before the holidays at the Hosmer School auditorium. Our second and third after-school basketball program at each of the elementary schools had 133 students participating. This past fall some 30 youngsters and adults signed up for a six-week ski program at Wachusett Mountain Slopes. The department provided 105 group rate tickets to Ringling Bros. and Barnum & Bailey Circus at the TD Banknorth Garden.

Revenues and Other Activities

Revenues from programs and other sources totaled over \$136,000.00. These moneys were used to fund many of the department's programs. The income from permits to use Arsenal Park in 2006 totaled \$19,739.00. Permit and Picnic Fees for the other parks in town totaled \$10,449.50.

The department worked with many groups and individuals to arrange for field use throughout the town during 2006. Over 1,900 park permits were issued to groups such as Watertown Youth Soccer, Watertown Youth Baseball, Watertown Babe Ruth Baseball, Watertown Pop Warner Football, Watertown Senior Babe Ruth Baseball, the Watertown School Department, Watertown Men's Softball League and Watertown Inter-City Team and a new entry in an Over-40 Baseball League. Permits were also issued to many church groups, Scout groups, civic organizations, businesses and residents so they could schedule activities on the Town's parks. The department also issued hundreds of permits for picnics and parties at Arsenal and Filippello Parks, as many people enjoy the beautiful grounds of these two areas.

The Watertown Recreation Department would like to thank all the Town departments for their assistance over the past year. Without their help and that of many of our fine citizens, we would not be able to provide the townspeople with anything near the programs they deserve. We would also like to thank the Town Council and the Town Manager for their support of

the many Capital Projects that have been completed and those in the planning stages. These projects will greatly enhance our town parks and make Watertown a better place to live and play.

Respectfully submitted,

Thomas J. Sullivan
Director of Recreation



Mission Statement

Watertown Free Public Library fulfills the informational, cultural, and recreational needs of the community by providing access to a wide variety of popular and reference materials, resources, services, and programs that extend their personal and intellectual development and that reflect the Town's cultural and ethnic diversity. The staff works to create an environment which welcomes and satisfies the needs of users of all ages and abilities and works actively to attract new users to the library.

Year in Review

On August 6, 2006, the Town celebrated the opening of the newly renovated and expanded library building. Approximately 2000 people attended "Opening Day" which featured tours of the building, a special exhibit in the gallery, activities for the kids, and full library service. Response to the new library has been overwhelmingly positive, with rave reviews of the finishes, colors, furniture, openness, and brightness. The existing 1884 building was renovated and is now being use as a reading room and local history room. We get many compliments on how wonderful it looks and feels. The most gratification comes from seeing the constant daily use of all aspects of the library by all ages.

New Initiatives

The new library offers much potential for new initiatives.

Highlights included:

- Express collection (new books not available for reserve)
- Cybraryn software to manage public computer time
- Offering our new gallery space to local artists
- New "lighter fare" book discussion group
- Two-hour laptop loans
- Wireless network for public use
- New website launched
- Extended the school year for Project Literacy classes through additional fundraising and grants
- Installed assistive technology software (JAWS, Zoomtext, and Kurzweil 1000) on all of the public computers, thanks to a grant from the Watertown Commission on Disabilities

In addition to the above, the new library offers four meeting rooms for community groups, group study rooms for up to four people, a local history room, a children's craft and story room, lounge and study seating, outdoor seating, a bookstore and café.

Programs and Services

Quality service for children, young adults, and adults featured several popular programs though reduced in number because of space restrictions in our temporary quarters and the move to the new library. The children's activities included story and sing-along programs, book discussion groups with visiting authors, and a collaborative program with Perkins School for the Blind. Teens enjoyed school visits, Dance Dance Revolution tournaments, and a Halloween program. Adults took part in book discussion groups, home delivery, Internet training, and a fly-fishing program. The inaugural program in the new building was a resounding success – author Dennis Lehane filled the Watertown Savings Bank Meeting Room! Project Literacy programs included ESOL, English for Speakers of Other Languages classes, and once-a-week classes for parents at the Watertown Family Network. Two tutor training series and two tutor share nights were also offered. In February, representatives from Bentley Low Tax Income Clinic visited ESOL classes to talk about their services. An End-of-the-School-Year Party and a Holiday Party with tutor recognition were two very successful program-wide social events.



Opening Day crowd!



Tutor training in the upstairs meeting room.

Personnel

For professional development and to learn new skills and talents, the WFPL staff attended many workshops, trainings, and conferences.

These included sessions on Health Literacy, Digital Preservation, Adobe Photoshop, and Emerging Technologies for Information Gathering. Training was also provided on the MLN (Minuteman Library Network) system for our new employees. Librarians attended professional conferences sponsored by Massachusetts Library Association, New England Library Association Conference, and the Public Library Association Conference.

Staff served on various professional and community committees including the Website Development Committee, the town's Faire on the Square Committee, and several Minuteman Library Network committees.

Staff Day, held August 4, included Outlook training, in-depth discussions of new policies and procedures, and a lecture by Loretta LaRoche.

Personnel changes occurred in the following departments:

Adult Department

Ardis Francouer was appointed Supervisor of the department after the resignation of Kathy Quinlan who was appointed Assistant Director in Lexington.

Pauli Stern was appointed part-time reference librarian upon the retirement of Donna Ravn.

Theresa Parise was hired part-time as webmaster and PR librarian.

Children's Department
Hanako Nishida resigned to work in her family's business in Japan.

Vince Livoti resigned.

Young Adult Department
Danielle Dreger resigned to take a position at Boston Public Library.

Kelly Deneen was hired.

Circulation

Kevin Bradley was hired.

Peter Norman was hired.

Andrea LeClair was hired.

Linnea Minich resigned.

Liz Kelley resigned.

Technical Services

Rebecca O'Brien was hired.

Namakha Dobutsang was hired.

Fred Grandinetti resigned.

Departments

The **Adult Department** spent significant time on website improvement in 2006 with the goal of making the site as useful as possible. A new book discussion group was born, featuring "lighter fare." The task of organizing the local history room began and will be ongoing. Marketing the library's resources is a priority for the department, as well.

The **Young Adult Department** continued to work with the Teen Advisory Board, TAB for short, a program by which a dozen teens provide input regarding library services, programs, and collections. Involvement in the

TAB fulfills students' community service requirement. The group planned and implemented two well-attended programs this year.

The **Children's Department** was unable to provide the number of programs that it normally does, due to a lack of space in our temporary quarters, but business began booming once we moved to the new library! With attendance hovering around 100 for each drop-in story time, the Children's Department has just begun to realize the potential of the great new space. In addition to programs at the library, the staff reaches out on a continual basis to the preschools, elementary schools, and community organizations to inform people about the resources of the public library.



Curious George makes an appearance in the Watertown Savings Bank Meeting Room.

The **Project Literacy Department** received an award of \$3800 from Watertown/Harvard and Watertown/O'Neill Properties Community Enrichment Fund and a \$5000 grant from the Bilezikian Family Foundation which allowed an extension of the school year for our students. A student advocate program was started that assists students with registration and classes as well as producing a student newsletter and organizing a yard sale. Dori Peleg from Watertown Community Housing facilitated four workshops for students entitled "Make Your Money Make Sense." Also for our students, Mount Auburn Hospital staff presented a health education program that included medical

screenings. In collaboration with several community groups, two programs were held on Understanding Immigration. Bentley College students acted as classroom aides and conversation group leaders. Twenty-five new tutors were trained this year.

Trustees

In 2006, the Trustees and the Building Committee continued fundraising efforts for the Main Library renovation and addition project through fundraisers, mass mailings, and the Buy-a-Brick program.

In appreciation of the many hours donated to the library by volunteers, the Trustees honored them with a Volunteer Appreciation Night in June. In 2006, volunteers donated a total of 3,810 hours, including 772 community service hours served by high school students. Project Literacy's 65 volunteer tutors donated an additional 6,500 hours tutoring patrons in English for a total of 10,310 hours.

With the opening of a new state-of-the-art library, the Trustees decided that consolidating library services into one building made the most sense for the community, so on June 30 the branch libraries closed.

On behalf of the Trustees, Administration, and staff we would like to thank everyone who helped make the dream of a new library a reality, including the Town Manager, Town Council, Town department heads, the School Committee, all of our donors, our architect, and contractor. We have a building that will serve the community well for many years to come.

Statistics

Items added to the collection:

Books	8,444
Sound Recordings	881
Videos/DVDs	1,988
CD-ROM/Video games	119

TOTAL: 11,432

Circulation:

Main Library –	
Adult and Young Adult	248,983
Main Library –	
Children's	120,294
East Branch	5,743
North Branch	9,169

TOTAL CIRCULATION: 384,189

Reference Questions Answered in person, via telephone, and e-mail:

Adult and Young Adult	12,678
Children's	2,750
Young Adult	1,872

TOTAL: 17,300

Attendance at Programs:

Department	Number of Programs	Attendance
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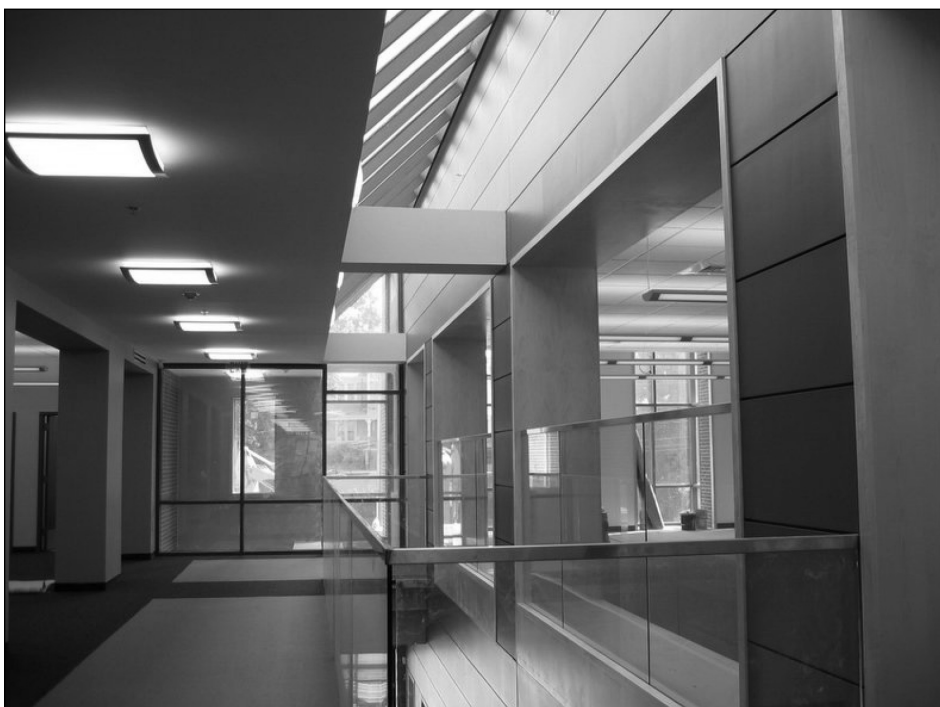
Adult	13	95
Children's	106	4,915
Young Adult	59	1,234

TOTAL: 178 6,244

Volunteer Hours:

Adult	3,028
Children's	10
Young Adult	772
Project Literacy	6,500

TOTAL: 10,310



Veterans' Services

"Honoring Those Who Have Given Us the Freedoms We Hold Dear"

The year 2006 saw an increase in the total number of veterans and dependents served to include veterans of World War II, Korea, Vietnam, Desert Storm, Operation Iraqi Freedom and Operation Enduring Freedom.

Assistance Provided

- Assisted returning Iraq and Afghanistan veterans in applying for the full range of state and federal programs they are now entitled to, including the Massachusetts wartime bonus.
- Enrolled veterans in the health system of the Veterans Administration.
- Assisted veterans in submitting paperwork to receive service-connected disability and pension benefits from the Veterans Administration and DVS.
- Worked with widows of veterans to apply for Dependents Indemnity Compensation (DIC) and widow's pension.
- Enrolled eligible veterans and dependents in state Mass General Law 115 benefits, which includes financial assistance for needy veterans, spouses, and children.
- Assisted those eligible in applying for state-funded annuities for 100% service-connected disabled veterans and widows and parents of killed-in-action.
- Obtained burial financial assistance for indigent veterans to ensure proper burials; also assisted with funerals for many veterans.
- Screened veterans with service-connected disabilities and dependents to determine eligibility for property tax abatement under MGL 59, section 5, clause 22a – 22e.
- Assisted in enrolling eligible veterans and dependents in Social Security, Social Security Disability (SSD) and Supplemental Security Income.
- For prescription payment relief, assisted in enrolling veterans in the state Prescription Advantage program.
- Made education Montgomery GI Bill referrals to state colleges.
- Helped veterans with job search assistance in conjunction with the state Department of Employment & Training.
- Transported veterans to VA hospitals and clinics.
- Held monthly Veterans' Council meetings.
- Ordered grave markers for deceased veterans.
- Worked with Bob Kaprielian to videotape veterans as part of Watertown's ongoing "Veterans Oral History Project." These tapes are shown periodically at the Senior Center and on local cable television.
- Worked with Watertown Housing Authority to assist eligible veterans in obtaining town housing.
- Enrolled hospice-care veterans in VA nursing homes and assisted living facilities.
- Continued the World War II and Korean War monthly support group meeting with the VA.
- Assisted the Retirement Office in researching information used in the successful adoption by the Town Council of Chapter 157 of the Acts of 2005 which provided benefits to disabled veteran municipal retired employees; also spoke before the Town Council in support of this issue.
- Made a presentation before the Town Council in support of implementing Chapter 77 of the Acts of 2005 Amending Chapter 137 of the Acts of 2003 which mandates that a city or town in Massachusetts make up the difference, base pay to base pay, between the municipal civilian pay and the military pay for those military personnel mobilized to active duty if the municipal pay is greater; the Town Council approved this item unanimously.

Events

January:

- 106th birthday party for our very own 106-year-old World War I (Navy) & World War II (Army) veteran Russell Buchanan at AMVETS Post #14.
- Russell Buchanan honored by the Town Council.
- Veterans of Foreign Wars Post #1105 annual "Walk for Homeless Veterans" at the Arsenal Mall.



January 29, 2006: Town Council President Clyde Younger and VFW Post #1105 Commander Joseph Caouette honor 106-year-old World War I (Navy) and World War II (Army) veteran Russell Buchanan at the annual VFW Walk for Homeless Veterans at the Arsenal Mall.



January 18, 2006: Members of AMVETS Post #14 honor Russell Buchanan, World War I (Navy) and World War II (Army) on the occasion of his 106th birthday.

March:

- Spoke at AMVETS Post #41 on Veterans' Benefits.

April:

- Fred Christensen, WWII fighter ace pilot from Watertown, passes away; shot down 22 German airplanes, one of the greatest fighter aces in history.
- Attended National Archives and Records Administration training at the NARA Regional Center on Trapelo Road in Waltham.
- Attended military mobilization seminar at the 94th Regional Support Command Training Center in Southborough.

May:

- Memorial Day activities: visited schools, placed wreaths, parade.
- Attended the Watertown High School Athletic Hall of Fame Dinner at the Hellenic Center where Medal of Honor recipient Captain Thomas J. Hudner, Jr., USN, retired, presented a plaque honoring Robert O'Neil, a World War II Navy veteran and a 1944 graduate of Watertown High School, as he was inducted into the WHS Athletic Hall of Fame.



May 29, 2006: Members of Veterans of Foreign Wars Post #1105 Color Guard march in the Memorial Day parade.



May 12, 2006: Medal of Honor recipient Captain Thomas J. Hudner, Jr., USN, retired, presented Robert O'Neil, World War II Navy veteran and Watertown High School class of 1944 graduate, with a plaque noting admittance into the Watertown High School Athletic Hall of Fame.

June:

- AMVETS Post #41 dedicated their meeting assembly hall in honor of Berge Avadanian, past National Commander of the AMVETS, past AMVETS Post #41 Commander, U.S. Army paratrooper who jumped into combat at the Normandy invasion.
- Participated in an elder care seminar at the Brigham House, assisted living facility.

September:

- Patriot Day 2006 observance at Saltonstall Park.



September 28, 2006: Medal of Honor recipients Walter Ehlers and Van Barfoot pose with members of the Watertown Police Department at a Watertown High School assembly and reception in honor of these two outstanding Americans.



September 11, 2006: Shutt Detachment, Marine Corps League Color Guard at the 2006 Patriot Day Observance at Saltonstall Park: left to right are Dominic Ricci, Edward Aucoin, Camille Bastien, and Edward Mahan.

- Watertown High School did an outstanding job in holding an assembly and reception for two Medal of Honor recipients, Van Barfoot and Walter Ehlers.



September 30, 2006: AMVETS Post #41 members Elliot Vanetzian, Steve Barmakian, and Sam Zouranjian participate in Faire on the Square 2006.

- Set up an informational table on veterans' benefits at Faire on the Square at Saltonstall Park.

October:

- Massachusetts Secretary of Veterans Services Thomas Kelley gave a presentation about Vietnam at the Watertown Free Public Library.
- Attended Massachusetts Department of Veterans Services training in Marlborough.



November 8, 2006: The United States Army Field Band & Soldier's Chorus performed an outstanding concert at Watertown High School.

November:

- Veterans Day activities at VFW Post #1105.
- Accompanied Russell Buchanan to Veterans Day observance at the State House and the dedication of a veterans' memorial at Northeastern University.
- The United States Army Field Band and Chorus performed a magnificent free concert at Watertown High School.
- The Taxiarchae Greek Church held its annual veterans' mass and reception, the

highlight of which was the distribution of over 150 veteran commemorative books developed and produced by the church's veterans' committee.

December:

- Russell Buchanan died December 6.
- Worked with the Watertown Police Department and the Shutt Marine Detachment to distribute toys to needy families.

John A. Ryan Skating Arena

The John A. Ryan Arena, located at 1 Paramount Place, continues to provide the residents of Watertown and area communities the opportunity to provide ice skating and hockey programs to their constituents. The arena is the home to many local groups. In Watertown, the arena is the proud home of the Watertown High School Boys and Girls Hockey teams. The boys team, under the guidance of Watertown High School graduate John Campbell, competes in the very competitive Middlesex League. The Raiders qualified for the state tournament in 2006, knocking off top-seeded Triton Regional High School in what many considered the upset of the tournament. The girls team, under the guidance of Watertown High School graduate Steve Russo, continues to grow its program. In 2006-07, they combined with Melrose High School to form a cooperative team that now is proud to support a fully scheduled JV team. 2006 also marked the continued growth of the Watertown Middle School hockey program. Under the tutelage of Coach John Sorabella, the team now sports both an A and a B team that compete with other middle schools in the area.

The Watertown Youth Hockey program is also based out of the John A. Ryan Arena. Under the guidance of President Brian

Demore, the program continues to grow, offering something for everyone, from Learn-to-Skate for the very young to a full scale Midget program for high school-aged players. The annual Ciulla Tournament, named after former Watertown Youth Hockey President Tony Ciulla, was held on Thanksgiving weekend attracting teams from as far west as Westfield and as far south as Plymouth. On December 13, 2006, the Watertown Youth Hockey Squirt and PeeWee teams, in cooperation with the Watertown High School Boys Hockey team, raised their respective championship banners that were won in March. These banners are proudly displayed at the arena for the accomplishments of their respective teams.

The arena is also the home to Bentley College, Trinity Catholic High School, and Newton South High School. Bentley College, a Division 1 college hockey program, competes in the NCAA's Mid-Atlantic Hockey program. Both Trinity Catholic and Newton South High School play all of their home games at the John A. Ryan Arena.

The arena also hosts the highly competitive Catholic Central Junior Varsity Hockey League. This league has participants from Arlington Catholic, Austin Prep, Arlington, Archbishop Williams High School,

Chelmsford, Lincoln-Sudbury, Reading Memorial High School, St. John's Preparatory, St. John's Shrewsbury, St. Peter's Marian, St. Mary's High School, and Waltham High School. This league plays its games on Sunday mornings during the high school winter sports season.

Other local youth hockey groups benefit from their programs using the John A. Ryan Arena. Belmont Youth Hockey, Newton Youth Hockey, Waltham Youth Hockey, as well as the Middlesex Youth Hockey League all rent ice for their programs here at the arena. This year marked new territory as the arena was the home for the East Coast Rangers Junior Hockey League team. On the women's side, the Ice Sharks, a women's ice hockey team, continues to enjoy their ice time here in Watertown.

The arena continues to offer public skating on the weekends, and this year was proud to add skating lessons during the Sunday afternoon public skating sessions. Under the direction of Oksana Olenina, former figure skating competitor from Russia, these lessons have grown in popularity as the season progresses.

Once again, the highlight of the season continues to be the selection of a host site by the Massachusetts Interscholastic Athletic

Association for high school state tournament ice hockey games. The MIAA has once again shown the confidence in the staff of the arena to host these highly competitive games. We look forward to continued success and cooperation with the MIAA in being a part of their tournaments for the years to come.

From an internal perspective, the Town continues to support the arena's constant efforts to improve the facility in terms of capital improvements. During the past season, projects that were completed included the moving of the visiting players' benches away from the Zamboni room. This allowed more access for players and coaches during their games as well as removed unnecessary foot traffic in the vicinity of the Zamboni room and its functions. Repairs were made to the refrigeration compressor system. New matting was placed in the bathrooms, lobby, and locker rooms. All of this was done as well as the annual maintenance of cleaning and painting at the arena. Moving forward, the Town will be purchasing a new state-of-the-art electric Zamboni. This purchase will lessen the use of our

current gasoline-powered Zamboni. The new Zamboni will eliminate much of the emissions issues that face many of the rinks in the local area. Future improvement plans that will be submitted as part of the Capital Improvement Plan will include plans for the expansion of the existing lobby, revamping of the existing locker rooms, and continued maintenance and rebuilding of the arena's refrigeration system.

On a personal note, I would like to publicly thank all for the cooperation from all of the department heads and their staffs in my first few months in Watertown. Your continued support and cooperation is greatly appreciated. On behalf of our entire staff, we would like to thank the Watertown Police Department, the Watertown Fire Department, the Department of Public Works, and all the support personnel at the Town Hall for their continued assistance in making the John A. Ryan Arena the facility that it continues to be.

Looking forward to the future, the John A. Ryan Arena will look to increase off-peak programming in the form of public skating and skating lessons for the younger

children of the community. The John A. Ryan Arena serves the Town of Watertown and its surrounding communities by providing a top-notch and safe facility. The staff looks forward to serving the community and its needs in the future.

The 2006 season was once again a very busy season at the John A. Ryan Arena. With the vision of continuing to provide the community with a first-class facility, the staff looks forward to serving all of its patrons in 2007.

Respectfully submitted,

Daniel F. Brothers, Skating Rink Manager
John A. Ryan Arena



Bentley College works out at the Ryan Arena.

Department of Public Works



2006 was the first full year of occupancy of the new Department of Public Works facility.

Departmental Overview

Administration

The office staff handles public relations and information, permits, departmental payroll, purchasing, invoicing, accounting, water and sewer billing, commercial trash collection billing, cemetery records, funding issues surrounding all construction contracts, and interface with state and federal agencies. Administrative staff also maintains communications with the Town's contractor providing residential trash removal, and handles public relations, data collection and analysis, and state reporting requirements regarding trash collection and recycling.

Cemetery

The cemetery division is responsible for maintenance of over 30 acres of cemetery at three separate locations, sale of grave plots, preparation of graves, and oversight of funerals at Town cemeteries.

In FY2006, the division handled 122 interments and 18 cremations, 1 disinterment and burial of 1 stillborn infant. Twenty-eight graves were sold for immediate use. Fifty-five monuments were installed, and 20 flush markers were placed.

Central Motors

The staff maintains and repairs vehicles for nine divisions, Town inspectors, and administrative vehicles. Vehicles range from light pickup trucks to heavy dump trucks and related construction equipment.

During 2006, the department purchased a 2006 International chassis-mounted sander, two 2006 International service trucks for use by the Water and Sewer Divisions, two 2006 Chevy vans for Weights and Measures and Animal Control, and a Ford F550 for use by the Sign Shop.

Forestry

The Forestry Division handles the pruning and maintenance of our urban forest. In 2006, the division removed 112 trees, four necessitated by storm damage and four by accidents. Over 260 trees were trimmed and 186 stumps removed.

Highway

The Highway Division is responsible for maintenance and repair of approximately 72 miles of Town roadway and 144 miles of Town sidewalk, maintenance and repair of paved areas abutting or contained within Town facilities, and review and issuance of relevant permits.

In CY2006, the Highway Division used 828.15 tons of asphalt for pothole repairs and placed 450 yards of screened loam for street borders and other projects. The DPW has recycled 769.04 tons of composting material, 1,184 cubic yards of wood chips/stumps, and 2,873.79 tons of recyclable solids.

Using in-house labor, the department reclaimed, regraded, and paved the DPW parking lot, excavated and installed a base course at Fillipello Park, and cleaned the Howard Street staging area.

Contract Work

The Department concluded work on a roadway reconstruction project and on two sidewalk repair contracts. Contracts were started on permanent street patching and bituminous berm.

Parks

The Parks Division handles all maintenance needs at 88 acres of Town grounds, parks, and recreational facilities configured in 12 baseball fields, 7 soccer fields, 1 field hockey field, 1 football field and 2 water parks, including picnic tables, cookout grills, and public restrooms. The division interfaces with all groups using facilities and, accordingly, marks playing grounds for all baseball, football, field hockey, and soccer games played by high school, Recreation Department, and youth groups in spring and fall.

The division uses the services of outside contractors to assist in parks maintenance and turf maintenance.

Joe Tuson joined the Parks Division in August 2006.

The department was again fortunate to have the assistance of students in the summer of 2006. Students worked in the areas of parks, cemeteries, forestry, and highway.

Water, Sewer, and Drain

In 2006, the staff performed 25 water renewals, repaired 41 house line service leaks, 9 water main breaks, replaced 9 fire hydrants, repaired 12 hydrants following the annual flushing program, inspected or repaired 83 hydrants following inspection by the Fire Department, replaced 7 main gate valves, inspected 56 hydrants for minor maintenance, repaired 4 storm drain lines, rebuilt 38 catch basins, responded to 137 house line sewer backups and 89 main line sewer backups, repaired 13 sewer lines, cleaned 3,200 catch basins, and extended the high pressure area from Carroll Street to Fitchburg Street by installing 300 feet of eight-inch water main, also adding a fire hydrant in this run.

Staff also performed the annual six-week program of hydrant and water main flushing and conducted weekly drinking water quality

sampling, entailing 520 samples over the course of a year, continued its new program of testing of larger commercial-sized water meters, marked, inspected, and sampled river outfalls for quality of the Charles River, continued our programs for smoke testing and television inspection of sewer and drain lines, cleaned and performed television inspection of two sewer siphons, conducted annual rounds of sampling for lead in drinking water at residences and elementary schools, and continued updates on the new GPS program with data points for water, sewer, and drain systems.

Eight hundred feet of sewer line were rehabilitated and lined.

Bill Pirozzi joined the Water Division in November, and John "Jay" Gulla was called back to active duty with the National Guard in November.

Site Review Process

The department was saddened by the passing of our Town Engineer, George Whittie, in December 2006.

Department staff conducted plan reviews, inspections, and meetings with project proponents for major construction projects within the Town.

Waste

With the end of the concept of Guaranteed Annual Tonnage, there were no further sales of Watertown's capacity at the incinerator in North Andover.

Recycling

Mary Delahanty joined the department as the Recycling Center Attendant in December 2006.

Recycling Center operations continue to operate on an interim basis in an area abutting the old Recycling Center. As the department continues to search for a permanent site to relocate the operations, collections continue successfully, increasing volumes over those collected in the past.

Environment

Working with the Town's contractor for traffic signal maintenance, the department and the Town Environment and Energy Efficiency Committee received \$51,870 in incentive monies from applications filed with NSTAR for placement of new energy efficient LED traffic signals across the Town and in Watertown Square. In addition to bringing in reimbursement dollars, the work will save the Town energy and money with each fixture placed for years to come.

The committee initiated a speaker series which features guest speakers with expertise on various topics of environmental importance as a forum for public education.

The department established a working relationship with Roots and Shoots, a group of elementary school students interested in environmental causes.

The department also applied to the Massachusetts Department of Environmental Protection for grants to purchase rain barrels, for a guest speaker on environmentally friendly lawn maintenance, and for purchase of compost bins, to restart the program for sale of these units.



Police Department

Bureau of Administrative Services

In 2006, the Police Department received a grant from the Commonwealth of Massachusetts to continue implementation of the community policing program. These funds allow for a myriad of activities to bring the citizens of Watertown and the Police Department together for improving the quality of life and combating crime. This grant is also providing funding for our membership in the North Eastern Middlesex Law Enforcement Council (NEMLEC). This is a regional task force which provides a number of support services to combat criminal activities and domestic or foreign terrorism. Our department provides support personnel for NEMLEC's Rapid Response Team (RRT), SWAT, dispatch, motorcycle officers, computer and criminal investigation. The department also received a 2006 state and federal bulletproof vest grant, which allowed the much-needed replacement of any officer's vest older than 5 years. The Governor's Highway & Safety Bureau granted the Watertown Police Department a traffic enforcement grant to fund several mobilizations, such as: Click It or Ticket, You Drink & Drive, You Lose, Road Respect, and Impaired Driving.

The Police Department is continuing to working closely with Watertown's Wayside Multi-Service Center and the Department of Public Health on the second phase of a state-funded heroin and other opiates planning grant. The grant's goal is to implement methods to prevent and or reduce drug and alcohol abuse in Watertown, which were identified in the planning stage. The implementation phase began to take place in 2006.

During 2006, the Police Department continued to fund its highly acclaimed and successful Cops & Kids program at the middle school. The department also continued several other programs at the middle school, such as: Young Women's Issues, Middle School Citizen Police Academy, and Girls LEAP. The department conducted its 19th & 20th Citizen Police Academies, several RAD (Rape Aggression Defense) programs, and the department is instrumental in the continued operation of several programs conducted at the Watertown High School including the Fitness Gym and Law Class. During the spring of 2006, the department also ran its successful Police Athletic League.

On December 7, 2006, the Watertown Police Department was reaccredited by the Massachusetts Police Accreditation Commission. Currently there are only 23 law enforcement agencies in Massachusetts that have achieved state accreditation. This award is granted for a three-year period.

In 2006, the department continued to upgrade our radio infrastructure, replacing outdated and non-supported communications equipment with new equipment that meets newer FCC government guidelines and NEMLEC digital standards.

Detective Division

The Detective Division is comprised of the Investigative Unit, Licensing Unit, Juvenile Unit, Domestic Violence Unit, Drug Unit, and Prosecutor's Unit. Members of the division investigated numerous crimes, initiated investigations, inspected licensed premises, and were involved in programs for juveniles, the elderly, the business community, and the general public.

The Domestic Violence Unit was established in 1992 and investigates over 200 cases a year. Det. Joseph Kelly was appointed as the Domestic Violence Officer in June of 2002. In addition, the unit provides legal advice, support, and assistance to other agencies, with the emphasis being placed on the safety of the victim and prosecution of the abuser.

Narcotics Unit

This department is a member of the Suburban Middlesex County Drug Task Force (SMCDTF) which was formed in 1996 and consists of officers from nine area police departments. The division currently has one detective assigned to this task force. In the year of 2006 the SMCDTF has conducted 55 investigations. These investigations resulted in the arrest of 70 persons and the following seizures:

Drugs:

Cocaine: 5,966 Grams
Heroin: 66 Grams
Ecstasy: 169 Tablets
Marijuana: 83 Pounds/1 Ounce
Oxycontin: 209 Pills
Vicodin: 42 Pills
Psilocybin: 1/2 Pound
Klonopin: 368 Pills
Flexeral: 17 Pills
Lorazepam: 479 Pills
Codeine: 48 Pills
Valium: 100 Pills
Librium: 98 Pills
Xanax: 75 Pills
Percocet: 14 Pills
Hydrocodone: 10 Pills
Morphine: 1 Vial
Adderall: 55 Pills
Soboxin: 8 Pills
Steroids: 20 Vials
Lidocaine: 40 Bottles

Assets:

Vehicles: 6
U.S. Currency: \$85,219.00

In June of 2003, this unit was decentralized. The unit is currently still operating under this decentralization model.

Prosecutor's Unit

The Prosecutor's Unit continued to work effectively with the Middlesex County District Attorney's Office. The Prosecutor's Unit handled over 951 cases in the year 2006.

The Detective Division has continued to work closely with other area departments, including federal agencies in the area of drugs, gaming, organized crime, sexual assault, financial crimes, and firearms. Our detectives attend monthly detective meetings where they exchange information with area detectives. They attend the Greater Boston Detectives' Meeting which is held monthly at Brookline Police Department and the NEMLEC Detectives' Meeting which is held at the Stoneham Country Club. These meetings have provided us with valuable information on criminal activity in our area and also have enabled us to establish relationships with detectives and agents from various departments.

Throughout the year there was a continued effort to scrutinize reported crimes. This strategy revealed that many crimes that were reported were unfounded or false and that many employees committed reported commercial larcenies.

In addition to their normal duties, the division also conducted alcohol-related sweeps aimed at curtailing teenage involvement in such activity. Package stores, clubs, and restaurants were monitored and youths questioned as to proper identification. The success of these operations is a result of the educational efforts of this division directed towards the liquor establishments and the strong enforcement action by the Watertown Licensing Board. The division also participated in teaching several classes at the Watertown Citizen Police Academy. Detectives also spoke to numerous civic organizations on the topic of identity fraud.

Personnel Changes

The Detective Division implemented a three-week temporary detective position. This enables patrol officers to spend three weeks working with detectives to learn about the position. This has been found to be an extremely valuable experience for the department. There were no other personnel changes in the Detective Division.

Licensing Unit

In order to encourage cooperation between the licensees of the City and the Police Department, with the intent to detect possible violations of the laws and regulations

governing licenses, members of this unit conducted inspections of various licensed establishments during both day- and night-time hours. Any irregularities observed during these inspections were investigated and appropriate action taken whenever deemed necessary.

The following is a report from the Detective Licensing Division for the year of 2006 relative to license applications. These applications were submitted for investigation and report. The applications were generated by the Police Department as well as submitted by the Town Manager's Office and the Watertown Licensing Board.

APPLICATIONS:	Processed	Approved	Denied	Susp/Rev
<u>Firearm Applications</u>				
License to Carry – CL A	77	83	0	1
License to Carry – CL B	3	2	0	0
FID CL C	27	31	0	0
FID CL D	16	12	0	0
Alien Permit – FID	4	4	0	0
TOTAL	127	132	0	1
<u>Alcohol Applications</u>				
One Day Permits	233	233	0	0
Sunday Closings	1	1	0	0
Special Closing Hours	16	15	1	0
TOTAL	250	249	1	0
<u>Other Applications</u>				
Auctioneers Special	2	2	0	0
Block Party	19	17	2	0
Casino Night	5	4	1	0
Constable	1	1	0	0
Entertainment	0	0	0	0
Fair/Carnival	3	3	0	0
Hackney Carriage	29	28	1	0
Hackney Driver	77	72	4	1
Outdoor Concert	0	0	0	0
Peddler	7	5	2	0
Raffle & Bazaar	21	21	0	0
Road Race/Walk-A-Thon	5	5	0	0
Solicitor	23	23	0	0
Tag Day	3	3	0	0
Yard Sale	0	0	0	0
TOTAL	195	184	10	1

The following licensed establishments served suspensions during 2006:

1. General Market: Served suspension from June 23-July 27, 2006.
2. Coolidge Liquors: Served one-day suspension on July 31, 2006.

Juvenile Unit

During the year 2006, this department had official contact with 142 juveniles, for various incidents, with 15 arrested and 40 juveniles summonsed.

Det. David Collins has been the department's juvenile detective since 2001. The Juvenile Detective's responsibilities include conducting investigations involving juveniles, working with Juvenile Probation and the Department of Social Services, and working as a member of the Juvenile Encounter Team (JET), which provides a positive working relationship between the police, probation, and the court system. This program is designed to meet at-risk juveniles in their home, school, or hang-outs with the intent to give guidance, direction, and encouragement. The Juvenile Officer also attends monthly meetings of Community Based Justice (CBJ), which is a group meeting sponsored by the Middlesex County District Attorney's Office, school officials, and police officers. The purpose of these meetings is to share information involving juveniles who are in violation of the law, probation (including CHINS), or school rules that may affect themselves or others within the system.

In the year 2002, we had the addition of two School Resource Officers (SROs) to our department. Off. Lloyd Burke was assigned to the middle school and Off. James O'Connor was assigned to the high school. These new positions have greatly reduced the workload of the Juvenile Officer. These officers work in conjunction with the Juvenile Officer on issues regarding juveniles. These officers continue to work together on numerous cases in the schools and the results of this program

have been extremely positive. The SROs have become a tremendous resource to the Detective Division with their assistance in a variety of incidents and cases involving students.

Domestic Violence Unit

Det. Joseph Kelly was assigned as the Domestic Violence Officer in June of 2002. This department investigated over 348 domestic related incidents, which resulted in the arrest of 84 individuals. This department also received and processed approximately 200 restraining orders during this year.

Det. Kelly monitors all domestic related incidents, conducts follow-ups, and contacts victims and defendants when necessary. Det. Kelly also attends round-table discussions at Waltham District Court on a monthly basis. These meetings are with representatives from the District Attorney's Office, victim-witness advocates, and domestic violence officers from surrounding cities and towns. Det. Kelly also publishes a domestic "Hot Spots" list in the weekly bulletin and through department e-mail, which keeps officers updated with current domestic related issues in the Town.

Training

Detectives attended numerous training courses throughout the year in specialized areas of law enforcement.

Investigations

In January of 2006, the Watertown Savings Bank was robbed at 739 Main Street. Within minutes the suspect was placed under arrest under the Main Street bridge in Waltham, and all of the money was recovered.

In September of 2006, there was a shooting incident on Carroll Street. Shortly after the incident, four males were arrested in Waltham for the shooting.

In December of 2006, the WPD responded to the Watertown High School on a report

of a bomb threat on a bathroom wall. An investigation resulted in the arrest of two students for placing the bomb threat on the wall.

The Watertown Police Department also became the new home for the NEMLEC Crime Scene Truck during the year 2006. The truck is equipped with equipment and resources to respond to a variety of crime scenes.



NEMLEC Crime Scene Truck.

Community and Staff Development Division

Accreditation

In October 2006, a team of assessors from the Massachusetts Police Accreditation Commission, Inc. conducted an assessment of the Watertown Police Department. The assessment was scheduled for three days, but the team was able to complete all inspections and reviews in only two. The team unanimously recommended to the commission that the Watertown Police Department be reaccredited.

The Watertown Police Department continues to maintain its accreditation requirements. Accreditation maintenance requires detailed documentation of training, reports and compliance with issued policy and procedures, constant policy review and updates, and maintenance of the facility and equipment, among many other requirements. The maintaining of accreditation status is actually more challenging than the initial accreditation achievement. The initial granting of accreditation is based mainly on the implementation of policies and procedures. Reaccreditation requires proof that the agency not only implemented the approved policies and procedures but that

the agency has been following and complying with the myriad of policies and procedures implemented.

Department Training

During the year 2006, all members of the Watertown Police Department attended 24 hours of in-service training sessions presented by the Massachusetts Criminal Justice Training Council. The in-service training program has a core curriculum consisting of criminal, motor vehicle, and constitutional law updates, first aid, and cardiopulmonary resuscitation (CPR).

Firearm training and qualification courses were conducted for all department members twice during the year 2006. In the spring, all officers attended a field-training course at Ft. Devens, Ayer, MA, where all officers were trained and certified in the use of the AR-15 patrol rifle. In the fall, all officers went to the Boston Police Range at Moon Island in Boston where they qualified in night-time low lighting conditions.

In addition to the aforementioned training, various officers also attended training sessions in the following areas: the Incident Command System, community policing, school safety, terrorism, illicit drugs, and many others.

Community Relations and Staff Development Unit

The Community and Staff Development Unit consists of three School Resource Officers, one Administrative Community Policing Officer, and one Detail Officer.

One School Resource Officer teaches DARE substance abuse education classes to sixth graders and also teaches younger students about personal safety (stranger information, traveling to and from school, etc.). This officer also provides support to the three Watertown public elementary schools. This officer is a resource for criminal and legal information and assistance with troubled youths. This officer not only teaches

classes but is actively involved in the schools' fundraisers, peer mediation, field trips, bullying prevention, and parent meetings. This officer regularly staffs the Watertown Police Department's Cops & Kids after-school program at the Watertown Middle School.

The department has one full time School Resource Officer in the high school and the middle school. These two officers build relationships with the students and staff, provide a sense of security in the facility, and provide guidance to teachers, students, and their parents. The high school officer regularly teaches classes about the law and legal issues as they pertain to their age group. The Middle School Resource Officer regularly attends the department's Cops & Kids program. These officers regularly attend the Community Based Justice meetings and work with the administration to assist in obtaining necessary services for students. These officers continue to be members of the North East Massachusetts Law Enforcement Council's School Threat Assessment Response Unit. These officers assist other NEMLEC communities when their school community faces a threat.

The Community and Staff Development Division uses surveys to measure citizens' fear of crime and satisfaction with the Police Department. The survey also gives citizens an opportunity to make recommendations on how the department can improve its quality of service. On a quarterly basis, 150 random surveys are mailed to citizens who have had contact with the department. The department has received an overwhelmingly positive response to the survey questions.

Although the Community and Staff Development Division was not fully staffed, a variety of presentations and training seminars were offered to the citizens of Watertown. At the Watertown Middle School, with the assistance of three patrol officers, the Young Women's Issues 2006 program was offered. This program tar-

geted female middle school students and provided a forum for these students to discuss the current complex issues that young women face. The class was supervised by five of the department's female officers and included guest speakers from various professional backgrounds. A self-defense course entitled Rape Aggression Defense Systems (RAD) was provided to the students as an addendum to the Young Women's Issues program. These two programs centered around the issues and concerns of pre-adolescent and adolescent female students.

The Watertown Police Department continues to offer the Rape Aggression Defense Systems program to women who live or work in Watertown. This 16-hour risk reduction and self-defense course is free for participants. In 2006, the department's certified instructors held three RAD courses. The program remains well received and attended.

In 2006, the Community and Staff Development Division held its third Halloween event, "The Haunted Police Station." For this event, the booking and cell block areas of the station were converted into a haunted house. The event targeted children ages 12 and under. The event was an enormous success and approximately 500 participants toured the police station.

The Watertown Police Department has increased its collaborative efforts with the Edinburg Crisis Center. The goal of this collaboration is to provide better services to citizens who have encounters with the police and are experiencing a crisis due to mental health or substance abuse issues. This pre-Arrest Jail Diversion program is a cooperative approach between police officers and mental health professionals that focuses on creating alternatives to arrest, booking, and/or jail for people whose criminal behavior is directly due to mental illness or substance abuse. Once in contact with treatment, mentally ill or

substance-abusing people often become more stable and less problematic to their neighbors, family members, and communities. Two evenings per week, a crisis clinician is assigned to the Watertown Police Department and responds with officers to incidents involving mental health or substance abuse issues.

The Community and Staff Development Division continues to assist the Watertown Public School System with their crisis management protocols. Officers regularly attend meetings with school personnel to discuss procedures to prevent and mitigate emergency situations which could occur on school property. The goal of this crisis management team is to provide a safe environment for students and to adequately prepare for a variety of potential emergencies that could affect school personnel or structures.

The administrative officer assigned to the Community and Staff Development Division works on several projects. This officer creates electronic bulletins in order to share information with department members as well as surrounding community police departments. This officer also complies with crime reporting requirements by the federal government. The officer is additionally assigned to Cops & Kids coverage, accreditation support, and works as the secondary detail officer.

Sworn Personnel – 2006

Promotions: None

Appointments:

Miguel A. Colon, Jr.	04/06/2006
George A. Demos	04/06/2006
Crystal A. Dunmore	04/06/2006
Eric Garabedian	04/06/2006
Katie M. Hickey	04/06/2006
Timothy B. Leavitt	04/06/2006
Mark A. Lewis	04/06/2006
Brendan O. O'Hearn	04/06/2006
Joseph B. Reynolds	04/06/2006
Corey J. Scafidi	04/06/2006

Retirements: None

Resignations:

Timothy B. Leavitt	04/09/2006
Christopher J. Colman	09/04/2006
Corey J. Scafidi	09/18/2006

Deceased:

Katie M. Hickey	08/07/2006
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Civilian Personnel – 2006

Promotions: None

Appointments:

John C. Selig	11/06/2006
Massimo Zegarelli	11/15/2006

Retirements: None

Resignations:

Raymond A. Igou	08/05/2006
William E. Saltzman	08/13/2006

Deceased:

Michael J. Annis	11/30/2006
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Bureau of Field Operations

Patrol Division

The primary mission of the Patrol Division is to serve Watertown's citizens through a cooperative effort and to protect their property through enforcement of laws and highly visible deterrent activities. The officers of the Patrol Division represent the department's first response to all emergencies and most calls for service. The department hired seven new officers in 2006 to fill vacancies. They are Off. George Demos, Off. Crystal Dunmore, Off. Brendan O'Hearn, Off. Joseph Reynolds, Off. Miguel Colon, Off. Eric Garabedian, and Off. Mark Lewis. From the time an officer retires, it takes approximately one year to hire and train an officer to fill that vacancy.

During 2006 the Patrol Division responded to 26,751 calls for service and made 8,047 motor vehicle stops. These calls initiated investigations and events that resulted in 441 arrests, 70 persons being placed in Protective Custody, and 212 summons being issued. These statistics do not reflect all of the officer-initiated contacts made by patrol officers during the course of routine patrol.

Heavy emphasis by the Patrol Division was also placed in the enforcement of traffic regulations in keeping with the goal of moving traffic safely and efficiently on the streets of Watertown. Officers and equipment were assigned to monitor and enforce traffic rules and orders when necessary in keeping with this goal.

Officers were also assigned to "hot spots" for enforcement. These locations are where a large number of accidents or violations occur or where there are numerous complaints by citizens.

Patrols were adjusted during the course of the year to address increased activity due to crime trends, holidays, special events, and recreational events at parks and playgrounds. Patrols were increased during peak shopping periods in the business districts of Watertown. This was accomplished by using motor patrol, foot patrol, and the use of motorcycles. The Patrol Division works in concert with other divisions in the Police Department and outside public and private agencies within the area to accomplish the objective of providing the most effective deployment of personnel possible. Computer data is analyzed to assist in the deployment of police officers to areas in need of police attention.

The Patrol Division, as well as the entire Police Department, is committed to Community Policing. One of the goals of Community Policing is to build a partnership between the police and the community, encouraging interaction between the two so that we can solve community problems together. This partnership also allows the community to let the police know what concerns they have and which issues they feel are important and would like addressed. Officers receive training in Community Policing and are encouraged to increase their interaction with the citizens on their respective patrol routes. Officers are also relieved of their assignment for a portion of their shift to work with the community on various issues and problems. Accomplishments include a Police Athletic League that has had over 450 youths participate who

are coached by police officers and dispatchers who volunteer their time. The "Cops & Kids" program involves police officers and middle school students in a structured after-school program between the hours of 2:30 p.m. and 4:00 p.m. In 2006, the Police Department held two Citizens Police Academies which give participating citizens an inside look at the Police Department. Each class is made up of approximately 18 citizens of all ages and is taught by police officers on various subjects including narcotics, criminal law, traffic, patrol procedures, and deadly force. The program also included a ride along, where participants can ride with an officer on patrol to get an up-close and personal view of police work.

North Eastern Massachusetts Law Enforcement Council (NEMLEC)

The Watertown Police Department continues its membership and commitment with the North Eastern Massachusetts Law Enforcement Council (NEMLEC). NEMLEC is a group of 41 cities and towns that share resources. These NEMLEC cities and towns have a combined SWAT Team (Special Weapons and Tactics), RRT Team (Regional Response Team), and a motorcycle unit that will respond to any member community on a moment's notice. NEMLEC Motor Cycle Unit, RRT and SWAT teams train monthly and are on call to NEMLEC communities to assist with emergency situations. In the past, Watertown Police Officers assigned to these units assisted the Boston Police Department with security for the Democratic National Convention and the Red Sox World Series baseball games. In 2006, the following units were called out as shown below:

Motorcycle Unit	4 incidents
SWAT Unit	13 incidents
RRT Unit	2 incidents
Tactical Dispatch Unit	2 incidents
STARS (School Threat Assessment Response)	1 incident

Public Safety Dispatchers

There are nine Public Safety Dispatchers that answer over 100,000 estimated incoming phone calls per year. The dispatchers answer all calls for assistance for both the Watertown Fire Department and Police Department. The dispatchers come under the Patrol Division of the Police Department. They are the first point of contact for all citizens requesting assistance or directions from either department. The dispatchers answer all E-911 calls, which totaled 4,508 calls in 2006 and are responsible for dispatching all fire apparatus and ambulances when required. They also dispatch all police cars to service and emergency calls, which amounted to 26,751 calls for service last year alone. These dispatchers are also required to make contact with the Registry of Motor Vehicles to obtain vehicle information and confirm warrants on wanted individuals. Two dispatchers were hired in 2006 to fill vacancies. They were Dispatcher John Selig and Dispatcher Massimo Zegarelli.

Traffic Division

In 2006, the Watertown Police Department Traffic Division conducted traffic enforcement activities throughout the Town. These activities included enforcement of both parking regulations and moving motor vehicle laws.

The Traffic Division has two patrol cars and four Harley Davidson motorcycles assigned to it. Officers operating these motorcycles attended either 40 hours of instruction at the Boston Police Motorcycle Training Academy, the MBTA Motorcycle Training Academy, or an 80-hour course sponsored by the North Eastern Massachusetts Law Enforcement Council (NEMLEC).

The Traffic Division supervises two town employees who are employed as Parking Enforcement Officials. The addition of these two positions allows police officers to dedicate their time to other police duties.

Between January and December 2006, the Traffic Division conducted surveys, studied traffic flows, and conducted investigations for the Watertown Traffic Commission. This information was used by the Traffic Commission in their determination for the addition, replacement, or deletion of traffic signs, rules, and regulations.

The Traffic Division also has two speed/radar trailers, purchased with federal grant money awarded to the department. These trailers are portable radar units that display the target vehicle speed on a 3' x 3' display window. This trailer can also conduct traffic counts, counting the number of cars that pass by, by the hour of day, and recording their speed. This appears to be an effective tool in reducing vehicle speed in problem areas where the trailer is set up.

The Traffic Division also supervises 22 full-time and one part-time traffic supervisors. These supervisors are responsible for traffic control and the safe passage of school children in and around the public schools.

In the event of any serious or fatal accident, the Watertown Police Department Traffic Division maintains a team of accident reconstruction specialists who are on call 24 hours a day. These officers are capable of reconstructing an accident and determining vehicle speeds and other variables contributing to the accident.

The Traffic Division received a \$12,000 grant from the Governor's Highway Safety Bureau. This "Click It or Ticket" grant allowed the department to concentrate on detecting seat belt violations, as well as detecting impaired drivers due to alcohol or drugs. An additional \$5,000 of this grant was for the purchase of new equipment. The department, in conjunction with the Department of Public Works, purchased a message board with this money.

Traffic officers also install child safety car seats for town residents free of charge. Officers attend a 40-hour course to learn

how to properly install child car seats. In 2006, officers installed 284 car seats.

The Traffic Division also conducted two infant car seat installation checkpoints. Officers installed 76 infant car seats for families on two separate dates.

The Watertown Police Traffic Division, in conjunction with the Massachusetts State Police, also conducted a sobriety checkpoint funded through a grant from the Governor's Highway Safety Bureau. A checkpoint was set up and cars stopped to check the operator's sobriety. This four-hour checkpoint resulted in the arrest of 16 individuals.

The Traffic Division also received a grant of 75 bicycle safety helmets from the Governor's Highway Safety Bureau, for distribution to town youths in need of a helmet or in conjunction with a bicycle safety program.

In the year 2006, the department issued the following motor vehicle citations:

24,042	Total Parking Citations
7,984	Total Moving Citations
9,788	Total Moving Violations Cited
These include;	
89	Traffic Related Arrests
263	Criminal Complaint Applications
4,284	Civil Fines
3,300	Warnings
40	Operating Under/Alcohol
119	Suspended/Revoked Licenses
76	Operating W/O Being Licensed
980	Accidents
877	M/V vs. M/V
69	M/V vs. Fixed Object
26	M/V vs. Pedestrian
7	M/V vs. Bicycle
1	M/V vs. Other

There were two fatal motor vehicle accidents in 2006.

The department also has a Commercial Vehicle Enforcement Unit. This unit ensures the safety of the motoring public and contributes to maintaining the integrity of the town roadways by inspecting commercial vehicles and their drivers for safety and equipment compliance as well as ensuring these vehicles are not overweight. This unit consists of three officers who are trained and certified U.S. Department of Transportation (DOT) inspectors. In 2006 alone, they have made over 145 inspections and have cited vehicles for having a combined total of 309,058 lbs. of overweight commercial vehicles on Watertown streets. These three officers are also trained and certified by the U.S. Department of Transportation to conduct inspections of commercial vehicles carrying hazardous materials.

Fire Department



Fire and Emergency Incident Response

The Watertown Fire Department responded to 3,996 reported fires and emergency calls for assistance during 2006. A summary of those incidents and estimated property losses as compiled by the Fire Prevention Bureau is as follows:

Accidental alarms/system malfunction	597
Animal problem	18
Bomb scare	3
Electrical problem	36
Elevator problem	51
Fire other than building structures	16
Gas leak or odor	50
Grass/brush fire	4
Heating system problem	17
Lockout house or car	82
Medical aid	2599
Miscellaneous	26
Motor vehicle accident	169
Motor vehicle fires	8
Oil leak or odor	68
Rubbish/dumpster fire	24
Service assistance call	70
Services not required	22
Smoke condition	94
Stove/grill fire	7
Structure/building fire	6
Utility wires down	79
Water problems	78

Total Number of Emergency Responses for the Year 2006: 3,996

Coverage Assignment/Mutual Aid 184

Annual Apparatus Response for 2006:

Central Fire Station (Station 1), 99 Main Street:	
Engine 1	1,542
Ladder 1	855

East Watertown Fire Station (Station 2), 564 Mount Auburn Street:	
Engine 2	1,271
Ladder 2	471

North Watertown Fire Station (Station 3), 270 Orchard Street:	
Engine 3	1,090

Fire Rescue
(emergency medical ambulance) 2,552

Note: Some incidents require response of more than one unit to the scene of the emergency.

One Multiple Alarm Fire in 2006

The Fire Department responded to many calls for structure and dwelling fires during the year. The initial response to such calls is by two engine companies and an aerial ladder company, under the command of the deputy fire chief on duty. This first-alarm response is usually sufficient to confine and extinguish the fire. However, when conditions require the response of more fire apparatus, the officer in charge at the scene orders additional alarms to reinforce the initial fire attack. These additional or greater alarms bring additional engine companies and aerial ladder companies to the fire location.

Watertown firefighters responded to one multiple alarm fire in 2006 for which a second alarm was sounded. The location of the fire and the date of the incident is as follows:

Date:	December 17, 2006
Location:	180 Belmont Street
Type of Occupancy:	Business
Number of Alarms:	2

Mutual Aid Assistance from Other Greater Boston Fire Departments and Mutual Aid Response to Other Communities

The Watertown Fire Department thanks the Arlington, Belmont, Boston, Brookline, Cambridge, Newton, Weston, and Waltham Fire Departments for providing fire scene response and fire station coverage during 2006 when all Watertown firefighter units were engaged in fire suppression activities.

The Fire Department responded to other municipalities in Greater Boston several times in 2006, under the established Metrofire District mutual aid assistance agreement. These responses were to fires reported near the boundary between Watertown and an adjacent community, directly to the fire to assist with firefighting efforts, or to fire station coverage assignments during major fires in other cities and towns.

Estimated Property Losses in 2006

Building and structure fires \$585,000

Estimated Largest Losses in Property

180 Belmont Street	\$400,000
77 Franklin Street	\$60,000
15 Edgecliff Road	\$50,000
8 Angela Lane	\$40,000
483 Arsenal Street	\$30,000
12 Winter Street	\$5,000

Fees Collected

Smoke detector inspections	\$25,760
Copies of departmental reports	\$120
Required permits for product storage, or regulated activities	\$17,225
Annual fees for connection to master fire alarm boxes	\$19,360
Cargo tank-truck vehicle inspections	\$400
Required fire prevention inspections, conducted quarterly	\$560
Total Fees Collected	\$63,425

Inspections Conducted by Fire Apparatus

Oil burner inspections	72
Smoke detector inspections	644
Inspections conducted quarterly:	
Day-care facilities	44
Public and private schools	60
Community residences	20
Nursing care facilities	4
Handicapped workshops	20
Motels	4

Fire Department Provides Basic Emergency Medical Assistance

The Fire Department has provided basic emergency medical care and transportation for citizens in Watertown since 1975. The department has 86 firefighters who are certified Emergency Medical Technicians. The remaining firefighting personnel are qualified to state standards as Medical First Responders.

All members of the department certify annually in cardiopulmonary resuscitation (CPR) skills. The department's engine companies and ladder companies are also equipped to handle medical emergencies. The closest available engine company is dispatched with the fire rescue to medical assistance calls. Aerial ladder companies are sent to the emergency scene when their specialized rescue skills or equipment are needed.

Firefighters who are either Emergency Medical Technicians or Medical First Responders are also trained on the use of the semi-automatic cardiac defibrillator. These defibrillators have been carried on the fire rescue/ambulance, as well as the first responding engine companies and aerial ladder companies, for several years. The Fire Department upgraded their defibrillators during 2002 to newer models with enhanced features. The Fire Department added a stationary defibrillator in the lobby of fire headquarters in 2004. Watertown was one of the first communities in the Greater Boston area to have these life-saving units available for early response to emergency medical incidents.

A cooperative agreement with a private ambulance company to provide Advanced Life Support (ALS) service in Watertown was instituted in November 1995. ALS services are provided by a non-transport Advanced Life Support unit staffed by two certified Paramedics.

The ALS system is a two-tier model. The Watertown Fire Department provides emergency medical Basic Life Support service and the dispatch of its ambulance unit to the scene upon receipt of a medical emergency call. Watertown public safety dispatchers also send the ALS unit if the nature and circumstances of the reported incident, such as a cardiac-related emergency, are within certain guidelines.

Medical direction for Watertown Advanced Life Support activity is provided by the South Middlesex Emergency Medical Services Consortium through the Mount Auburn Hospital. Patients are treated and transported, usually in the Watertown Fire Department ambulance, within protocols and guidelines provided by the emergency medical region which provides oversight for ALS activity in the Greater Boston area. Ongoing clinical supervision and quality assurance is provided in conjunction with the South Middlesex and North Suburban EMS Consortiums.

September 11, 2001 – Patriot Day

The Fire Department participated in a September 11th ceremony to commemorate the fifth anniversary of the terrorist attacks of September 11, 2001 and the subsequent losses suffered at the World Trade Center, the Pentagon, and in Pennsylvania. Apparatus at the Main Street fire station and the firefighters on duty followed a plan of events recommended by the Fire Chiefs' Association of Massachusetts and the Professional Firefighters of Massachusetts. The Watertown Firefighters Local 1347 Color Guard participated. Off-duty members of the department were invited to attend, and many did so. The Firefighters Color Guard and Chief Mario Orangio also

participated in the Community Remembrance held at Saltonstall Park.

Fire Prevention Week Open House Held in October 2006

Watertown firefighters hosted a successful Annual Open House on Saturday, October 7, 2006, at the Central Fire Station on Main Street. Approximately 1,000 visitors toured the fire station, inspected the apparatus, and enjoyed refreshments, including pizza donated by the Papa Gino's restaurant at the Watertown Mall and doughnuts provided by Dunkin' Donuts of Watertown.

Watertown Youths Attend Middlesex County Public Safety Program

Dozens of Watertown youths and several members of the Fire Department participated in the annual Middlesex County Youth Public Safety Academy in August 2006. The Watertown contingent attended the program during the week of August 22, 2006. On Tuesday, August 23, the Fire Department and Police Department welcomed the boys and girls for a full day presentation of the two public safety departments' operations and capabilities. Other activities were held at the Middlesex County Sheriff's Training Academy in Billerica. Graduation ceremonies were on Friday, August 26, followed by a cookout for children, parents, and staff. Firefighter Paul Coughlin continued representing the department by participating in the program.

Honorable Town Council Proclamation

At the December 12, 2006 Town Council Meeting, a proclamation to dedicate a new flag pole to be installed at the Mount Auburn Street firehouse in memory of Retired Chief Robert C. O'Reilly was unanimously approved. Chief O'Reilly passed away at his Florida home on October 29, 2006. The flag pole is to be installed at a date to be determined by the O'Reilly family in the summer of 2007.

Personnel Activities in 2006

Town Manager Michael J. Driscoll made the following appointment during the year, in order to fill a vacancy within the Fire Department.

Appointment

Ryan Nicholson was appointed a firefighter for the Town of Watertown on March 23, 2006.

Promotion

None in 2006.

Retirement

Firefighter Thomas Stearns was appointed on February 26, 1973 and retired on March 2, 2006. Firefighter Stearns served the Fire Department and the Town of Watertown for more than 33 years.

Awards

The Massachusetts Fire Service Commission has established the Massachusetts Fire Service Award Program to recognize firefighters who have served their department and community for 20 or more years. There is a certificate and distinctive uniform emblem to denote length of service in five-year increments. The emblem is approved for wear above the right pocket of the dress uniform blouse or shirt. The department is pleased to join with the Fire Service Commission and the State Fire Marshal in recognizing the following members of the Watertown Fire Department, based upon their completed service as of December 31, 2006, as recipients of the awards:

20-Year Award

Captain David A. Melanson
Lieutenant Thomas G. Ganjian
Firefighter Daniel R. Lavache
Firefighter Guillermo Gaitan

Service Award Program

In 2006, the department instituted a Service Award Program in order to recognize the efforts of members of the department in the performance of their duties.

Letter of Commendation

Firefighter Brian Rand: On Sunday, February 5, 2006, Firefighter Rand reported to duty and advised Captain Joseph Costa that he had observed heavy black smoke emitting from the chimney at 2 Maplewood Street. Engine 2 immediately responded to the location where occupants of the residence were alerted and the situation was investigated. Upon investigation, and following a sampling of the atmosphere within the home, a dangerous level of carbon monoxide was detected in the first and second floor units as a result of a malfunctioning oil burner. The occupants, unaware of the extremely hazardous condition in their home, were removed from the home and medically evaluated, the burner was placed out of service, and a service company was called for repairs. As a result of Firefighter Rand's alertness and quick notification of the hazard, a carbon monoxide related tragedy was averted effectively preserving human life.

In Memory of Our Comrades Departed in 2006

Retired Firefighter Robert Monahan died on October 3, 2006. Firefighter Monahan was appointed to the Watertown Fire Department on May 27, 1948. Firefighter Robert Monahan retired on July 10, 1986, after more than 38 years of service to the Fire Department and the Town of Watertown.

Retired Fire Chief Robert C. O'Reilly died on October 29, 2006. Chief O'Reilly was appointed to the department on June 4, 1953. He was promoted to Lieutenant on April 30, 1959. He was promoted to Captain on November 29, 1962. He was promoted to Deputy Fire Chief on May 1, 1964. He was promoted to Chief of Department on November 23, 1971. Chief Robert C. O'Reilly retired on July 9, 1987, after more than 34 years of service to the Fire Department and the Town of Watertown.

The Fire Department mourns their passing.



Emergency Management

Emergency Management

The current practice in Massachusetts and other states is to designate what were formerly known as municipal “Civil Defense” agencies as “Emergency Management” organizations. The Town official responsible for the Emergency Management Department is known as the “local emergency management director.” Following the establishment of FEMA, the Federal Emergency Management Agency, states have generally followed suit. In Massachusetts, the Mass. Civil Defense Agency became the Mass. Emergency Management Agency. MEMA has encouraged cities and towns in Massachusetts to adopt the “emergency management” designations. This practice reflects the realization that community preparedness under civil defense guidelines has evolved to emergency preparedness and management efforts during and following natural and man-made emergency events. Those include hurricanes, winter storms, hazardous materials incidents, and now, unfortunately, terrorism incidents. Both FEMA and MEMA also recognize that municipalities deal with these emergencies through the efforts of their existing public safety, public works and public services departments. Cities and towns maintain their usual municipal operating structure, and can request needed state and federal resources through contact with MEMA-area and state headquarters. MEMA considers the point-of-contact official to be the local emergency management director.

Emergency Management Activities

In Watertown the fire chief is currently the emergency management director. The Fire Department principal account clerk performs necessary emergency management clerical assignments. The projects and clerical assignments in 2006 included:

- Maintaining the Town’s Comprehensive Emergency Management Plan (CEM Plan)

- Annual hazardous materials information management relating to SARA (Superfund Amendment and Reauthorization Act of 1986) Title III requirements
- Clerical support for Local Emergency Planning Committee records and the required Hazardous Materials Response Plan annual review
- Other FEMA and Mass. Emergency Management Agency state and area headquarters clerical tasks, which require attention

CEM Plan

Every community in Massachusetts has a Comprehensive Emergency Management Plan (CEM Plan). The CEM Plan is updated annually, and is subject to a major revision on a five-year cycle. Maintaining a current CEM Plan is essential to the community’s ability to respond to emergencies that can and do occur.

The revised Emergency Management Plan for Watertown provides a framework wherein the community can plan and perform their respective emergency functions during a disaster or emergency situation on the local, state or national level.

The Comprehensive Emergency Management Plan combines the four phases of emergency management:

1. Mitigation: Those activities that eliminate or reduce the probability of disaster;
2. Preparedness: Those activities which governments, organizations, and individuals develop to save lives and minimize damage;
3. Response: Those activities which prevent loss of lives and property and provide emergency assistance; and
4. Recovery: Those short- and long-term activities that return all systems to normal or improved standards.

The plan was written in accordance with existing federal, state and local statutes.

Department heads assigned a responsibility under the plan were directed by the Town Manager to develop implementing procedures for each department, describing how response functions will be carried out. A copy of the CEM Plan is available for review during business hours at the Office of the Town Clerk, in the Administration Building.

Community Preparedness

Watertown has a designated (uncertified) Local Emergency Planning Committee, and a current Comprehensive Emergency Management Plan. Watertown would be eligible for federal or state assistance, financial or otherwise, in case of an emergency or disaster.

Watertown established an LEPC in 1988, as required. The LEPC included the Town Manager (as chairperson), the police and fire chiefs, the DPW superintendent, the health director, and the planning director. The committee also included “emergency planning coordinators” of facilities that were required to report amounts of certain hazardous materials if stored or used at their sites. The LEPC was required to develop a hazardous response plan, and did so. There is a requirement for the plan to be reviewed annually by members of the LEPC. The Town does so. Annually in March, the Town receives “Tier Two” inventories from facilities required to report the presence of certain hazardous materials during the previous year. Those reports are incorporated into an annual update, now known as *Section Five: Hazardous Materials*, of the CEM Plan.

The original focus of the LEPC was to be on transportation emergencies involving hazardous materials. Transportation modes are shipment by rail, highway, maritime vessel, aircraft and pipeline. At about the same time, the Massachusetts Hazardous Materials Response Team concept was developed. There are now six Regional Hazardous Materials Response Teams established, and available to respond to any community in the state. Team members are

career firefighters from fire departments throughout Massachusetts. Team members are certified as hazardous materials technicians after completing a 160-hour training course. Team members complete a minimum of 80 hours recurrent training annually. The Town's current hazardous materials plan calls for the response of the Mass. HazMat Regional Response Team when circumstances dictate. On September 10, 2006, the Town requested and received a response of the regional HazMat team for an over pressurization leak of a liquid oxygen container located at 191 Arlington Street. The area was secured by Watertown Police and Fire Department members and the HazMat team was able to contain the leak successfully, without incident.

Although the designated members of Watertown's LEPC do not often convene formally, the members nonetheless meet regularly as part of the Town Manager's staff. They work together at incidents when and as necessary, and communicate with one another as necessary.

Watertown's Emergency Management Capabilities Put to the Test

In May of 2006, the State was devastated by record rainfall and Watertown did not escape without noticeable effect. Members of the Watertown Police Department responded to the floods in Peabody through the New England Law Enforcement Council to assist their counterparts. Fire and Public Works Department members responded to dozens of flooded basements to assist Watertown residents. The Cuniff School suffered severe flood damage as a result of the storms. The federal government declared the storm a declared disaster which made Watertown eligible for federal funds to repair storm damage to infrastructure. The Town received over \$60,000 in disaster relief under this declaration in order to repair the damage to the Cuniff School.

On May 17, 2006, Watertown Police and Fire Departments responded to a report of a suspicious device at a Cleveland Road residence. The device was deemed a hazard and the State Police Fire and Explosion Investigation Section attached to the State Fire Marshal's Office responded to tend to the device. Members of the Watertown Police, Fire and Public Works Departments secured the location, relocated traffic, assisted Cuniff School staff in the safe evacuation of the entire population of the school and relocated residents from adjoining homes without incident. Members of the Board of Health prepared shelter operations for possibly displaced residents and several residents were temporarily relocated to the Watertown Senior Center. The device was removed by the State Police without incident. It was an all-around "team effort" on the part of all Town departments involved and was a fine example of their capabilities.

Because of increased emphasis on homeland security and emergency planning, Town officials have participated in several meetings, conferences and seminars during 2006.

- The local emergency management director attended monthly Emergency Management Directors meetings held at MEMA Region 1 Headquarters in Tewksbury.
- The Town received a Homeland Security grant through the Executive Office of Public Safety that allowed members of the Watertown Fire Department to learn how to use hazardous materials rescue suits.
- The Board of Health has developed plans to initiate and staff Emergency Dispensing Sites (EDS) in Watertown. In the fall of 2006, a mock activation of the EDS was successfully undertaken.

- The Critical Incident Team, chaired by Bill McCarthy of the School Department, is comprised of public safety, school department and health officials. The team meets monthly to plan for incidents in the Town's school system. Evacuation and lockdown procedures have been developed through this collaborative effort.
- Watertown's Police Chief Edward Deveau continues to chair the Northeast Homeland Security Regional Advisory Council of the Executive Office of Public Safety.
- National Incident Management System training was continued and completed by required departments, in compliance with the NIMS Program.

The Town will continue to seek any appropriate grants for training and equipment relating to emergency preparedness that may become available through federal or state sources.

Community Development and Planning



Community Development & Planning Division

The Department of Community Development & Planning was created through a vote of the Town Council in August 1982. The department provides a formal relationship and coordination between several boards, commissions, and committees such as the Planning Board, Board of Appeals, Historical and Conservation Commissions, Historic District Commission, Housing Partnership, Watertown Community Foundation, Coolidge School Advisory Committee, Watertown Square Committee, Facilities Inspection and Zoning Enforcement Divisions, and the Planning and Community Development Office. Each entity is accorded professional and support services by department employees. The aim of integrating these related agencies is to improve communication and coordination and to provide services more efficiently to the community.

A summary report of the department's major accomplishments for the year 2006 is as follows.

Planning and Community Development Division

The division serves several important functions within the department and the Town, among them are the following:

- Staff support to the Planning Board, Housing Partnership, Watertown Square Study Commission, Coolidge School Reuse Advisory Committee, and the School Building Committee.
- Representation to several state and regional agencies including Metropolitan Area Planning Council, MBTA Advisory Board, and the Regional Transportation Advisory Council.
- Coordination of real estate development activities, land-use planning, transportation, housing, and related policies.

- Coordination of the Town's capital improvements.
- Administration of various community development programs and grants such as the Small Cities, Home Improvement Loan Program, and the federal HOME program.
- Initiation and administration of economic development policies and procedures which will allow Watertown to remain competitive in retaining and attracting investment to provide for revenue and employment growth.

Planning Board

During 2006, the Planning Board reviewed and made recommendations on numerous residential and commercial development projects. The board reviewed a total of 12 Special Permit requests, 28 Variance requests and 34 Special Permit Finding requests. The Planning Board also reviewed 3 Amendment to Special Permit Finding requests and 6 Amendment to Special Permit requests.

The Planning Board is undertaking an intensive review of the Zoning Ordinance,

The Planning Board members include its Chairman, John B. Hawes, and members, G. Jack Zollo, Linda Tuttle-Barletta, Jeffrey W. Brown, and Peter Abair.

The Planning Board staff consists of Gregory Watson, Community Development & Planning Director, and Ingrid Marchesano, Clerk to the Planning Board.

Zoning Board of Appeals

Harry J. Vlachos served as Chairman of the Board for the 2005–2006 term and was voted to serve again for the 2006–2007 term. Melissa M. Santucci had held the position of Alternate Member and was voted to serve as Clerk of the Board for 2006–2007. The board's counsel, Michael V. Barba, passed away in January 2006 after serving the board for 30 years. In June 2006, Anthony V. Furia retired from the board after 22 years of dedicated service,

and John J. McCarthy, Jr. retired after 13 years of dedicated service to the board. In July 2006, four new members were appointed to the Zoning Board of Appeals: Stuart J. Bailey, Deborah Elliott, Carlos Fernandez, and serving as an alternate member, Richard M. Moynihan. Support staff for the Zoning Board of Appeals includes Nancy Scott, Zoning Enforcement Officer; Louise Civetti, Clerk to the Board; and Mary Crain, Senior Planner.

During 2006, the Zoning Board of Appeals heard and acted on, in accordance with the provisions of M.G.L. c. 40A and the Watertown Zoning Ordinance, a total of 80 petitions. The petitions included: 12 Special Permit Applications; 34 Special Permit Finding Applications; 28 Variance Applications; 6 Amendment to Special Permits; 7 Site Plan Reviews; 1 Petition for Reconsideration and 4 Appeals to the decision of the Zoning Enforcement Officer. Total fees collected for all petitions: **\$20,985.**

Petitions before the board are generally for residential properties involving building additions, upgrades, and requests for new or expanded driveways. However, several large residential projects came before the board as well. A few outstanding projects for both residential and commercial petitions are listed below:

109 Spring Street – Conversion of a non-conforming single family house into three dwelling units with four-car garage under, R.75 Zoning District. This petition was granted.

319 Arlington Street – Conversion/reuse of the former Coolidge School for a mixed-use development providing 38 rental apartments and with Auditorium/Assembly Use, providing 57 parking spaces, OSC and R/SOD Zoning District. This petition was granted.

69 Grove Street – Conversion of 28,520 square feet of commercial space for the Atrium School, an elementary school, K-8. Site and drainage improvements providing 42 parking spaces with one-way access

from Crawford Street and Kondazian Street exiting to Grove Street, I-2 Zoning District. This petition was granted.

Nichols Avenue, Lot G and 480-2

Arsenal Street – To enlarge the existing Armenian Cultural and Educational Center parking lot from 56 spaces to 105 parking spaces, inclusive of 2 handicap and 46 stacked (23 2-deep), I-2 Zoning District. This petition was granted.

73-83 Waverley Avenue – To raze 73 Waverley Avenue, a one-family dwelling and barn and to raze 83 Waverley Avenue to construct 14 row house units with 2-car garage under. This petition was denied.

Wireless Telecommunication Sites – 480 Arsenal Street, Cingular; 313 Pleasant Street, T-Mobile; 125 Walnut Street, T-Mobile were granted and 80 Bigelow Avenue, Sprint/Nextel was denied.

Zoning Officer

In the course of the year, the Zoning Officer reviewed 738 building permit applications; 61 occupancy applications; and 57 sign applications. There were 23 driveway extensions and/or new driveway approvals; 12 Zoning Board meetings were attended, including executive sessions.

The Zoning Officer has worked closely with the Planning Department and Town's consultant in amending the Zoning Ordinances with specific areas involving the I-3 Zoning District and height restrictions.

Inspectional Division

Report of the Inspector of Buildings

Building Permits Issued	738
Occupancy Permits	61
Sign Permits	57
Certificates of Inspection	32
Complaints Investigated	26

Estimated Cost of New Construction:

Residential	\$35,135,000
Non-Residential	\$1,200,000

Estimated Costs of Additions and Alterations:

Residential	\$18,600,656 (597)
Non-Residential	\$10,896,636 (111)
GRAND TOTAL	\$65,832,292

Total Fees collected by the Building Department 2006 \$956,021

New Residential

- (2) Single Family Residences
- (5) Two-Family Residences
- (194) Res. Condominium Units

Raze

- (4) Single Family Residences
- (2) Commercial Buildings
- (3) Garage

Report of the Inspector of Wires

Permits Issued	1056
Inspections/Reinspections	2120
Inspections for Occupancy Permits	140
Complaints Investigated	65
Fire Investigations	4
Electrical Layouts for Town and Contractors	70
Electrical Violation Letters	20
<u>Electrical Violations:</u>	
Residential	20
Commercial	0
Petitions Checked/Approved for Town Council from Boston Edison/NE Tel.	10

Meetings:

Consultations & Information with Town Residents	95
NSTAR	26
New England Telephone	18
Electrical Inspectors	16
Traffic Commission	10
Street Light Outage and Follow-Up	12
Fire Inspector	8
Fire Alarm Inspections	0
Town Council	0
Planning Board	12

Fees Collected \$117,525

Report of the Inspector of Plumbing/Gas

Plumbing:

Number of Plumbing Permits Issued 624

Gas Fitting:

Number of Gas Permits Issued 468

Fees Received from Plumbing/Gas Permits \$59,981

Conservation Commission

Members:

Marylouise Pallotta McDermott, Chairman
Charles C. Bering
Nancy H. Hammett
Leo G. Martin
Louis M. Taverna
Patrick Fairbairn
Christopher J. Hayward, Conservation Agent

The Conservation Commission reviewed three Notices of Intent for the following projects:

20 Seyon Street – A redevelopment project.

Sawins and Williams Pond – The installation of seven ground monitoring wells and wetland delineation.

650 Pleasant Street – Repair of the existing paved surface and the installation of curbing.

The commission completed the work on revisions to the Watertown Wetlands Ordinance and submitted the final draft to the Town Attorney for review.



The commission, in its pursuit of educational and public information efforts, developed an informational brochure regarding the commission, wetlands, and permitting process.

The commission continues to work with the Charles River Conservancy and the Department of Conservation and Recreation (DCR) in the planting and maintenance efforts along the river. As part of the ongoing effort to preserve and stabilize the river's bank, the commission is pursuing ventures with the DCR, private businesses, and the Solomon Fund, a philanthropic organization. In the fall, the commission reviewed the extensive work conducted by the Army Corps of Engineers on the Charles River Restoration Project to stabilize the bank in an area east of the Yacht Club.

The commission advanced its responsibility to preserve open space. In particular, the commission requested that the Army Corps of Engineers formally delineate the GSA site to determine the nature and limits of the wetland area identified. It is the commission's ultimate goal to see that this site is property remediated and free of buildings before it is transferred to the DCR as a possible passive recreational and educational area for the Town.

Historical Commission

Members:

David J. Russo, Jr
 Roberta Lane, Chairperson
 Henrietta Light
 Marilynne Roach
 J.B. Jones
 Mary O'Looney
 Donald S. Berg
 Christopher J. Hayward, Preservation Agent

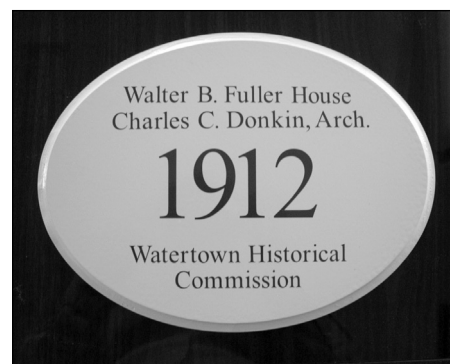
The Historic Commission continued to review building demolitions for properties of 50 years and older, in accordance to the Watertown Demolition Delay Ordinance. Public hearings were held on 14 Demolition filings – four structures were considered Preferably Preferred: 24 Bacon Street, 15

Beacon Park, 917 Belmont Street, and 154 Sycamore Street. Demolition Delays were imposed ranging from 6 months to one year.

The commission held its seventh annual Preservation Night and Awards Program at the Commander's Mansion in May. The 2006 Watertown Preservation Awards were presented for preservation efforts to the following projects and individuals:

<u>Award Category</u>	<u>Award Winner</u>
<i>Citizenship Award</i>	Janet Heywood
<i>Historic Resource Award</i>	Story Forge Project
<i>Youth Award</i>	Watertown Community Foundation
<i>Certificate</i>	28 Pearl Street – Amy and Mark Vachon
<i>Certificate</i>	Roger Erickson
<i>Certificate</i>	John Piantedosi
<i>Certificate</i>	Victoria Carter
<i>Community Spirit Award</i>	Watertown 375th Celebration Committee – Joyce Munger, Lucia Mastrangelo
<i>Architectural Preservation Award</i>	97-99 Galen Street
<i>Environmental Preservation Award</i>	120 Mount Auburn – “The Marshall Place”

The commission initiated the Watertown Historic Plaque Program. For \$65 a property owner can purchase a 9" x 11" oval plaque for display, identifying the age, original owner, and architect/builder of their property. The Commission researches and verifies the property information. During 2006, seven plaques were sold.



Watertown Historic District Commission

Members:

Amleto “Mel” Martocchia, Chairman
 Harvey Steiner, Chairman
 Audrey Jones Childs
 Matthew Petrie
 Margaret Pasulka
 Linda Sternberg
 Victoria Carter
 Christopher J. Hayward, Preservation Agent

Margaret Pasulka submitted her resignation this fall. She had served since 2004. She was an active member in the Design Guidelines and Public Information Subcommittees.

Public hearings for four applications for Certificate of Appropriateness (CA) were held for:

39 Marshall Street, location of an air-conditioner unit.

28 Marshall Street, extensive historic restoration and architectural access.

18 Palfrey Street, reparation to front porch and deck and railing replacement.

271 Mount Auburn, installation of a handicap ramp, window replacements, column replacements, garage door replacement, and vent installation.

The Historic District Office staff issued three Certificates of Non-Applicability for:

11-13 Marshall Street and 18 Palfrey Street, and one Certificate of Hardship for 39 Marshall Street (skylight).

After a series of discussions, public hearings, and a neighborhood tour held over a 12-month period, the commission withdrew further consideration of a historic district proposed for the Brigham area neighborhood.

Tree Warden

Christopher J. Hayward
Tree Warden

With an active Tree Warden under Massachusetts General Law Chapter 87, a tree division under the Department of Public Works, an appropriate annual budget for community forestry programs, and an official Arbor Day observance and proclamation, Watertown continued to qualify for Tree City USA designation.

During the year, 113 trees were planted. Street trees accounted for the majority of the tree plantings although trees were planted in residents' front yards when a suitable location could not be found on the street. Continuing with the policy adopted in 2001 to diversify street tree plantings, 16 different trees were planted. The trees planted this year along the streets of Watertown were: Japanese Zelkovas, Katsura trees, Red Maples, October Glory Maples, Purple Leaf Plums, Ginkgos, Red Oaks, Pin Oaks, Athena Elms, Hedge Maples, Amur Maples, Cherries, Callery Pears, Dogwoods, Crab Apples, and Japanese Tree Lilacs. Following best management practice, trees planted under power lines were restricted to those that will not mature over 30 feet tall.

Following a very difficult winter, an extremely wet spring, and a very warm summer drought, a substantial number of public trees needed to be removed. In total, 118 trees were removed.

On Arbor Day, April 28th, a Crimson King Maple was planted in a ceremony held at the Lowell School. Noted for its striking color and hardiness, this tree will continue to provide the Lowell School students with a fine place to take a break from the summer sun. This beautiful tree was planted by the Forestry Division of the DPW.

The Commander's Mansion

In the Commander's Mansion's sixth year of operation, the mansion has had a steady business. The business is highlighted as follows:

Bookings:

January 2006 – December 2006

Weddings & Social Events (includes rehearsal dinners, showers, engagements, anniversaries, bar mitzvahs, graduations)	48
Corporate Socials & Meetings	63
Town/Comp/Promo	5
Year End Total	116

Promotional Efforts

We are increasing mansion-sponsored events throughout the year to draw more exposure to us – the bridal faire has been our most successful repeat event thus far. We are currently working on organizing a volunteer run committee to assist with mansion-sponsored events.

Our goal for 2007 is to continue expanding our corporate meetings during the week. We have also started booking for 2008. We have seen an increase in business, both social and repeat corporate business. Clients are booking their events well in advance and not last minute due to the mansion availability.

Watertown Housing Partnership

The Watertown Housing Partnership oversees housing policy and programs for the Town. This year the partnership continued to administer the HOME program, which brings federal dollars into Watertown to expand affordable housing opportunities. The First Home program, which provides down-payment assistance for income-eligible first-time homebuyers, continues to be available, however rising home costs have made it very difficult to find homes that are priced within the maximum purchase price limits. One down-payment loan was made this year.

The partnership negotiated Affordable Housing Agreements for 2 affordable off-site units for the St. Theresa's redevelopment, 7 affordable units at 290 Pleasant Street, a 57-unit residential condominium development, 1 affordable unit for 590 Main Street, a conversion of a nursing

home into 13 units and 60 units at 555 Pleasant Street, a 385-residential-condominium development.

A program to fund home repairs for low and moderate income homeowners was successfully run this year. Several homeowners were qualified to participate and received home rehabilitation assistance during 2006.

The partnership began a review of the Inclusionary zoning ordinance in order to determine ways to strengthen it. This review is ongoing and will be a component of the comprehensive zoning review that will occur in the upcoming year.

The partnership, through the Department of Community Development and Planning, continued to administer the "Get the Lead Out," for owners of single and two-family houses. This program is funded by the Massachusetts Housing Finance Agency.

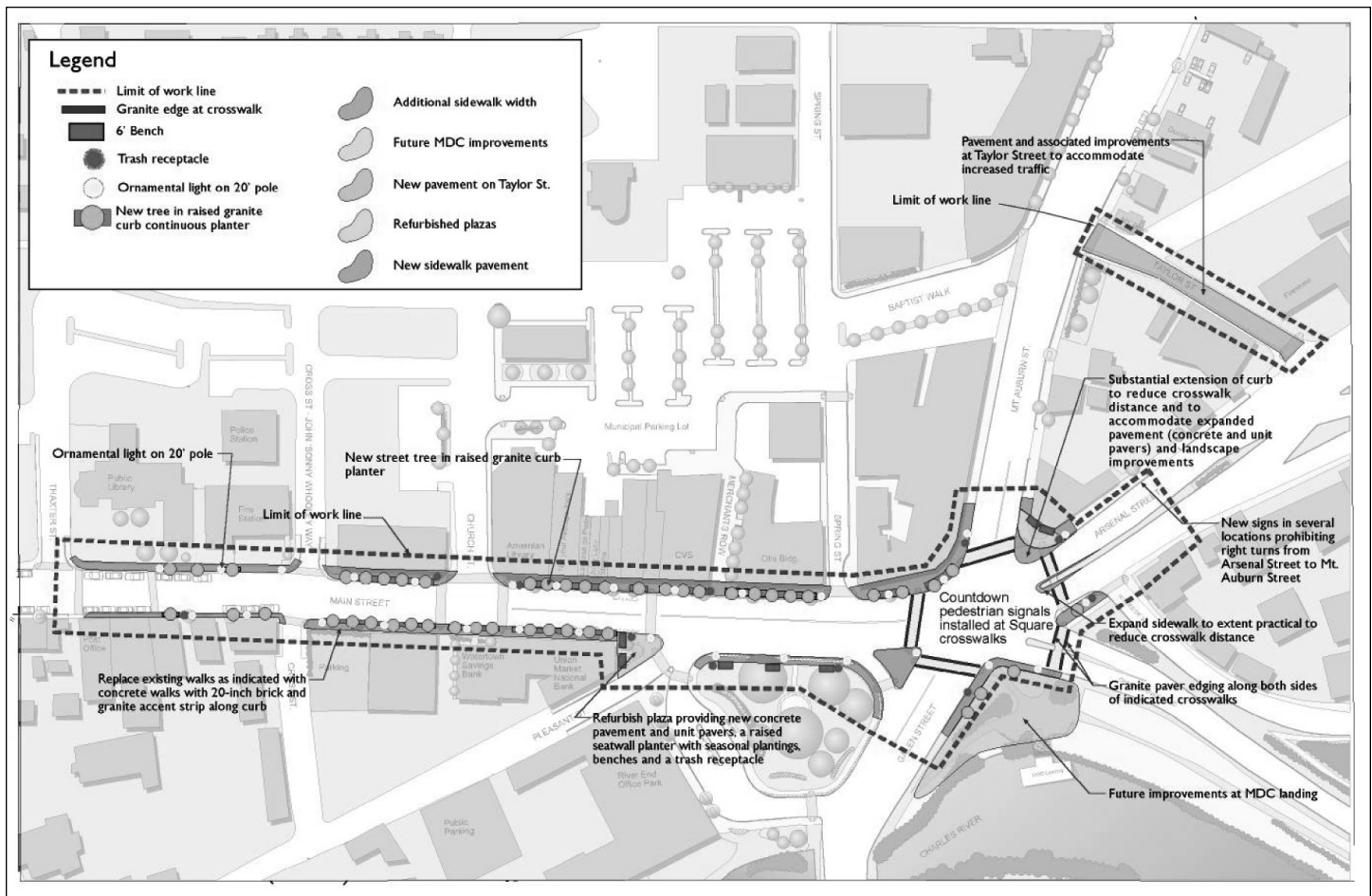
The partnership is chaired by David Leon. Members include Thomas Wade (Watertown Housing Authority), James Barwell (Watertown Savings Bank), and new members Alex Liazos and Paul Menton.

Watertown Square Study Commission

The Watertown Square Study Commission was created in 1998 to develop recommendations for improving the square's physical, traffic, and economic conditions, and enhancing it as a business and social center of the Town.

In August of 1999, the Final Report on the Watertown Square Master Plan was submitted to the Town Council. It includes recommendations for physical improvements to the square to improve its usefulness and comfort for walkers, bicycle riders, and public transit commuters. It also recommends ways to make Watertown Square a destination for shopping, gathering, socializing, and entertainment.

The Town Council voted to approve a request to transfer \$950,000 and a loan order in the amount of \$900,000 for a total



WATERTOWN SQUARE IMPROVEMENTS PROPOSED PHASE ONE IMPROVEMENTS

PREPARED BY: THE CECIL GROUP

August, 2002

project cost of \$1,850,000 to fund the improvements to Watertown Square. The project is comprised of two parts. Part A is mill and overlay work along with associated utility upgrades on Main Street and the square. Part B includes streetscape improvements such as new sidewalks, accent bands, lighting, site furniture, trees, and landscaping.

Santorelli Construction was selected as the contractor for the project and will begin work in April 2004. The Cecil Group and Bayside Engineering are the design consultants working with the Town to ensure that the project is developed in accordance with the Plans and Specifications developed prior to the public bid.

Construction began on the project in late spring of 2004. There will be some ongoing work to monitor new technology installed to improve audible pedestrian signals. In particular, new locator tones that assist

visually impaired pedestrians in locating and activating audible pedestrian signals have been installed at the request of the Commission on Disability. The department will work with the commission and the Public Works Department to balance the system and to verify that it is functioning properly.

The Town recently received an earmark from the Department of Housing and Community Development (DHCD) to construct improvements to the Watertown Landing. The Town will collaborate with the Department of Conservation and Recreation (DCR) in the implementation of the improvements, which will include, but are not limited to, new curbs and sidewalks, lighting, signage, site furniture, and appropriate plantings to beautify this important point of access to the river and promote an improved relationship to Watertown Square.

The Town and DCR have submitted a Notice of Intent to the Watertown Conservation Commission for an Order of Conditions to undertake the improvements. Once the project has received local and state approval, we will bid the project for early spring construction and complete work during the summer of 2007.

The commission was most recently chaired by Town Councilor Gus Bailey and included members Clinton J. Knight (Watertown/Belmont Chamber of Commerce), Alex Liazos (former chair), Rick Thomson (Thomson Safaris), Peter Brooks (Watertown Bicycle Committee), Joan Kraus (local resident), Ronald Dean (Watertown Savings Bank), Sandra Howard (Trees for Watertown), Betsy LaMond (local resident), Joseph P. McDonald (McDonald Funeral Home), Michael Donham (local resident), and Al Gasper (Watertown Disabilities Commission).



Riverfront Stewardship Group

A mile-long crescent-shaped swath of parkland along the north bank of the river between Watertown Square and the Watertown Yacht Club is being restored as part of an ongoing effort to improve access to and conditions along the Charles River Basin. The mostly wooded parkland encompasses some 16 acres from the edge of water to parkway curb as well as limited parkland on the north side of the parkway. The specific restoration focus will be the riverbanks, woodland, and pathway along the shore that runs for approximately 5,500 linear feet – a bit over a mile. When completed this project will include new shore-line pathways, river overlooks, and a healthy and sustainable river landscape.

This project is being initiated and managed by the Watertown Riverfront Stewardship Group (Stewardship Group) in partnership with the Department of Conservation and Recreation (DCR) and with assistance from the Lawrence and Lillian Solomon Fund (SF), a family foundation. Herb Nolan, Associate Director of the Solomon Fund, is managing this process in collaboration with Dan Driscoll and Rick Corsi of the DCR.



Coolidge School Reuse Advisory Committee

The Coolidge School Reuse Advisory Committee was established by the Town Manager in December of 2000. The purpose of the committee is to evaluate and recommend reuse alternatives for the Coolidge School located on Mount Auburn and Arlington Streets. This action was subsequent to the actions of the Watertown School Committee who relinquished care, custody, and control of the property effective July 1, 2000 and the Watertown Town Council who transferred said care, custody, and control to the Town Manager on said date, based on a resolution adopted on June 13, 2000.

The following nine members serve on the Committee:

Sal Ciccarelli,
District A Town Councillor, Chair
Gregory P. Watson, Director of
Community Development & Planning
John Bartley, Sr., East Watertown
Betterment Association
G. Jack Zollo, Watertown Planning Board
Christine M. Bellis, Resident
Joan Merritt Kraus, Resident
Lucia H. Mastrangelo, Resident
Curtis Whitney, Resident
Vacant

In December of 2002, a Request for Proposals (RFP) was issued to solicit reuse interest. Proposals were due on January 8, 2003. The initial RFP resulted in only one proposal which was not responsive to the specific requirements in the RFP. The Reuse Committee voted unanimously to amend the RFP and reissue it to solicit additional responses. The RFP was reissued, and two proposals were received. After careful review of each proposal, the committee determined that the proposed lease payments to the Town did not meet expectations and recommended that the RFP be reissued. The Town Council must approve the lease to the ultimate user based upon the recommendation of the Town Manager. The Town Manager may request that the committee continue to assist through the RFP and selection process.

In December of 2003, the Town again received two qualifying proposals for the reuse of the former Coolidge School. After several public meetings, the committee completed its deliberation on the two proposals in April 2004 and recommended that the Town Manager award the Coolidge lease to the Mitchell Properties proposal. Mitchell's proposal will convert the former school into 45 units of apartments restricted to those 55 years of age and older. The developer has committed to make 18 (40%) of the units affordable to low and moderate income tenants. The term of the lease is for 50 years with options for the Town to renew in 20-year intervals. The developer would make an investment in the building of approximately \$8.6 million and contribute close to \$12 million in lease payments over the period of the lease. The final terms of the lease are currently being negotiated.

The developer has obtained all necessary approvals from local regulatory boards to obtain special permit approval under the RSOD Zone. The developer has also executed an Affordable Housing Agreement that provides substantially more affordability than otherwise required by the Town's Inclusionary Zoning Ordinance. Upon successful completion of permitting and financing, the developer could begin construction as early as September of 2007.



The Watertown Public Schools

The Schools

Watertown High School

Watertown High School completed its 156th year of operation in 2006. On Friday, June 2, 2006, 155 students graduated from the school at a ceremony in the Kelley Memorial Gymnasium.

P. Michael Nofsker completed his first full year in the appointed position of Headmaster after serving two years as the Interim Headmaster. His leadership team of housemasters, Connie Hyder and Michael McDermott, continue to guide the high school through the recommendations of the NEASC evaluation of 2004 and the direction of the professional development programs offered to the staff for the improvement of student assessment.

The Fine, Applied, and Performing Arts Department presented the musical *Les Miserables*, directed by Dan Wulf and Beth Peters, in March to huge audiences in Shaw auditorium. The drama program began the "Year of Shakespeare" by presenting a student production of *Romeo and Juliet* in November. Several students from the visual arts program were honored for their work in the Scholastic Art Competition. Enrollment in and student request for courses in the visual arts remains high, especially in the areas of photography and computer graphics/web design. Numerous examples of artwork by WHS students are now posted for viewing on the district website. All FAPA faculty are also now making use of the Homework Website Link on the district website.

The music program presented concerts to enthusiastic audiences in May and December, as well as at the annual Bandarama Concert in the WHS Gymnasium in March. The String Ensemble, directed by Dr. Frederik Schuetze, also participated in an interdisciplinary evening of performances in April, combining string chamber music performances, creative writing readings from Pamela McCourt's creative writing class, and an art exhibition from Donna Calleja's

studio arts class. Several WHS students were selected, through competitive audition, for Massachusetts Music Educators Association Northeast District Senior and Junior Music Festivals. The music ensembles all performed concerts for members of the Watertown community at venues such as the Watertown Mall, Town Hall, the community Memorial Day, and September 11 ceremonies, as well as in-school support performances at events such as the "Night of Excellence" and the "Program of Studies Night." The WHS Pep Band performed at home football games throughout the fall season and welcomed alumni performers to rejoin the group at the annual Thanksgiving Day game against Belmont.

Watertown High School looked to the 2006-2007 school year with many new faculty and Assistant Superintendent Ann Koufman and a commitment to serving the students of Watertown by offering a curriculum that provides the quality education needed for the 21st century.

Watertown Middle School

Watertown Middle School continues to challenge students with rigorous curriculum and instruction, support all students who are having difficulty in school, give students challenging and engaging enrichment opportunities, promote a positive school climate that caters to the needs of the early adolescent, and connect with parents and other members of the community.

The administrative team of Kimo Carter, Principal, Jason Del Porto, Assistant Principal, Holliday Handlin, Curriculum Coordinator, and Penelope Giannakopoulos, Special Education Coordinator is now in its second year at Watertown Middle School. Together with the faculty and staff, we are implementing many programs in 2006 that were in the planning phases in 2005.

We have a brand new, much more consolidated reading program taught by teachers who specialize in teaching reading. As you know, reading is the gateway subject, as

successful reading is a prerequisite for success in any other subject. We have a brand new reading department that serves most sixth graders (sixth grade students who read significantly above grade level have the opportunity to take Spanish or Italian) and some seventh and eighth grade students. We hope with this program, all of our students will be proficient readers by the time they reach high school.

We also have a new academic support system. Instead of just serving special education students and English language learners, we now have a program that gives academic assistance to *any* student who needs it. Our academic support classes are cluster-based, meet every other day for one period, and have at least three teachers to help children. This team of teachers works together to re-teach content, develop skills, and teach important organizational, study, and advocacy skills to students.

This is only the beginning of our student support system. We developed an after-school library learning lab for students who need help with their homework. Some special needs and ESL students who need more support have resource classes, and we are continuing our learning support program for those students who need instruction in substantially separate classrooms.

What about the students who don't need any academic assistance? They take enrichment classes instead. Ranging from discrete math to ceramics, from oral histories to Charles River studies, we now have a selection of over 20 quarter-long enrichment classes that students can take. Although these classes don't require homework, the content level is generally about two grades higher than the grade the enrichment class is designed for. In enrichment classes, we try to challenge and engage our talented students at a very high level.

Staff, students, and parents are working together to provide a much more positive school culture for students. We are emphasizing our mascot, the eagle, along

with a simple and concrete “recipe for success”: A Watertown Middle School Eagle **SOARS** (Supporting others in Success, Ownership, Achievement, Respect, and Service). We are celebrating student success in a variety of ways, including a success token system where students can earn redeemable tokens when a staff member finds them demonstrating one of the SOARS tenets. Eighth grade students who demonstrate the SOARS tenets are now able to receive “Eagle Liberties,” privileges that are often only given to high school students.

Teachers are working hard to weave in technology as they instruct their students. We are using our wireless mobile lab to its fullest capacity, and I am pleased to announce that we are now wireless throughout most of the building. We will continue to update our hardware and software to meet the technology demands of the 21st century.

School safety is another important item we are addressing. We are working hard to perfect our lockdown and evacuation procedures. Also, we worked with the community and the police department to develop a new drop-off and pick-up procedure that is safer for students and more convenient for parents.

Music, drama, and visual arts programs continue to flourish at the middle school. The WMS bands, string ensembles, and choruses, including one of the only middle-school-level full orchestras in the Boston suburban area, presented well-attended concerts in May and December, the instrumental groups also performing at Bandarama in March. The band also performed at the Memorial Day assembly, while the strings played the processional at 8th grade graduation in June. Members of the chorus, under the direction of chorus instructor Abigail Cordell, performed the National Anthem at a Providence Bruins hockey game in December. Several WMS musicians were selected to participate in the Northeast District Music Festival in Lowell in March. Numbers of students

participating in the ensembles continue to steadily increase.

The visual arts program had several winners in the Scholastic Art Competition. Middle school artists had their work displayed at the annual all-school art show at the Watertown Mall and now are displayed online at a link from the district website.

Our after-school activities are still going strong. Whether it is academic support such as our homework clubs and MCAS academies, enrichment like African drumming or mural painting, community outreach, inter-scholastic and intramural sports, or clubs in partnership with Cops & Kids, or the Boys and Girls Club, we have a wide variety of options for students after school.

Watertown Middle School is making a concerted effort to communicate with parents and reach out to the community. We are trying to make parents aware of upcoming events in a number of ways: a weekly “News and Notes” flyer, a quarterly “Eagle’s Nest” newsletter, a new parent/student handbook, automatic phone messages, a more extensive website, our marquee sign on Waverley Avenue, and most importantly, constant active communication via phone or e-mail by our faculty to parents regarding their children.

Our emphasis on community service remains strong. We have just completed our most successful Coats for Kids (over 600 coats collected, top school in the region) and Pennies for Patients (over \$19,000 raised, top school in New England, fourth highest school in the country) drives yet. Homerooms have created Thanksgiving baskets for families in need, the school hosted an afternoon tea with elderly residents, and students are serving the community in a variety of ways and logging their hours to meet their community service expectations.

We are a school on the rise, and it is a credit to the whole Watertown community – staff, parents, students, and other community members – that we have made so

much progress in such a short time. We will continue to move forward to build a school that everyone is proud of.

Cunniff Elementary School

This year, the Cunniff Elementary School has 270 students divided into 15 classrooms. We have a diverse teaching staff with a great deal of experience and varying backgrounds. Our new staff helps greatly in our efforts to diversify instruction. Our staff works together to incorporate the latest practices and research in their pedagogical practice. Our class size was decreased this year in an effort to provide better, more individualized instruction to our students. We increased from 13 to 15 classrooms, utilizing our computer lab as a music room, and reallocating computers to classrooms.

This past October, the Pre-K through grade 2 classroom teachers, ELL teacher, and primary special education support teachers presented a workshop to parents highlighting the techniques and strategies utilized in the math curriculum. The 90-minute workshop was held at the Cunniff School in early November in order to provide support early in the year. The night provided parents with some background information in order to enhance the understanding of the math outcomes and inform their conversation with teachers during parent-teacher conferences. Teachers set up centers to model how to help children learn through hands-on experiences and how to extend that to abstract thinking that math often involves. At these centers the activities showed games, how to use white boards, number lines, and other manipulatives often used in the class to extend learning. Each individual standard in the math curriculum (standards 1-5) was represented at a center, with a representative from the K-2 classrooms stationed at each center. A packet was created for parents and guardians to take home at the end of the night to summarize and highlight important information. Translation services were offered for parents requesting information in another language. About 30 families attended. Through this evening,

parents were trained in the use of strategies to help their children be successful in math. By providing parents with an understanding of math outcomes and how math is taught in the classroom, the intended outcome was that parents would be able to provide a more extensive approach to support their children in math at home.

Currently, about 70% of our school has wireless access. Many of our classrooms are utilizing LCDs to enhance visual learning. Last year, our fourth grade teachers and students incorporated mobile wireless laptop computers into their everyday teaching and learning. This year, we have expanded the use of these laptops into our fifth grade. Fifth graders utilized the laptops to create a digital story, using I Movie, incorporating pictures and music to effectively communicate their ideas. Laptops were further utilized to research areas being taught in both our science and social studies curriculums.

Teachers have been engaged in a great deal of professional development over the course of the year. Two and a half days have been devoted to teachers working on better understanding the skills and tools necessary for students to take the MCAS. They examined practices that will help students break down test questions, underline or highlight works or passages that they think may be important, reading the questions before the text, as well as how to respond to open-ended questions. All students took practice in writing long compositions in late February and early March. The fourth graders took two such practices to help prepare them for the writing experience. In November, the entire staff was engaged in examining the results. We are confident that such pedagogy and better understanding of what children are taught around test-taking strategies will lead to better test scores, while helping them learn valuable educational skills that they will be able to use for their entire educational experience.

Parent conferences in November were 20 minutes in length. As parents have been provided with information regarding how

the Mastery Outcomes Checklist is used in conjunction with our teaching, it was felt that this provided sufficient time for teachers to update parents on their child's progress.

Our Parent Teachers Organization continues to work with the principal, Stephen Billhardt, to provide cultural and academic enrichment programs for our students. In the fall, we had poet David Zucker come in and do three programs, one geared toward students in grades 3-5, another for students in grades 1-2, and a third for students in kindergarten. Students listened to poetry acted out by Mr. Zucker and were able to actively participate in creating their own literary works of art. The Science Museum provided our grades 3-5 with an interesting, interactive program on electricity. The Science Museum also provided students in grades K-2 with the opportunity to experience live animals, and to learn about their habitats. The information in these programs coordinated with the ongoing curriculum in classrooms, providing additional experiences to enhance students' learning.

The Cunniff School provides an environment for students to excel both academically as well as socially. Our multi-disciplinary staff works together in a collaborative effort to provide an optimal learning environment where children excel and are empowered in their efforts to grow and learn.

Hosmer Elementary School

With 491 students in 26 classrooms from pre-kindergarten through grade 5, the Hosmer School is the largest elementary school in Watertown. The student population is diverse in both socio-economic representation and ethnicity. There are as many as 27 different languages spoken in the homes of Hosmer families. Hosmer School is identified as a Title 1 school based on economic status of the school community.

In addition to the elementary population, the Hosmer School is the home of the Early Steps Integrated Preschool, which provides early childhood education programs for

3- and 4-year-old students across the district. There are approximately 100 students attending half-day classes at the preschool.

The Hosmer School has experienced several changes in leadership over the past ten years. With the departure of the second principal within a three-year period, a Co-Interim Principal model was established as of July 1, 2006. The Co-Principals are the former assistant principal and the early childhood coordinator.

One goal of this school leadership is to establish a school community based on the core values of respect, responsibility, hard work, and success. These values were previously defined through the collaborative effort of staff and administration. A leadership team, comprised of staff members, has been established to assist in identifying goals and strategies to promote student success as well as these core values. Building a climate of collaboration and ongoing communication among staff, administration, and parents is another goal for the Hosmer School.

In our commitment to a collaborative culture, the Hosmer School encourages active parent involvement. The PTO and School Site Council provide ongoing opportunities to welcome families and encourage participation. The PTO organizes family-based activities throughout the year and financially supports enrichment activities. The School Site Council is a parent-school-based committee that serves to advise the school administration for planning purposes. These groups meet monthly and encourage all members of the community to participate.

District-wide collaboration with principals and district leadership has focused on instructional supports to promote student success. One focus area has been on expanding technology and enhancing the use of instructional technology in classrooms. As a result technology equipment and infrastructure have been upgraded with an effort to increase wireless availability throughout the building.

The Standards-Based Math curriculum with pacing guides and assessments has been distributed. A town-wide task force has been established to review and recommend instructional materials to support cohesive implementation of this standards-based model.

Elementary principals have coordinated professional development plans this year to support a common focus on student success. Activities have included examination of student data and work to develop instructional plans to address student needs and achievement. A professional development task force is analyzing current programs and needs to inform next year's professional development opportunities.

As a result of student performance on the spring 2006 MCAS test, Hosmer School was identified as a school in need of improvement in English Language Arts. Hosmer students did make significant improvement in Math MCAS scores and therefore were not identified for needs improvement. We continue to strive to meet our target score in both Math and English Language Arts. Toward this effort a technology program, Fasst Math, was purchased and student groups are run weekly. Title 1 funds support Math and Reading specialists at the primary and intermediate grade levels. Title 1 also supports after-school tutoring programs in ELA and Math.

In an effort to enhance mathematical experiences for high achieving students at the Hosmer School, parents collaborated with administration and staff to form a before-school math club that meets weekly. Approximately 20 students in grades 3-5 attend this club. A need for a homework club was discussed with parents and was presented as an option for the winter term through Courses for Kids.

Safety of our students is a priority for the school and the district. A Critical Incidence Team has been established, and a school-based crisis team implements safety protocols for the Hosmer School. Some practice activities that have been

planned and implemented with the cooperation of town-wide public safety personnel are fire drills, lockdown procedures, and building evacuation to alternative sites.

The Hosmer community continues its commitment to work collaboratively to meet the instructional needs of all students so they reach high levels of achievement academically and socially. The Hosmer School administration appreciates the hard work and dedication of the parents, students, and staff in this commitment.

James Russell Lowell School

The Lowell School had 406 students registered this year, distributed across 21 classrooms. The teaching staff is diverse in background and experience including the addition of six new classroom teachers, a music teacher, and a special educator. These new professionals come to us by way of new babies, marriages, retirement, and one new position.

We are very fortunate to also have a committed and hard-working School Site Council that has clearly defined specific actions the school can take to improve the experience at Lowell for students and families. Several sub-committees are operating year-round now to harness and direct the positive energy. The teams are focused on Home-School Connection, Health and Safety, Academic Needs, and School Climate.

Efforts to strengthen and expand home-school-community partnerships so that student learning is supported and improved are a major focus. We now have a Parent/Community Volunteer Coordinator who is designing an orientation program and organizing to match needs of the school with willing and interested community members. A Staff Face Book has reached finalization and is just about ready for distribution to help parents and students identify "who's who" in our growing school. Many teachers create regular newsletters and some even maintain an active and rich website to help parents know what is going on.

Instructional teaching teams have been an important new vehicle to support teachers in differentiating instruction, collecting, analyzing and utilizing data to inform their teaching, and collaborating more effectively to create common expectations across grades and grade to grade. We have more work to do, but the desire and context are present to help us achieve our goals.

The Lowell community is also fortunate to have a thriving relationship between our great PTO and the School Site Council. This partnership is critical to the continued efforts toward school improvement. Working together, we can make a difference.

Working together is what we are focused on at the Lowell. There is an amazing amount of people power aimed toward our goals. Child Study Teams support teachers in providing individualized solutions to student issues. The Facilitators Team provides the organizational structure for teams of teachers to utilize their collective wisdom to improve our work with students. The Crisis Intervention Team operates to ensure that there are procedures in place to protect the safety of all, should an emergency arise, and to plan for the dissemination of plans to faculty and staff. The Lowell Building Leadership Team (BLT), in partnership with staff, establishes pathways that guide and promote a standards-based instructional system so that all children can achieve. This system focuses on best teaching practices and optimal learning environments. In doing so, the BLT, in collaboration with staff, determines the most effective use of all available resources, identifies additional needed resources, and determines the methods to secure them. Our Interdisciplinary Reading Team supports teachers working with students who present as a challenge learning to read and fail to make progress with common strategies, intervention, and specialized instruction. The team will be convened to study all available data and identify further information needed. The team devises a short-term interdisciplinary instructional plan, implements it, and reviews results for efficacy. Adjustments are made in the programming to maximize the

potential for progress. And lastly, our New Teachers Group makes an effort to support “new to the school” teachers, and others, in understanding and coping with the high expectations placed on teachers in Watertown and a standards-based environment.

The Departments

Athletics

The overriding mission of Watertown High School athletics is to achieve excellence in every aspect of our program. We aspire to be the very best athletically, academically, and administratively. As we continue in our pursuit of excellence, we are fortunate to have realized many success stories in 2006.

During the past year, 52% of the student population at WHS participated in athletics. Of the 740 students enrolled, 388 of the students played at least one sport. Watertown High School student/athletes also performed at the very highest level in the classroom. The overall GPA of Watertown High School student/athletes is an impressive 3.11. The Raiders also have been very active in the community participating in many community service projects.

The Watertown Department of Athletics, in collaboration with the Youth Coalition, conducted a pre-season meeting with parent/guardians and their student/athletes in grades 9 through 12. The focus of the meeting was student athletic and extracurricular eligibility regarding the use of alcohol, tobacco, and other drugs.

Watertown High School competed in Girls Volleyball this past fall. The Girls Volleyball team engaged 23 new participants. The new sport, initiated as a club program, will move to varsity status within the league in two years.

The Girls Field Hockey team continued its unprecedented success by capturing yet another league and division title. Other WHS varsity squads competing in post-season play included Cross Country, Boys Soccer, Golf, Boys Basketball, Boys Ice

Hockey, Wrestling, Boys and Girls Indoor Track, and Boys and Girls Track and Field.

Along with team honors, the following student/athletes received All-League recognition: Field Hockey – Kim McGinness (League MVP), Hannah Robinson, Stephanie Sideris and Ashley English; Golf – Dylan Stockdale; Football – Artem Hakobyan; Cross Country – Matt Jablon (League MVP); Boys Soccer – Steve Keuchkarian (League MVP), Clayton Silva and Hayk Kaya; Girls Soccer – Casey Hand; Boys Basketball – Max Kerman, Anthony Coppola; Girls Basketball – Kasey Brown; Boys Indoor Track – Matt Jablon; Girls Indoor Track – Laura Orloff; Boys Outdoor Track – Max Gorohovsky, Mike Kulegian, Ryan Quinn; Girls Outdoor Track – Emily DeBaie, Laura Orloff; Baseball – Alex Garbier, Brian Corsi.

In addition to a strong coaching contingent already in place, we have been fortunate to attract several outstanding coaches who will make significant contributions to the Watertown High School athletic program. Newly appointed Head Coach Ginny Walsh of Girls Softball, Head Coach Patraick Bemis of Girls Volleyball, John Campbell of Boys Ice Hockey, and Steve Russo of the Girls Ice Hockey team have worked diligently in an ongoing effort to improve and strengthen their respective programs. The Athletic Department was also pleased to welcome Mr. Greg Marcotte as athletic trainer. Mr. Marcotte teaches elementary physical education at the Lowell School and health education at the middle school.

While the aforementioned clearly illustrates that we have much to celebrate and take pride in, we strongly believe the best is yet to come.

After school, from 2:30 p.m. to 6:30 p.m. in the Watertown Savings Bank Community Fitness Center located at Watertown High School, WHS science teacher and Nationally Certified Strength and Conditioning Coach Mr. Brian Brewer and Watertown Police Officer George Hoffman assist student/

athletes with personal strength and conditioning programs.

For these and many other reasons, there is great enthusiasm and optimism at WHS regarding athletics.

Career & Technical Education

Our areas of Business Education, Family and Consumer Science, Film and Video Production, and Industrial Technology continue to challenge students with authentic learning experiences designed to enhance their decision-making and problem-solving skills while becoming productive citizens in the community. The courses in these program areas could become pathways to students' careers.

The foci of each program area include work-based competencies using technology; organizing and analyzing information; interacting and working in teams; and taking responsibility for career and life choices. Students are challenged to meet the high expectations and performance levels embodied in the U.S. Department of Labor Secretary's Commission on Achieving Necessary Skills (SCANS) Report and our Watertown Public School's District Goals.

The middle school's technology program continues to bring excitement around robotics through some students actually entering the robotics competition, while the grade 7 students designed, fabricated, and launched their water rockets! The planned activities in the grade 6–8 programs brings the technology/engineering standards of the Massachusetts Curriculum Frameworks to life.

At the high school level, students in the wood program designed the varsity lockers for the Watertown Boys and Girls Varsity Hockey program, analyzed costs, purchased stock, fabricated, and installed them. This authentic project brought pride to all students involved. Meanwhile, the Computer-Aided Design (CAD) students developed and implemented a new parking lot scheme for the teachers; petitioned the Town and Traffic Commission to initiate a one-way

traffic flow on Columbia Street for additional student parking; and developed evacuation routes for the high school through GIS (geographic information survey) software. In the meantime, the Computer Repair students reconditioned a donated computer for use in the high school's main office to improve building security. Each of these actual projects brought real-world learning in their classes and built their self-esteem and knowledge.

The "Money Smart" program, in collaboration with the Watertown Savings Bank, continued our expanded focus on financial literacy, an important topic for our students. Our collaboration with Bentley College offers our accounting students the opportunity to create a modified business plan for the community service arm of a large corporation. This plan is then presented by the students at Bentley College before a board of professionals within the accounting and finance field. Watertown-Belmont's Chamber of Commerce Women in Business mentor female students within the business community by having two seniors attend their luncheon each month and make brief presentations while networking with individuals who are successful in their own career fields.

Presentations by Healthy Futures enhance the Child Development classes in the Family and Consumer Science areas, while students in the Food Services/Hospitality course planned, prepared, and served fall foods and refreshments on the annual Night of Excellence. The students also competed in Newbury College's annual Expo 2006 program in the bakeshop category. The Foods & Nutrition students prepared a pasta dinner with dessert for the Educational Technology group. Competitions, field trips, and guest speakers knowledgeable in their fields continue to add to all of our courses.

The "Exploring the Electives" program held in February gives grade 9 students the opportunity to see and experience courses offered in the Fine Arts and Career & Technical Education Departments. These

courses can be a pathway to gaining real-life skills and to a future career for our students.

Community Education

Watertown Community Education is a self-sustaining program of the Watertown Public Schools. It includes Adult and Community Education evening classes, the Before-School Program at all three elementary schools, Courses for Kids at the elementary schools, the Hosmer Extended Day Program, the Cunniff Voyager Program, the Lowell Extended Day Program, the 21st Century Grant-funded after-school activities at the middle school and the Summer School Academic, Special Education, and Enrichment Programs for children Pre-K through grade 12.

The Adult and Community Education Program provides exciting, low-cost learning opportunities designed to answer the needs and interests of Watertown's diverse adult population. The adult program provides courses for working people and professionals, people new or returning to the workforce, newcomers to the United States, people of all ages who seek a fun, active alternative to their usual evening routine. The program offers courses in a wide range of subjects including watercolor, digital photography, Spanish, Argentinean tango, belly dancing, guitar lessons, golf, yoga, aerobics, tai chi, Pilates, body revival,

computer basics, the history of Watertown, and college financial aid planning.

New this year were: Mommy and Child Yoga classes, Beginning Drawing, and Scrapbooking. We also expanded our collaboration with the Watertown Community Access Center and offered five courses on television production. In addition, Project Literacy provides a free English as a Second Language Program.

Watertown Adult Education coordinated the third Town-wide Yard Sale in May 2006 in which over 100 families participated. By popular demand this is now a much-anticipated annual community event.

The Before-School Program offers quiet supervised activities for children grades Pre-K through grade 5 before the regular school day begins.

The Extended Day Program provides safe and enriching after-school care for children grades Pre-K through grade 5 until 6:00 p.m. daily. In addition, the program offers coverage for conference days, early release days, and full-day programming for February and April vacations, and 10 weeks during the summer. The program also offers an emergency drop-off service at both Before and Extended Day for parent/guardians who may have a commitment or an urgent matter to attend to on an occasional basis.



We believe that after-school programming is a very important part of a child's school day. By providing an exciting, creative environment we are supporting engagement in learning. Pictured here are the children enrolled in the Lowell Extended Day Program, who performed a play entitled *The King's Creampuffs* for their family and friends.

Courses for Kids is an after-school enrichment program offered at the elementary schools that provides classes such as homework clubs, Scrabble, yoga, science, arts & crafts, sewing, drama, drumming, and karate.

The Watertown Middle School has been awarded a 21st Century Grant from the Department of Education from 2003 to 2008. The grant currently funds after-school clubs including homework clubs and enrichment clubs, such as television production, the Art Mural Club, karate, drama, cooking, dance, robotics, fractured fairytales, and guitar. In addition, the district received supplemental funding to run a summer orienteering club and an Entering Grade 6 MCAS class.

The Art Mural Club, funded by the 21st Century Grant, continues to receive recognition for their work. This club, facilitated by Dawn Scaltreto, invites young artists to learn about the creation of public art. The club members select schools or public facilities to receive a mural project, then work in teams to research, design, and paint the artworks, and finish with a public "unveiling" of the pieces.

This year the mural club's painting "H2O Town Squared" received 3rd Place in the 12 – 17 age group category of the Blue Man Group's 2006 Boston Vortex Exhibition! The members of the mural club attended the Vortex Unveiling Party at Limelight Studios. They met at the Charles Playhouse, where they were taken by limousine to the party and greeted by the Blue Men for some photos. Then there was a ceremony hosted by Billy Costa of KISS 108 where the students received their award of



a gift certificate for art supplies. The artwork was displayed at the Children's Museum through December 31st. Last year this club won a commission to paint a cow as part of the Jimmy Fund's Cows on Parade campaign. The cow was then auctioned off on September 21st and raised \$10,000 for the Jimmy Fund.

The 21st Century Grant also funded the Watertown Middle School RoboRaiders who participated in the Eastern Regional Championship FIRST Tournament on December 9, 2006. In an impressive showing, the team took home the highly coveted Teamwork Runner-Up trophy! They placed a respectable 31st out of 43 teams. The students had an excellent time and grew in so many different areas through this process (teamwork, cutting-edge science and technology, problem solving, research, presentation, self-esteem, and friendship).

Watertown Community Education also provides an exciting Summer Program that helps families plan a summer full of enjoyable, varied, and meaningful activities for their children. It consists of an early



childhood and special education component, an academic program, and enrichment classes. Academic courses are designed for students who wish to improve a low or failing grade. The curriculum is geared toward building skills as well as meeting credit requirements and is based on the individual needs of the students enrolled. The full-day ten-week Summer Safari Program is enrichment based and includes field trips.

Watertown Community Education is committed to building partnerships that will create and continue to provide programs that meet the needs of adults, families, and the children in Watertown.

Elementary (K-5) Reading/Language Arts

During 2006, the Watertown Elementary Schools continued to focus on improvement in literacy instruction and learning. A new K-5 reading/language arts committee was established to review outcomes and pacing guides in K-5 reading (including language and word study) and writing. Revisions were made to the documents as part of this process. A K-5 Literacy Data Inventory of external and internal assessments was completed. Common assessments, both summative and formative, were chosen to align with all the outcomes. The assessments correlate to the K-5 standards-based reporting system. The revised outcomes and common assessments were distributed to all K-5 teachers and administrators during a professional development session; discussions

were held on the documents and feedback elicited. The teachers will continue to use the materials and give feedback during the rest of the 2006-2007 school year.

During the fall of 2006, all schools analyzed MCAS data in literacy and developed plans for improvement. Grade level teams looked at data and provided support for students who were below reading benchmark levels (assessed in September) as well as for those students who did not score at the proficient or advanced levels on MCAS. Elementary reading teachers provided in-class small group reading support as well as some co-teaching and coaching support to new classroom teachers and others who requested it. A professional development session was held for K-5 staff on: *Guided Reading as a Tool for Deepening Comprehension and Expanding Vocabulary*.

Reading Recovery, an early intervention model for the lowest 20% of grade 1 students who are at risk for learning to read, was fully implemented at all three elementary schools. Students received 30 minutes of literacy instruction daily by highly skilled certified reading recovery teachers for 12 to 20 weeks as needed. A large majority of these students successfully reached benchmark levels and were able to benefit from regular classroom instruction without further support. A small group of the students who made progress but did not reach benchmark levels were referred for continued long-term support in reading.

Several literacy workshops and informational sessions were held for parents at all three schools. They included discussion of how parents can help their children at home in literacy, as well as the popular parent/child book clubs. Schools received positive feedback from parents about these sessions.

English as Second Language

The ESL Program is provided for students whose first language is other than English and who require assistance in learning the English language. The goal of the ESL

Program is to provide students with the skills to function successfully in an English-speaking environment. ESL classes develop proficiency in speaking, listening, reading, and writing in social and academic settings.

Elementary Schools

At the Cunniff, Hosmer, and Lowell Elementary Schools, English language learners (ELLs) are placed in regular grade-level classrooms with English proficient students. An ESL teacher works collaboratively with the classroom teacher to provide instructional assistance to students. ELLs may be instructed in a small group or in a separate classroom for part of the day. However, ELLs spend most of the school day in grade-level classrooms.

Watertown Middle School

At Watertown Middle School, ELLs and English proficient students are integrated for instruction in content classes such as mathematics, science, language arts, and social studies. Some of these classes are co-taught by an ESL teacher and a content teacher. There are also separate classes for ELLs to help them with language development and content assignments.

Watertown High School

At Watertown High School, students are placed in beginning, intermediate, or advanced ESL classes depending on their English language proficiency level. There are social studies and language arts courses specifically designed to promote ELLs' language development. ELLs are also placed in regular content classes such as mathematics and science.

Professional Development in Sheltered English Instruction

The Massachusetts Department of Education requires that all teachers of ELLs receive instruction in Sheltered English Instruction (SEI). In response to this mandate, the ESL Program has designed and implemented professional development in SEI for district staff. Sheltered English is an approach for helping ELLs learn required

subject matter such as science, social studies, mathematics, and language arts while at the same time promoting their language development. In an SEI classroom, ELLs have numerous opportunities to discuss content-area concepts with teachers and other students. Hands-on activities, pictures, visuals, technology, and adapted materials are utilized to make academic assignments understandable to ELLs. Helping ELLs make connections between subject matter and their prior knowledge is emphasized. Students work with grade-level textbooks in addition to instructional materials designed for ELLs.

Fine and Performing Arts

In 2006, the visual arts program continued to expand both its traditional media and technology enhanced art programs. Student enrollment requests for visual arts courses continue to be high. Enrollments remain significant in the advanced studio arts classes, preparing student portfolios for collegiate art school admissions. The advanced computer graphic design/web design program at WHS also expanded to more sections this year. Dan Dressler, visual arts instructor and webmaster for the district, has coordinated professional development sessions for visual arts staff in the use of the District Website for displaying student work. Numerous examples of student art from all levels of the district are now available for viewing online. Several students won awards for their art work at the annual Globe Scholastic Art Competition. The annual K-12 all-school art show at the Watertown Mall in March was highly successful with a large crowd at the opening reception.

The music program continued to expand its offerings, led by increased usage of Orff instruments at the elementary level and increasing numbers of participants in the instrumental and vocal ensembles at the middle and high school levels. The WHS Pep Band, directed by Dan Jordan, continued to provide spirit at fall football games, adding alumni members for the annual Thanksgiving game against Belmont.

The WHS ensemble groups undertook several collaborations this year, including combining strings and band members for a WHS full orchestra performance at Bandarama in March and combining strings and choral groups for a performance of Mozart's "Ave Verum Corpus" at the Winter Concert in December. Planning took place all fall for a return trip to the Heritage Music Festival in New York City, scheduled for April 2007, which will again include a collaboration of the band and string programs into adjudicated performances by a WHS Full Symphonic Orchestra, in addition to choral and string ensemble performances. The strings program at the elementary (led by Amanda Scarpaci) and middle school level continued to be vibrant and active, performing Winter and Spring Concerts and at Bandarama in March, including a performance by over 150 string players grades 4-12 of an arrangement of the "William Tell Overture" at Bandarama. Due to the combined efforts of Dr. Schuetze and Mr. Art Wallace (Middle School Band Director), members of the 7-8th grade band continue to combine with the 7th-8th grade string orchestra to create a full orchestra numbering over 65 players, performing successfully in both Spring and Winter Concerts, as well as at Bandarama. Bandarama featured over 300 instrumental musicians grades 4-12 performing in a gala concert on the WHS Gymnasium floor before a large audience. The "band instrument" option in the 4th grade instrumental program in the elementary schools, in addition to the existing strings option, continues to function well. Between band and strings, more 4th grade students enrolled in instrumental lessons than in the previous year. The elementary music program welcomed two new teachers in September – Sara Patashnick, a graduate of New York University, at the Hosmer School and Anthony Spano, a graduate of Johns Hopkins University/Peabody Conservatory of Music in Baltimore, at the Lowell School. The middle school choral program performed the National Anthem at a Providence Bruins hockey game in December, in addition to performances at

the WMS Winter Concert in December. The elementary choruses, under the direction of Gretchen Klaubert (Hosmer) and Kristin Savoie (Lowell and Cunniff), performed at the all-elementary concert at the WHS Auditorium in June and under the direction of Ms. Patashnick and Mr. Spano at building-based concerts in December. The Hosmer chorus also sang during December at the Watertown Mall.

The drama program presented several highly successful shows, including the musical *Les Miserables*, directed by WHS Drama Director Beth Peters and WHS Chorus Director Dan Wulf. Ms. Peters directed Shakespeare's *Romeo and Juliet* in November as the opening production of "A Year of Shakespeare" at WHS.

The FAPA Department spent department meeting and professional development time continuing to further align its curriculum with national standards and state curriculum frameworks. Elementary teachers spent considerable time this year creating revised grade-level outcome, curriculum summaries, and pacing guides to align with the new Standards-Based Reports of Student Progress for all elementary students and implementing the revised elementary reporting system. Middle and high school teachers revised proficiency/exit exams and met to improve curriculum articulation and coordination between the different levels of the district. Teachers began the fall looking into revised rubrics for evaluating proficiency exam analysis and investigating how a technology infusion might enhance student learning in the arts, especially at the elementary and middle school levels. High school teachers investigated technology upgrades needed to keep programs up to state-of-the-art standards for students. All members of the FAPA staff have made use of the increasing opportunities for demonstrating student work and promoting awareness of FAPA activities on the District Website.

High School English Language Arts

The English Computer Lab (Room 255) provided students with increased opportunities to develop their computer literacy through Internet research, web quests, and PowerPoint projects. Thanks to a school-wide subscription to the website TurnItIn.com, teachers were also given a new Internet-based tool to encourage academic integrity while combating plagiarism. An overhead LCD projector and screen have recently been installed in an English classroom and should be enabled for use in the near future.

The English Department has begun to avail itself of the high school's recently opened lecture hall. Equipped with wireless technology and a movie screen, the lecture hall has given teachers multiple new instructional tools, including a large screen for Internet-based instruction and a theater-style classroom for film studies. The lecture hall has been especially helpful for conducting senior Humanities classes, which include critical analysis of paintings and films in addition to literature.

Three teachers in the English Department have received training in the use of web logs as a way to promote technology-based instruction. Thanks go to ELA teacher Pam McCourt for introducing blogging to the department and to Technology Director Alan Epstein for providing the web log training. ELA teachers have also joined the school-wide initiative to post homework assignments on the Watertown High School website.

Eight new titles have been purchased for use in the English curriculum. The eight works, most of which feature thematically uplifting content, resulted from the ELA Department's efforts to counteract some of the more somber themes encountered in much of the curriculum.

The department has continued its efforts to deliver meaningful, challenging English Language Arts education to every young person entrusted to our care. One transitional English class and two co-taught

inclusion classes provide additional scaffolding to students with specific language and learning challenges so that they can achieve success in the English curriculum. Teachers have also remained committed to preparing our students for the grade 10 MCAS test, reviewing reading comprehension strategies for the multiple choice section, emphasizing writing strategies for the long composition, and continuing MCAS preparation classes for students at risk of failing.

Another recent focus in the English curriculum has been the continued development of the writing program. To this end, the Advanced Writing course is in its first year of implementation and the department is proposing a rigorous new course in Advanced Placement Composition for next year, pending approval and funding. The AP Composition course will target highly motivated 11th graders.

High School Guidance

The Watertown High School Guidance Program provides activities, interventions, and services which assist students in achieving their maximum personal development, both as learners and as human beings. Guidance and counseling are vital components of the educational process which help students recognize their needs and abilities and develop strategies to realize their full potential. The primary role of the guidance staff is to implement a developmental guidance program that will help all students acquire skills in the educational, personal, and vocational areas necessary for living in a multicultural society. Guidance counselors act as student advocates and work closely with other educators, parents, and community members to provide opportunities for students to develop self-understanding, self-evaluation, and self-direction in order to lead productive, fulfilling lives.

Classroom-guidance programs are offered at all grade levels. Topics addressed include orientation to the high school, testing awareness and interpretation, post-high school planning, study skills, career

development, and academic planning. Counselors work directly with students in one-to-one, small group, and large group settings. By monitoring progress and coordinating a wide variety of resources, counselors reach out to students and parents in times of need. Counselors regularly chair Educational Team Conferences, an important vehicle for teachers, parents, students, and counselors to come together to discuss academic and social problems for an individual student. Counselors also are active members of the Student Support Team, the Community Based Justice Team, and the Crisis Response Team. Counselors are responsible for writing and overseeing the implementation of 504 plans for students.

In the past year, counselors have taken active roles in the National Honor Society, the Mentoring Program, the Gay Straight Alliance, and the International Club. High school counselors take responsibility for the organization and administration of all MCAS testing. The Guidance Department regularly posts information on special opportunities for students such as Mass STAR, Summer Search, and Landmark Volunteers. Counselors actively reach out to students to encourage them to apply for these enrichment opportunities.

The high school Guidance Department reaches out to parents and students in the post-high school planning and financial aid process. Information sessions for junior and senior parents, the college fair, and two financial aid information sessions were hosted by the guidance staff in the past year. Scholarship opportunities for students are regularly posted on the guidance website, in the daily announcements, and in the guidance office. In addition, the high school Guidance Department compiles and publishes information on local scholarships in a handbook mailed out to all seniors.

High school counselors take leadership roles in all areas of the high school, consulting with staff and outside resource personnel to plan interventions to improve student achievement. Developing effective home-school partnerships with parents remains a high priority.

High School Mathematics

The three-year-old initiative to increase the number of middle school students taking algebra has now brought significantly increased numbers to our Algebra II program, primarily 10th grade students. This should help better prepare students for the MCAS and eventually for the SAT tests with more students having access to pre-calculus or statistics in 11th grade. MCAS Prep continues to be offered as a second math course to sophomores who may have had trouble on the 8th grade exam, and tutoring was once again provided through a grant from the DOE for those who were not successful the first time they took the test.

Our professional development programming continues to thrive. The department as a whole continued work in Lesson Study and hosted a public lesson where members of the education community were invited to watch the lesson and take part in the debriefing immediately following.

High School Science

The high school's science curriculum was revised in 2006 for the entering freshmen (Class of 2010). Twenty-three grade 8 students passed a rigorous entrance exam in order to become part of Mr. Duggan's new "Introduction to Physics" class. The course includes new sets of equipment designed by Dr. Thomas Hsu of MIT which foster and facilitate inquiry-based work.

In May, grade 10 students took the MCAS practice exam in biology. Although their scores are not a graduation requirement, the students performed well, enabling science teachers to better understand the format and intricacies of the test beyond the pilot phase. The Class of 2010 must pass the science exam in order to graduate from high school.

Boston Biomedical Research Institute of Watertown hosted its annual Science Exposition in early May which showcased the math and science projects of 40 Watertown students. Later in May, over 100 students, parents, and teachers participated in BBRI's "Walk for Science" to raise money for two scholarships awarded to

graduating seniors who major in the biological sciences.

For the first time, seniors were offered an advanced placement course in physics. Additionally, all science students were given the opportunity to participate in the North Shore Science League's monthly event. Although new to the competition, Watertown students consistently scored tenth place out of 25 teams.

Continuing to expand our interdisciplinary programs, Mr. Buckley brought the Biology Club to the Dutch Caribbean Island of Bonaire in the Netherlands Antilles to study the history of the island, its terrestrial environment, and the ecology of the coral reefs. Mr. Hiltunen is busy planning a trip to Australia for 12 students. They hope to spend three weeks studying every aspect of the continent in August of 2008!

High School Social Studies

The high school's social studies curriculum experienced ongoing revision to meet the state-mandated social studies frameworks, to reflect the district-wide goals from the Community Education Forum, and to address the recommendations of the NEASC report. In addition, the curriculum continued to be revised and augmented in order to guarantee relevant and challenging studies to all students.

The grade 9 and 10 programs focused on a two-year, United States history curriculum that utilized teaching techniques, instructional materials, and assessment tools to support student achievement. Improved instruction and assessment techniques prepared sophomores for the May MCAS examination component in United States history.

Students participated in out-of-school learning experiences, such as visiting the Lowell Mills, conducting research at the Ellis Island Immigration Center, and visiting museums in the Boston metropolitan area.

In the spring, students in the United States history program competed in the Historical Society of Watertown Annual Essay Contest. Three students were recognized for their

outstanding research on historical landmarks in the community. Also, ninth and tenth grade students completed their United States studies by presenting independent study projects or by taking the advanced placement United States national examination.

The grade 11 program concentrated on a World history curriculum that explored cultural diversity, political institutions, and humanitarian issues. The central focus of the course was the study of non-governmental organizations (NGO). In October, a Japanese NGO, the Japan Council Against Atomic and Hydrogen Bombs, visited the high school and discussed its international mission with students. Guest speakers are an integral component of the World history program.

The World history program emphasized the crucial importance of improving one's writing and research skills in the field of global studies. By year's end, students made progress towards becoming "experts" in understanding the mission and the challenges facing a NGO of their choice. In the advanced placement European course, students continued with the rigorous academic standard of the previous year's AP offering. By end of their junior year, students have a solid and broad understanding of national and international issues.

The grade 12 programs offered a variety of courses at all levels, including advanced placement psychology. Students concentrated in one or more of the following areas: psychology, law, civics, economics, and Asian history. All courses were electives and concentrated on preparing students for college level instruction and assessment.

The recently added Civics course connected the soon-to-be graduates with local, state, and national civic groups. Students competed in the Veterans' of Foreign Wars "Voice of Democracy" Annual Essay Contest and produced a district winner. With a grant from the Watertown Community Foundation, students completed an extensive project on the 375th Anniversary

of the founding of the town. This project focused on "cross-grade" instruction between grade 12 and grade 3 at the Hosmer School.

In September, the Civics classes hosted the visit of the Congressional Medal of Honor recipients to the high school and introduced these decorated heroes to the students and faculty at a memorable school assembly. In addition, the Civics course provided the opportunity for direct involvement with the state-sponsored Student Government Day, the Student Advisory Council to the Massachusetts Board of Education, and the WHS Site Council. Guest speakers included state representatives, state senators, and experts in the fields of mental health, law enforcement, and finance.

The grade 12 Asian history course hosted the aforementioned visit by the Japan Council as well as initiated contact with the Boston University Lloyd G. Balfour Leadership Lecturer Series. Seniors in this newly added course studied the vast, geographical sweep of Asia from the Japanese archipelago to the Indus River Valley.

The social studies teaching staff continued to improve curriculum content, assessment tools, and instructional methodology, especially in the field of technology. Teachers attended the Taft School Program, College Board Seminars, Primary Source Programs as well as regional, state, and national conferences, such as the National Council for Social Studies and the Conference on Civic Education.

The social studies department continued to value its close relationship with community and regional resources, such as the Veterans of Foreign Wars, the Watertown Rotary Club, the Historical Society of Watertown, the World in Watertown, the Watertown Citizens for Environmental Safety, the No Place for Hate Committee, the Democratic and Republican Town Committees, to name but a few.

As in previous decades, the department sponsored the annual Margaret Bainbridge

Memorial Lecture and Scholarship. Also, the department maintained its longstanding commitment to help qualified graduate students to enter the teaching profession by accepting interns from neighboring colleges, such as Harvard University and Simmons College.

In all social studies courses, teachers and students continued to work together to integrate content with critical-thinking skills in an effort to become well-informed citizens. The social studies curriculum continued to challenge students to better understand the world around them and to become life-long learners.

Nursing

The Watertown School Nurses are an integral part of the educational team. They are licensed professionals practicing as public health nurses for the school population as well as health professionals functioning in an educational environment. The school nursing role includes a wide range of responsibilities and provides many health services such as:

- State mandated screenings
- Medication administration and monitoring
- Student health assessments
- Skilled nursing care and case management for children with special health needs
- Monitoring of mandated immunizations
- Provision of acute/emergency care
- Health counseling/education
- Safety of the school environment/communicable disease control
- Staff wellness/health education/resource
- Participation in preparation and implementation of Individual Education
- Plans (IEPs) and 504 accommodation plans
- Teacher/interdisciplinary collaboration

Health care issues present one of the greatest challenges facing our society today. The Watertown School Nurses will continue to face this challenge in the school setting by acting as a liaison between education and

health care. They are a link between school, home, and community.

Personnel

The 2005-2006 school year ended with the retirements of Ms. Kathleen Lockyer and Dr. Stephen Gould from their respective positions of Administrator of Special Education and Assistant Superintendent of Schools.

The position of Administrator of Special Education was combined with leadership responsibilities for several other areas of student services to become the Director of Student Services.

In July, we welcomed Dr. Ann Koufman-Frederick as our new Assistant Superintendent of Schools, and in August, we welcomed Ms. Elisabeth Schaefer as our first Director of Student Services.

The beginning of the 2006-2007 school year saw the new building principals beginning their second year working as a team. Dr. Juusela resigned from her position as Hosmer principal at the end of the 2005-2006 school year and was replaced on an interim basis by Ms. Anne Hardiman and Mr. William McCarthy acting as co-principals. Both Ms. Hardiman and Mr. McCarthy have been with the Watertown Public Schools for a majority of their lengthy careers.

Physical Education & Health

The physical education curriculum emphasizes the importance of developing and promoting a healthy lifestyle by providing regular exercise and health education.

Through professional development opportunities, staff selected common learning outcomes that center around the physical, social, and mental areas of fitness at all levels and developmental stages. The elementary, middle, and high school curriculum is aligned to meet the Massachusetts State Frameworks and NASPE Standards.

The elementary physical education program is developmental and emphasizes social, physical, and mental health promotion.

Learning Standards K-5 emphasize through the Physical Health Strand: Growth and Development, Physical Activity and Fitness, and Nutrition. Through the Emotional Health Strand, curriculum focuses on Mental Health, Family Life, and Interpersonal Relationships. The Safety and Prevention Strand covers Disease Prevention, Safety and Injury Prevention, and Violence Prevention. The revised physical education report card was implemented in all three schools and has helped target common learning standards at each grade level. A pacing guide/performance checklist was created and is being utilized to measure student learning outcomes.

Professional development was scheduled for elementary physical education teachers during the year to work on the new grading initiative and further develop the curriculum.

A new addition to the elementary physical education staff is Laurie Willey. Laurie has begun posting current PE news on the web page to promote physical education to students and parents. This past fall, Laurie organized a fitness walk for students and their families, sponsored by Nike, and raised several hundred dollars for the Cunniff School physical education program!

Marianne Cameron and Mike Harrington worked with administration to improve adapted physical education opportunities for students at the Hosmer School. Through their collaboration and efforts, students are getting additional instruction to address specific needs.

The middle school physical education and health program includes health promotion that involves personal hygiene, fitness assessment, health-related fitness activities, team and individual sports, project adventure activities, and self-testing skills. Fitness Gram software was used to assess student fitness levels. Activities were designed to address the importance of regular exercise so students would develop an understanding of life-long fitness.

The physical education teachers, Virginia Walsh and Thomas Johnson, reviewed

new physical education curriculum that addresses components of fitness and life-long skills. The curriculum has been revised and involves several team teaching units. Grade 7 and 8 health curriculum continues within the physical education cycle. Grade 6 health curriculum was added and is being taught by Greg Marcotte. Greg offers hands-on activities in his style of teaching. It is a goal of the Health and Physical Education Department to continue to increase health curriculum to reach grades 7 and 8 in addition to the physical education activity hours.

The high school physical education program offers several recreational and sport activities and dance that promote healthy active lifestyles, social interaction, and interpersonal skills. Through the use of the fitness center, the physical education curriculum includes skills and knowledge on the fitness components and personal fitness plan development. Students at the high school also participate in fitness testing through the Fitness Gram program.

The Project Adventure course has increased in student participation and includes many team-building games, low elements, and wall-climbing activities. Participants learn how to best utilize creativity, problem solving, critical-thinking skills, and team building. The Project Adventure course is scheduled for two sections per semester.

The health curriculum at the high school focuses on decision making, self-esteem, relationships, nutrition, consumer health, effects of alcohol, tobacco, and drugs, body systems, and disease prevention. The Watertown Police Department visited classes to discuss harmful use of drugs, alcohol, and driving under the influence. The SADD video produced by Watertown students of SADD was added to the health curriculum.

Staff Development: Each year, staff is certified in CPR and First Aid. Project Alliance has also provided the opportunity to learn about Bullying, Teen Leadership and Mediation programs, and Alcohol and Drug

Abuse prevention. The staff at the high school completed training in Project Adventure and plans to continue training in order to implement the Project Adventure curriculum.

The department worked on common lesson planning and curriculum development during various professional development days scheduled during the year.

The Safe and Drug Free Schools grant provided students with two programs. The Peers Making Peace program is offered to K-12 students. Two to three staff members are trained in each school. Staff members provide student training at each level and oversee the implementation of mediations. Staff meets monthly or as needed to review the mediation program and training strategies. This year, high school peer mediators assisted with the training of elementary peer leaders. The training was held at the Lowell School.

The Project Alliance membership funded through the SDFS grant has provided staff with professional development in anti-bullying training and drug prevention education. High school students have participated in Teen Peer Leadership Training and are working with the students of SADD to develop student/parent assemblies on Drug Awareness. During the first week in February 2007, additional students will receive the Drinking and Driving awareness training called "Sean and Betsie." These students will develop a high school student assembly for the spring. This program is in its 4th year.

The Watertown High School chapter of SADD (Students Against Making Destructive Decisions) is co-chaired by Donna Ruseckas, the Coordinator of Health and PE and Malcolm Cooke, Coordinator of the English Department. Students produced a 30-minute video, which focused on the dangers of underage drinking. The video is now part of the grade 9 health curriculum and was shown to the entire student body through a school-wide assembly. Students of SADD were awarded a certificate of

appreciation by the Middlesex District Attorney's Office.

SADD was awarded a \$1,000 grant to assist with SADD student-run programs for a two-year period beginning fall of '06. This award requires three professional development workshops scheduled during the '06/'07 year to assist with the programming of SADD. The grant program is called "A Call to Action."

Student Services / Special Education

The Watertown Public Schools provides a comprehensive array of programs and services from preschool through grade 12 designed to address the needs of identified students who have a disability and require special education services. This document provides an overview of these programs and services.

Highlights of the department-wide initiatives for 2006-07 are:

- A newly created Student Services Leadership Council brings together staff from across specialties. The charge of the council is to coordinate student services to effectively support student learning. The membership of the council is broad and includes: athletics, community education, guidance, health, nursing, physical education, English as a second language, reading, special education, and technology. This fall the council reviewed current services and developed three major goals for next year.

The goals of the Student Services Leadership Council are to:

- Create a district-wide campaign to support healthy social-emotional development.
- Plan and implement strategies for promoting collaboration across services.
- Develop priorities and identify funds to support translation services.

- The Department of Education completed a Comprehensive Program Review of Watertown programs to assess the school district's compliance with state and federal regulations in the areas of: special

education; civil rights; Title I; career/vocational education; and English language learner education. The department issued its final report in November 2006. School staff developed a corrective action plan in December for presentation to the School Committee. Creating a corrective action plan was developed by a team of over 25 people and required collaboration across groups, with team members doing a great job communicating and negotiating plans.

Preschool Program

Integrated Preschool Program (Hosmer Early Steps Preschool)

Integrated multi-aged classrooms are staffed according to the individualized needs of the students. The curriculum is designed to fulfill goals and objectives for preschool students in their social, emotional, cognitive, language, and physical development. A collaborative team approach is utilized in this program that involves: special education teachers, instructional assistants, consulting psychologists, occupational, physical, and speech therapists. Parental involvement is critical to the success of this program. There are several instructional models including: half-day and full-day programming, discrete specialized services, consultation to parents and community providers, and developmental screening. The Preschool Intake Review Team screens and assesses children aged three through five years based on a referral from early intervention programs, the medical community, parents, or others. Children served have a wide range of disabilities and diagnoses that indicate a need for educational support. The preschool staff works closely with the elementary principals and staff to assure smooth transitions and continuation of appropriate support services, once a child is age eligible for classes in the elementary school.

Elementary Programs

Resource Programs to Support Inclusion

These program services are provided by the special education teachers at each of the three elementary schools. Students who receive services include those on IEPs, 504 plans, and Regular Education Service Plans. Students in these programs typically have a diagnosis of a specific learning disability. In this program, teachers provide in-class support with some discrete out-of-class support in the areas of literacy and math. Development of instructional strategies, organizational skills, motivation, responsibility, and self-advocacy skills are emphasized. Specific social and emotional skills are addressed as needed. Students receive individualized instruction based on their evaluations/consultation with classroom teachers as an ongoing activity. Related services such as speech and language, counseling, and occupational and physical therapy may also be included.

Specialized Primary Level Program at Cunniff School

This class is designed to provide applied behavioral analysis (ABA) programming for the students diagnosed with autism spectrum or related disabilities. The program services a four-year age range, kindergarten to grade 3. The class is staffed and designed to provide specialized instruction and home-school collaboration. Students in the classroom participate in the life of the school and general education classrooms on an individualized basis related to their profile.

Middle and High School Programs

Academic Support and Academic Assistance Program

The Middle School Academic Assistance Program focuses on pre-teaching and re-teaching curriculum topics in a smaller setting. Two regular education and one special education teacher are responsible for this class. All students who are struggling can

participate in this class (IEP, 504, and regular education). The High School Academic Program focuses on providing academic support to students in the specific areas of social studies, English, and other general academic areas. Students served include those on IEPs, 504 Plans, Regular Education Plans, and any student who desires and/or is recommended for academic support. Both the special education teacher and instructional assistant participate in English and social studies classes in an inclusion model and are therefore able to provide appropriate support in these specific subjects. Ongoing teacher consultation and collaboration with staff allows for curriculum modification and accommodation. Other areas of support include: assistance with organizational skills, projects, test preparation, and independent academic skill development. Students can also receive counseling therapy as participants in this program.

The Bridge Program

This program is only for students who have been identified as having special needs and require additional structured support that only the Academic Support Program can provide. Students in the Bridge Program typically participate in the Academic Support Program also. IEP teams determine the need for placement in the program. This is typically a small group setting.

Resource Program

The high school's Resource Program provides services for students on IEPs identified with specific learning disabilities. Students who participate in this program receive direct instructional support in their specific area of learning disability as it relates to the student's participation in the regular curriculum. These students are enrolled in all regular content classes. Support is provided in all academic areas for the processing of written language, test preparation, study skills, and for the completion of long-term assignments and projects. Many students take classroom tests in the resource setting and receive specific

accommodations and modifications as required. Students focus on the development of instructional strategies, organizational skills, motivation, responsibility, independence, and self-advocacy skills. Specific social and emotional skills are addressed as needed. Services include consultation with staff and parents and the development of collaborative strategies to support student functioning in regular content classes.

Language-Based/Learning Disability Program

This high school program is designed for students with significant, specific language disabilities in reading and writing, who may have receptive and expressive processing issues. Students participate in regular content classes with required academic support and modifications. Specific reading instruction and skills development in the areas of organization, test preparation, project completion, responsibility, and independence are provided to assist students in regular content classes. Co-taught English classes are offered and, when required, self-contained instruction is provided. Students can also receive counseling therapy as participants in this program.

The Harbor Program

This middle school program is designed for students with emotional impairments. The program provides intensive academic, social, emotional, and behavioral support to students at high risk for outside placement in either clinical day, residential, or hospital programs. Some students may be transitioning from hospitalizations and more restrictive settings into the public school setting. Program teachers provide support to families via parenting strategies, home behavior management programs, and utilization and coordination of outside agency services. Students are expected to participate in all regular classes with emotional/academic support provided on an as-needed basis. This program has a social worker assigned to it. Services are designed to meet the individual needs of students.

Counseling therapy is provided to all students on an individual and/or group basis.

The Learning Support Program

This middle school Learning Support Program is designed for students whose primary diagnosis is intellectual developmental disability or delay. Students participate in regular middle school educational experiences when appropriate. These students require functional academic support delivered in a separate setting from their regular classroom, when appropriate. The program also operates a school store which is open daily at lunch time and serves as a vehicle to enhance functional math skills. This program also provides speech, language, and group counseling services in the classroom when appropriate. Students in this program participate in various social skill-building field trips such as skiing and white-water rafting.

Related Services

The following related services are, in most cases, offered at the preschool, elementary, middle, and high school levels:

- Speech and Language Therapy
- Occupational Therapy
- Physical Therapy/Contracted Services
- Counseling, Clinician Support (one-to-one, group therapy by Wayside Youth and Family Services Colony Care, the Academy of Physical and Social Development)
- Specialized Reading Instruction (Orton-Gillingham, Wilson Reading Program, one-on-one and small group instruction.)
- Behavioral Consultation (scheduled for all schools, by Autism Specialist and Psychologist)
- Behavioral Specialist (instructional support, Walker School Services)
- Vision Specialist Support (Contracted Services, Carroll Center, New England College of Optometry)

- Instructional Tutoring (one-to-one or small group on specific instruction)
- Nursing Services (each school has a school nurse with the Nurse Leader providing the program supervision to all schools)
- Home School Collaboration (specific disability requirements for this service)

These services are typically provided in-class. However, there are times when a student requires “discrete” out-of-class interaction. With all these related services, consultation to staff and parents and evaluation services are provided as needed

Technology

Wireless capability proliferated across the school district during the year. Expected to be completed in early 2007, wireless access points can be found in at least some locations in all school buildings, for both public and secure communications.

A new mobile laptop lab was introduced for instructional purposes in the middle school and housed in the library. Teachers from all disciplines have taken advantage of this 21st century resource to design lessons integrating online research, presentation, and communication with standards-based curriculum. During its first year of use, the lab was booked non-stop.

The first rollout of 40 instructional laptops at the elementary and middle school level was accomplished near year end. Marking the beginning of the district's transition to the Windows platform, these new laptops will provide teachers and students with a start-of-the-art base for lesson planning, research, student projects, and communication. New models of technology integration within the curriculum are expected to result.

Additional ceiling-mounted projection systems were installed, creating full multimedia learning environments. Teachers also began using TeacherWeb, an educational content management system enabling all staff to build a web presence. In the fall, the

high school Guidance Department rolled out Naviance, a full-service college entrance system for student, parent, and guidance counselor planning and application submission and tracking.

The district data network completed the first step in stabilizing toward a fully centralized implementation. Planning continued for acquisition and deployment of a high bandwidth Internet connection (T-3) that will arrive in early 2007.

World Languages

Starting in grade 6 of the Watertown Middle School, students may choose to study French, Italian, and Spanish. At Watertown High School, the students may take Armenian. With the addition of the new Advanced Placement program of Italian at Watertown High School, students in all three languages, who have begun at the middle school, now have the opportunity to take an Advanced Placement course.

New Grade Six Foreign Language Program at the Middle School

This year, the students of grade 6 started a new, accelerated curriculum for foreign languages in grade 6. The students now

have their foreign language class every day. During the past summer, foreign language teachers, Jeanne Skuse and Stacy Stern, wrote a new curriculum for the accelerated program, which includes a new Spanish series that employs the latest in methodology and technology to address the multiple needs of students with various learning styles and abilities. David DeMaio did the same work during the summer for the new Italian curriculum, which has been well received by the students.

AP Italian Curriculum and Honors Curricula Revisions

Patrizia Pistone, a teacher of Italian and Spanish at Watertown High School, attended the five-day workshop for the instruction of AP Italian at the Taft Institute in Watertown, Connecticut. Upon her return, she wrote the new curriculum for the AP Italian course. Ms. Pistone, along with Joseph Tirone, revised the curricula for Italian honors courses that lead to AP Italian.

Watertown High School International Club

The International Club led by foreign language teacher, Barbara Williams, and ELA teacher, Bryna Leeder, meets monthly on half days when students are dismissed at noon. Current membership includes 50 students and about 9 staff members. The club meetings usually attract around 40 students; half of them being mainstream students interested in learning about other cultures and half of them being international students who want to share their cultures with others.

At each gathering, food from the country being discussed is sampled, while the participants listen to music, watch dances, and hear about what life is like for teenagers in that country. Topics of discussion usually include: school, dating, history, languages, holidays, and religious customs.

Voting Results



TOWN OF WATERTOWN

STATE PRIMARY

SEPTEMBER 19, 2006

		A1	A2	A3	B4	B5	B6	C7	C8	C9	D10	D11	D12	Total
R	SENATOR IN CONGRESS													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	66	68	74	104	77	64	122	118	56	108	98	96	1051
W	Write-in votes	4	7	9	5	5	3	11	7	3	9	4	4	71
C	EDWARD M KENNEDY	329	354	399	535	433	416	556	518	232	505	415	410	5102
R	GOVERNOR													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	1	1	1	2	1	2	2	1	2	1	2	2	18
W	Write-in votes	0	0	1	0	0	1	0	2	0	1	0	2	7
C	CHRISTOPHER GABRIELI	115	88	89	103	62	72	117	120	52	120	97	88	1123
C	DEVAL L PATRICK	157	155	227	352	250	203	261	249	114	187	173	184	2512
C	THOMAS F REILLY	126	185	164	187	202	205	309	271	123	313	245	234	2564
R	LT. GOVERNOR													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	34	43	49	65	46	40	80	77	32	64	58	65	653
W	Write-in votes	1	1	1	0	1	0	0	3	0	1	0	3	11
C	DEBORAH B GOLDBERG	124	148	163	199	179	196	206	191	102	208	188	164	2068
C	TIMOTHY P MURRAY	133	144	149	205	169	161	249	215	96	236	162	166	2085
C	ANDREA C SILBERT	107	93	120	175	120	86	154	157	61	113	109	112	1407
R	ATTORNEY GENERAL													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	90	95	105	163	98	85	159	140	74	138	104	106	1357
W	Write-in votes	3	2	3	1	6	4	2	6	1	4	3	4	39
C	MARTHA COAKLEY	306	332	374	480	411	394	528	497	216	480	410	400	4828
R	SECRETARY OF STATE													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	57	76	73	110	68	53	127	99	37	71	74	82	927
W	Write-in votes	1	0	0	1	0	1	0	0	0	0	1	0	4
C	WILLIAM F GALVIN	283	276	335	424	363	371	462	433	211	466	372	360	4356
C	JOHN BONIFAZ	58	77	74	109	84	58	100	111	43	85	70	68	937
R	TREASURER													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	96	113	133	225	125	115	206	175	79	155	134	128	1684
W	Write-in votes	2	5	2	1	2	3	0	5	1	1	3	5	30
C	TIMOTHY P CAHILL	301	311	347	418	388	365	483	463	211	466	380	377	4510
R	AUDITOR													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	104	118	131	225	136	106	193	171	79	140	123	128	1654
W	Write-in votes	1	0	1	0	4	5	2	2	1	1	2	4	23
C	A JOSEPH DeNUCCI	294	311	350	419	375	372	494	470	211	481	392	378	4547
R	REP. IN CONGRESS													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	90	93	111	155	109	98	177	153	73	149	125	121	1454
W	Write-in votes	1	4	5	3	3	4	3	3	1	2	0	5	34
C	EDWARD J MARKEY	308	332	366	486	403	381	509	487	217	471	392	384	4736
R	COUNCILLOR													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	115	136	158	298	190	144	272	214	90	194	169	172	2152
W	Write-in votes	4	9	10	12	13	16	15	22	6	14	10	6	137
C	M M PETITTO DEVANEY	280	284	314	334	312	323	402	407	195	414	338	332	3935
R	SENATOR IN GENERAL COURT													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	78	82	110	117	85	84	144	126	67	115	103	103	1214
W	Write-in votes	1	4	1	1	1	3	0	2	2	3	1	4	23





TOWN OF WATERTOWN

STATE PRIMARY

SEPTEMBER 19, 2006

C	STEVEN A TOLMAN	320	343	371	526	429	396	545	515	222	504	413	403	4987
R	REP. IN GENERAL COURT													
T	Times counted										622			622
U	Unused Votes										156			156
W	Write-in votes										1			1
C	PETER J KOUTOUJIAN										465			465
R	REP. IN GENERAL COURT													
T	Times counted	399	429	482	644	515	483	689	643	291		517	510	5602
U	Unused Votes	90	100	118	142	108	106	175	174	78		114	117	1322
W	Write-in votes	4	8	7	7	6	7	13	15	3		7	7	84
C	RACHEL KAPRIELIAN	305	321	357	495	401	370	501	454	210		396	386	4196
R	DISTRICT ATTORNEY													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	135	143	159	267	178	141	256	194	98	199	152	158	2080
W	Write-in votes	1	1	1	0	1	4	0	4	1	0	2	4	19
C	GERARD T LEONE, JR	263	285	322	377	336	338	433	445	192	423	363	348	4125
R	CLERK OF COURTS													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	88	99	107	165	118	92	178	154	70	110	110	113	1404
W	Write-in votes	1	1	1	0	1	1	0	1	1	0	0	2	9
C	BRUCE M DESMOND	63	65	84	90	79	80	112	96	46	89	82	82	968
C	MICHAEL A SULLIVAN	247	264	290	389	317	310	399	392	174	423	325	313	3843
R	REGISTER OF DEEDS													
T	Times counted	399	429	482	644	515	483	689	643	291	622	517	510	6224
U	Unused Votes	132	146	154	277	177	135	259	222	108	204	163	170	2147
W	Write-in votes	1	2	1	0	2	4	0	3	1	0	0	4	18
C	EUGENE C BRUNE	266	281	327	367	336	344	430	418	182	418	354	336	4059
R	SENATOR IN CONGRESS													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	1	4	2	5	0	3	11	2	0	1	6	0	35
W	Write-in votes	0	0	0	0	1	0	0	0	0	0	0	0	1
C	KENNETH G CHASE	21	14	11	20	13	6	32	20	11	13	12	10	183
C	KEVIN P SCOTT	10	4	5	5	8	6	9	3	2	3	4	8	67
R	GOVERNOR													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	3	5	3	4	2	2	10	6	1	2	6	3	47
W	Write-in votes	0	0	0	1	2	0	1	2	0	0	1	0	7
C	KERRY HEALEY	29	17	15	25	18	13	41	17	12	15	15	15	232
R	LT. GOVERNOR													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	7	6	9	7	6	2	16	6	1	3	9	6	78
W	Write-in votes	1	0	0	0	1	0	0	2	0	0	0	0	4
C	REED V HILLMAN	24	16	9	23	15	13	36	17	12	14	13	12	204
R	ATTORNEY GENERAL													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	5	4	2	5	5	2	14	4	0	2	3	3	49
W	Write-in votes	0	0	0	0	1	0	0	1	0	0	0	0	2
C	LARRY FRISOLI	27	18	16	25	16	13	38	20	13	15	19	15	235
R	SECRETARY OF STATE													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	28	22	17	29	19	13	51	25	13	16	21	16	270
W	Write-in votes	4	0	1	1	3	2	1	0	0	1	1	2	16
R	TREASURER													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	29	22	17	29	20	14	51	25	13	17	21	16	274
W	Write-in votes	3	0	1	1	2	1	1	0	0	0	1	2	12

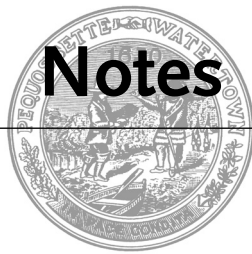
R	AUDITOR													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	29	21	17	29	20	15	52	25	13	17	21	18	277
W	Write-in votes	3	1	1	1	2	0	0	0	0	0	1	0	9
R	REP. IN CONGRESS													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	27	22	16	29	20	14	52	25	13	17	21	16	272
W	Write-in votes	5	0	2	1	2	1	0	0	0	0	1	2	14
R	COUNCILLOR													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	28	22	17	29	19	14	52	25	13	17	22	16	274
W	Write-in votes	4	0	1	1	3	1	0	0	0	0	0	2	12
R	SENATOR IN GENERAL COURT													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	27	22	18	29	20	14	51	25	13	17	22	18	276
W	Write-in votes	5	0	0	1	2	1	1	0	0	0	0	0	10
R	REP. IN GENERAL COURT													
T	Times counted										17			17
U	Unused Votes										8			8
W	Write-in votes										0			0
C	DARA POURGHASEMI										9			9
R	REP. IN GENERAL COURT													
T	Times counted	32	22	18	30	22	15	52	25	13		22	18	269
U	Unused Votes	7	3	2	3	6	3	10	3	1		6	1	45
W	Write-in votes	0	0	0	1	1	0	0	0	0		0	0	2
C	KEITH ALLAN MERCURIO	25	19	16	26	15	12	42	22	12		16	17	222
R	DISTRICT ATTORNEY													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	28	22	17	29	20	14	52	25	13	17	22	17	276
W	Write-in votes	4	0	1	1	2	1	0	0	0	0	0	1	10
R	CLERK OF COURTS													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	27	22	16	29	21	13	52	25	13	17	22	17	274
W	Write-in votes	5	0	2	1	1	2	0	0	0	0	0	1	12
R	REGISTER OF DEEDS													
T	Times counted	32	22	18	30	22	15	52	25	13	17	22	18	286
U	Unused Votes	28	22	15	29	20	13	52	25	13	17	22	17	273
W	Write-in votes	4	0	3	1	2	2	0	0	0	0	0	1	13
□														


 Anne Zaitse

 Matthew C. Rodriguez

 Scott A. White


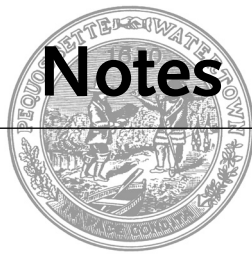
SEP 20 2006

TOWN OF WATERTOWN UNOFFICIAL STATE ELECTION RESULTS NOVEMBER 7, 2006													
	A1	A2	A3	B4	B5	B6	C7	C8	C9	D10	D11	D12	TOTAL
SENATOR IN CONGRESS													
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1008	1006	12131
Unused Votes	28	31	31	30	22	24	37	52	17	28	31	20	351
Write-in votes	2	2	2	3	0	5	3	2	2	2	10	1	34
EDWARD M KENNEDY	627	705	830	935	770	714	905	854	480	823	713	736	9092
KENNETH G CHASE	185	161	184	233	204	191	293	276	159	265	254	249	2654
GOVERNOR & LT. GOVERNOR													
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1008	1006	12131
Unused Votes	15	12	13	6	8	10	10	17	6	25	11	11	144
Write-in votes	2	1	0	4	2	3	0	6	0	2	1	5	26
HEALEY & HILLMAN	253	231	245	280	246	222	374	350	186	355	344	292	3378
PATRICK & MURRAY	490	565	688	820	646	607	757	691	393	616	540	592	7405
MIHOS & SULLIVAN	63	62	73	65	62	62	79	84	55	101	82	76	864
ROSS & ROBINSON	19	28	28	26	32	30	18	36	18	19	30	30	314
ATTORNEY GENERAL													
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1008	1006	12131
Unused Votes	37	44	57	49	38	39	49	55	39	49	33	37	526
Write-in votes	1	1	0	0	1	3	2	1	2	3	0	2	16
MARTHA COAKLEY	587	675	775	918	753	710	919	833	447	769	702	726	8814
LARRY FRISOLI	217	179	215	234	204	182	268	295	170	297	273	241	2775
SECRETARY OF STATE													
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1008	1006	12131
Unused Votes	88	83	81	104	80	68	110	112	68	87	93	97	1071
Write-in votes	3	5	4	3	3	4	2	6	2	6	1	2	41
WILLIAM F GALVIN	591	672	764	819	681	689	928	836	475	875	754	748	8832
JILL E STEIN	160	139	198	275	232	173	198	230	113	150	160	159	2187
TREASURER													
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1008	1006	12131
Unused Votes	108	87	100	153	98	86	133	136	82	114	116	102	1315
Write-in votes	3	4	4	2	2	5	1	5	2	6	1	2	37
TIMOTHY P CAHILL	596	681	759	839	702	699	939	845	460	876	761	777	8934
JAMES O'KEEFE	135	127	184	207	194	144	165	198	114	122	130	125	1845
AUDITOR													
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1008	1006	12131
Unused Votes	112	108	118	158	122	94	155	133	83	113	112	111	1419
Write-in votes	4	3	3	1	1	3	1	4	2	2	0	2	26
A JOSEPH DENUCCI	618	666	770	880	731	702	935	897	490	867	768	775	9099
RAND WILSON	108	122	156	162	142	135	147	150	83	136	128	118	1587
REP. IN CONGRESS													
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1008	1006	12131
Unused Votes	162	156	194	242	162	172	280	265	140	246	222	240	2481
Write-in votes	9	10	13	9	11	15	8	19	11	18	10	11	144
EDWARD J MARKEY	671	733	840	950	823	747	950	900	507	854	776	755	9506
COUNCILOR													
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1008	1006	12131
Unused Votes	181	213	234	377	269	248	372	320	160	288	264	277	3203
Write-in votes	11	27	28	47	30	24	38	53	9	26	24	15	332
M.M. PETITTO DEVANEY	650	659	785	777	697	662	828	811	489	804	720	714	8596
SENATOR IN GENERAL COURT													
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1008	1006	12131
Unused Votes	157	152	182	213	158	176	232	250	140	201	178	201	2240
Write-in votes	5	6	9	5	7	11	3	15	6	18	8	5	98
STEVEN A TOLMAN	680	741	856	983	831	747	1003	919	512	899	822	800	9793
REP. IN GENERAL COURT													
Times counted										1118			1118
Unused Votes										106			106
Write-in votes										8			8
PETER J KOUTOJIAN										814			814
DARA POURGHASEMI										190			190

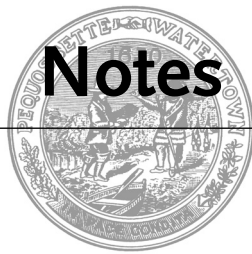
REP. IN GENERAL COURT														
Times counted	842	899	1047	1201	996	934	1238	1184	658	1008	1006	11013		
Unused Votes	29	33	48	34	36	60	32	49	34	26	33	414		
Write-in votes	0	0	0	0	0	2	0	1	1	0	1	5		
RACHEL KAPRIELIAN	545	637	742	837	694	608	766	679	370	621	643	7142		
KEITH A MERCURIO	246	210	231	307	240	229	416	418	223	328	308	3156		
THOMAS A GEARY, JR	22	19	26	23	26	35	24	37	30	33	21	296		
DISTRICT ATTORNEY														
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1006	12131		
Unused Votes	211	225	247	352	245	229	350	323	168	278	272	3158		
Write-in votes	5	6	6	4	7	9	2	18	7	11	9	90		
GERARD T LEONE, JR	626	668	794	845	744	696	886	843	483	744	725	8883		
CLERK OF COURTS														
Times counted	842	899	1047	1201	996	934	1238	1184	658	1008	1006	12131		
Unused Votes	209	220	253	342	237	224	330	304	167	259	271	3088		
Write-in votes	5	5	5	4	6	10	5	18	8	6	7	89		
MICHAEL A SULLIVAN	628	674	789	855	753	700	903	862	483	743	728	8954		
REGISTER OF DEEDS														
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1006	12131		
Unused Votes	221	237	258	376	264	238	360	339	184	301	285	3335		
Write-in votes	5	6	6	2	5	11	3	18	7	7	5	84		
EUGENE C BRUNE	616	656	783	823	727	685	875	827	467	729	716	8712		
SCHOOL COMMITTEE														
Times counted	842	899	1047	1201	996	934	1238	1184	658	1008	1006	12131		
Unused Votes	326	333	423	475	356	380	400	428	228	345	356	4422		
Write-in votes	3	8	9	2	3	6	9	4	5	2	2	61		
CHRISTOPHER J BEACH	327	310	386	539	381	368	656	519	266	435	432	5131		
TERENCE LELAND BELL	186	248	229	185	256	180	173	233	159	226	216	2517		
QUESTION 1														
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1006	12131		
Unused Votes	83	80	66	67	52	53	41	59	44	53	59	726		
Write-in votes	0	0	0	0	0	0	0	0	0	0	0	0		
YES	349	384	466	535	431	429	554	539	303	491	456	5367		
NO	410	435	515	599	513	452	643	586	311	525	491	6038		
QUESTION 2														
Times counted	842	899	1047	1201	996	934	1238	1184	658	1008	1006	12131		
Unused Votes	149	140	144	139	115	127	128	149	113	112	132	1575		
Write-in votes	0	0	0	0	0	0	0	0	0	0	0	0		
YES	283	310	376	438	340	313	426	410	209	341	309	4094		
NO	410	449	527	624	541	494	684	625	336	555	565	6462		
QUESTION 3														
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1006	12131		
Unused Votes	146	144	158	138	119	139	138	149	122	126	137	1642		
Write-in votes	0	0	0	0	0	0	0	0	0	0	0	0		
YES	393	425	519	586	486	422	579	531	291	440	457	5629		
NO	303	330	370	477	391	373	521	504	245	442	412	4860		
QUESTION 4														
Times counted	842	899	1047	1201	996	934	1238	1184	658	1118	1006	12131		
Unused Votes	176	148	158	151	146	143	155	176	124	158	156	1849		
Write-in votes	0	0	0	0	0	0	0	0	0	0	0	0		
YES	437	545	625	729	574	509	702	660	324	546	576	6851		
NO	229	206	264	321	276	282	381	348	210	304	274	3431		



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